Date: Tuesday, April 18, 2023

Village of **PFMBFRTON**

To: Elizabeth Tracy, Chief Administrative Officer

From: Thomas Sikora, Manager of Finance

Subject: 2023 Draft Budget- Tax Implications and 5 Year Plan

PURPOSE

To present to the Committee of the Whole the Draft 2023 Budget for review and comment. This session is prepared to seek Council feedback on a refined Budget including tax implications.

REPORT TO

COMMITTEE OF THE WHOLE

BACKGROUND

This is the fourth budget session scheduled and will focus on reviewing drafts of the 2023 Operating Budget with tax implications. **2022 Year end is still in progress and all figures are unaudited and subject to change.**

DISCUSSION & COMMENTS

This is the fourth session in which the Committee will review the 2023 Budget, which has been developed together with Village of Pemberton Department Managers. As discussed in sessions to date, there is significant budgetary pressure to maintain existing service levels and an overall inability to sustain continued low tax rates. Those pressures include:

- Significant increase in price of goods and services, with particular pressure on consumables and contract labour
- Increasing expenses to support aging infrastructure, including two major unplanned failures
- Unsustainable recruitment and turnover related expenses relating to the 25% and 35% turnover experienced in both 2021 and 2022, and increased focus on staff retention including through a compensation review and proposed update
- Deteriorating road conditions requiring attention, because of historical underfunding of road maintenance budget and reserves
- A material drop in year over year development revenue
 - Decrease of \$299,418 year over year in fees and permits in 2022 vs 2021, with a \$160,820 shortfall compared with 2022 Budgeted Revenue
- Limited alternative revenue streams
- Increasing contract legal pressure, including because of costs associated with supporting airport leaseholders
- Utilizing COVID-19 Restart Grant funding for some eligible operating expenses that may have otherwise required tax increases has delayed the requirement to fund operation pressures through tax increases

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The Village of Pemberton is emerging from the uncertainties of the COVID-19 pandemic and endeavoring to stabilize service levels and focus on contributions to largely underfunded reserves going forward, whilst managing the increased service demands associated with the recent rapid growth experienced in population, development, and infrastructure.

With the above in mind, Staff has brough back for consideration tax increases of 7%, 8%, and 9% and 10% to the April 18th meeting.

Non-Market Change Report (NMC) for 2023 Net General Taxable Values shows an average change in assessment value of 24.85% (**Appendix A** 2023 Revised Roll Report).

Average Assessment Change by Class from prior year:

01 - Residential Total	20.52%
02 - Utilities	3.61%
05 - Light Industry	324.12%
06 - Business And Other	37.47%
08 - Rec/Non-Profit	26.07%
09 - Farm	-7.10%

 Total Roll Assessment – All Classes 2021
 \$1,293,654,632

 Total Roll Assessment – All Classes 2022
 \$1,615,152,638

 Avg % Change – 24.85% (NMC 7.22%, Market 17.63%)
 \$1,615,152,638

Tax Implications

Tax Implications for the average homeowner and property classes based on the Revised Tax Roll with a, 7, 8, 9 and 10% tax increase, in addition to assessment change, will be considered in **Appendix C**. Of note, Council approved a 5% increase in 2022.

With a one percentage tax increase equal to \$20,580 in 2023, the following scenarios are presented for consideration and direction of council:

7% Tax Increase	\$ 144,058
8% Tax Increase	\$ 164,637
9% Tax Increase	\$ 185,217
10% Tax Increase	\$ 205,800

As an illustrative example, below is a review of 2022 tax rates of member municipalities, applied against a comparison for a single-family residential home assessed at \$1,268,644.

	Rate 2022	2022 Taxes	*Preliminary General Municipal Property Tax Increases in 2023
Pemberton	1.3282	\$ 1,685.01	7 to 10%
Whistler	1.3195	\$ 1,673.94	8.4%
Squamish	2.2928	\$ 2,908.74	5.9%
Lillooet	3.0484	\$ 3,867.32	5.7%
Vancouver	1.5313	\$1,942.67	10.7%
Surrey	1.50005	\$1,903.03	12.5%

Comparatively, Pemberton has very low residential tax rates, currently as the 5th lowest of 161 municipalities in BC.

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Financial Planning

Continued budgetary pressure has been discussed, including the impact of an annual reduction in surplus carryforward, increasing pressure on operating expenses, including impacts of high rates of inflation. Continuing to maintain low or unchanged tax rate increase as experienced over prior years would be unsustainable, where deferring increases in the long run results in a depletion of reserves and ultimately a requirement to significantly increase future taxes and subsequent budgets.

The tax increase scenarios will allow for continuation of services, operations, and maintenance throughout the Village of Pemberton, while being considerate of the increased financial request of taxpayers in 2023 as well as beyond. The Financial Plan proposed endeavors to balance increases while maintaining a reasonable debt level.

Reserves

Reserves balances are presented in **Appendix B** for review. Continuing to fund reserves is imperative to the Village of Pemberton's Asset Management, especially with the demands of aging infrastructure. The following contributions are allocated on an annual basis, contributing to the reserve balances noted in the **Appendix B**.

- Capital: \$347,258
- Water: \$324,000
- Sewer: \$200,000 (with a recommended increase of \$40,000 to \$240,000)

With a recommended increase:

• Operations/Capital Increase: \$144,060 to \$208,500

The Committee will recall, as discussed at the Committee of the Whole meeting on January 31, 2023, that the Village's consultants, YourCity, presented an Asset Replacement Financial Strategy. Their strong recommendation was to transition from a practice of "*let's keep taxes low*" to "*let's keep assets healthy (while considering affordability)*", with specific recommendations to increase property taxes for the General Capital Fund and Sewer Charges by 2.4% and 2.3%, respectively, each year, for 15 years. Annual Water contributions were considered adequate at current levels based on existing infrastructure (absent growth assumptions as this considers asset replacement only, not new assets or associated operations & maintenance). The recommendations are incorporated into the 2023 Budget and 2023-2026 Five Year Consolidated Budget.

COMMUNICATIONS

Residents have been invited to participate in the budget process through attendance at Public Sessions and by submitting their questions to the Village at <u>budget@pemberton.ca</u>. Direct feedback or questions, aside from one resolved request for information, has not been received from the Public to date.

Information has been included in the Village's eNEWS, on the Village Website and Facebook page, and updates have been features in the Pique Newsmagazine.

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LEGAL CONSIDERATIONS

The development and review of the annual budget meets with the requirements as set out in legislation.

IMPACT ON BUDGET & STAFFING

The development of the annual budget is a component of the day-to-day operations of the Finance Department and has been incorporated into the annual work plan.

INTERDEPARTMENTAL IMPACT & APPROVAL

These plans have been developed together with Village of Pemberton Department Managers.

COMMUNITY CLIMATE ACTION PLAN

The plan considers and incorporates initiatives of the Community Climate Action Plan.

IMPACT ON THE REGION OR NEIGHBOURING JURISDICTIONS

Development of the 2023 draft budget has no additional impact on the region or neighboring jurisdictions.

ALTERNATIVE OPTIONS

There are no alternative options for consideration.

RECOMMENDATIONS

THAT the Committee of the Whole provide feedback to Staff with respect to any changes to the 2023 Draft Budget and Five-Year Operating Plan as presented, and direction for the proposed tax increase.

ATTACHMENTS

<u>NOTE:</u> Appendices will be provided on Monday, April 17, 2023 and will be available on www.pemberton.ca

- **Appendix A:** Pemberton NMC Roll Comparison by Jurisdiction and Property Class
- Appendix B: Reserve Balances
- **Appendix C:** Tax Implications for Homeowners
- Appendix D: 2023-2026 5 Year Consolidated Budget
- Appendix E: 2023 Operational Budget

Prepared and Submitted by:	Thomas Sikora, Manager of Finance
CAO Approval by:	



Printed Date: 27/Mar/2023



Non-Market Change Roll Comparison Summary by Jurisdiction As of Revised Roll run on 2023-03-17 2023 Net General Taxable Values



Area - 08 North Shore-Squamish Valley

Jurisdiction - 560 Village of Pemberton

Property Class	2022 Cycle 13	2023 Revised	NMC Land	NMC Impr	NMC Total	% Chg Due to NMC	% Chg Due to Market	% Chg
Res Vacant	\$77,684,200	\$89,409,700	\$5,447,000		\$5,447,000	7.01%	8.08%	15.09%
Res Single Family	\$576,028,500	\$690,942,000	\$16,035,000	\$19,530,400	\$35,565,400	6.17%	13.78%	19.95%
Res ALR	\$11,428,000	\$12,948,000	\$777,000		\$777,000	6.80%	6.50%	13.30%
Res Farm	\$23,000	\$27,000					17.39%	17.39%
Res Strata	\$401,953,300	\$489,363,100	\$14,140,000	\$4,704,000	\$18,844,000	4.69%	17.06%	21.75%
Res Other	\$36,168,700	\$46,971,000	-\$2,195,700	\$7,416,600	\$5,220,900	14.43%	15.43%	29.87%
01 - Residential Total	\$1,103,285,700	\$1,329,660,800	\$34,203,300	\$31,651,000	\$65,854,300	5.97%	14.55%	20.52%
02 - Utilities	\$16,196,305	\$16,780,795					3.61%	3.61%
03 - Supportive Housing								
04 - Major Industry								
05 - Light Industry	\$10,531,200	\$44,664,400	\$6,761,000	\$13,572,000	\$20,333,000	193.07%	131.04%	324.12%
06 - Business And Other	\$158,614,001	\$218,051,801	-\$766,200	\$7,101,400	\$6,335,200	3.99%	33.48%	37.47%
07 - Managed Forest Land								
08 - Rec/Non Profit	\$3,845,700	\$4,848,200	\$994,000		\$994,000	25.85%	0.22%	26.07%
09 - Farm	\$353,226	\$328,142	-\$25,091		-\$25,091	-7.10%		-7.10%
S.644LGA/398VC	\$828,500	\$818,500		-\$48,000	-\$48,000	-5.79%	4.59%	-1.21%
Total All Classes	\$1,293,654,632	\$1,615,152,638	\$41,167,009	\$52,276,400	\$93,443,409	7.22%	17.63%	24.85%



Non-Market Change Roll Comparison Summary by Jurisdiction As of Revised Roll run on 2023-03-17 2023 Net General Taxable Values



The numbers on this report will remain static as of the Revised Roll non-market change cutoff date (March 17, 2022).

Non Market Change (NMC) Reasons

When reporting by specific reason(s), only folios matching the selected combination of reason(s) are included.

When reporting by primary reason, only the primary reason is included based on the hierarchy below. To view other reasons contributing to a folio's NMC, see the Roll Comparison Detail report or the Roll Comparison Detail Extract report.

Boundary Extension:	Jurisdiction change, usually the result of a municipal incorporation or annexation
Property Class Change:	A change in property class i.e. from Residential to Business and Other
Exemption Status Change:	A change in exemption status i.e. taxable to non taxable or vice versa
Additions or Deletions:	Adding a new folio or deleting a folio. A subdivision would result in an Add for the new folios and either an Inventory Change or a Deletion of the parent property depending on how the subdivision was processed
Inventory Change:	A modification of data that is not related to market shifts that will cause a change to the value of a property i.e. new construction
Zoning Change:	Change in property zoning



Non-Market Change Roll Comparison Summary by Jurisdiction As of Revised Roll run on 2023-03-17 2023 Net General Taxable Values



APPENDIX B

Village of Pemberton		
Reserve Balances		
as at April 14, 2023		
Preliminary and Unaudited		
	Ending	
Fund Type	Balance 2022	Total 2022
Restricted Funds		
DCCs:		
Village Core:		
Roads	\$ 310,469	
Parks	0	
Water	149,182	
Sewer	811,744	
Total DCC's		\$ 1,271,395
Parking in Lieu:	00.000	
Ending Balance	60,000	60,000
Unexpended Funds:		
Community Works Gas Tax Funds	986,536	
COVID-19 Restart Funds	446,096	
		1,432,632
Total Restricted		\$ 2,764,027
Reserves for Capital Purposes - Bylaw #595, 2007		
Centennial Building	7,161	
		7,161
General Reserves	520,844	
	007.470	520,844
Capital Reserves	837,170	027 170
Fire Department Reserves	441,581	837,170
	,	441,581
Water General	1,634,939	,
		1,634,939
Sewer General	477,403	477,403
Total Capital		3,919,098
Combined Balance at March 8, 2022		\$ 6,683,125

APPENDIX C

Village of Pemberton	n Tax Rate Change S	cena	rios								
Preliminary, unaudite	d and subject to chang	ge			% Tax Increa	ise S	Scenarios				
Residential	Area	As	3 Completed ssessment Examples	7%	8%		9%		10%		
Increase (\$CAD)				\$ 144,060	\$ 164,640	\$	185,220	\$	205,800		
House	Poplar (H)	\$	1,212,000	\$ 85.75	\$ 98.00	\$	110.26	\$	122.51		
House	Laurel Street (H)	\$	1,257,000	\$ 88.94	\$ 101.64	\$	114.35	\$	127.05		
House	Hemlock	\$	1,408,000	\$ 99.62	\$ 113.85	\$	128.09	\$	142.32		
House	Pinewood (H)	\$	1,675,000	\$ 118.51	\$ 135.44	\$	152.37	\$	169.30		
House	Greenwood (H)	\$	1,511,000	\$ 106.91	\$ 122.18	\$	137.45	\$	152.73		
House	Elmwood	\$	1,318,000	\$ 93.25	\$ 106.58	\$	119.90	\$	133.22		
Duplex	Laburnum	\$	1,128,000	\$ 79.81	\$ 91.21	\$	102.61	\$	114.02		
Townhouse	Flint Street (TH)	\$	643,000	\$ 45.49	\$ 51.99	\$	58.49	\$	64.99		
Townhouse	Park Street (TH)	\$	840,700	\$ 59.48	\$ 67.98	\$	76.48	\$	84.98		
Townhouse	Laurel Street (TH)	\$	788,000	\$ 55.75	\$ 63.72	\$	71.68	\$	79.65		
Townhouse	Vine (TH)	\$	917,000	\$ 64.88	\$ 74.15	\$	83.42	\$	92.69		
				\$ -	\$ -	\$	-	\$	-		
Light Industry				\$ -	\$ -	\$	-	\$	-		
Business	Venture Place	\$	1,028,000	\$ 247.30	\$ 282.63	\$	317.96	\$	353.29		
				\$ -	\$ _	\$	-	\$	-		
Commercial				\$ -	\$ -	\$	-	\$	-		
Business	Downtown	\$	3,783,000	\$ 602.24	\$ 688.28	\$	774.31	\$	860.34		
Business	Downtown	\$	2,337,000	\$ 372.04	\$ 425.19	\$	478.34	\$	531.49		
Business	Industrial Park	\$	3,528,000	\$ 561.65	\$ 641.88	\$	722.12	\$	802.35		
Business	Industrial Park	\$	845,050	\$ 134.53	\$ 153.75	\$	172.97	\$	192.18		
				\$ -	\$ -	\$	-	\$	-		
Rec./Non-Profit				\$ -	\$ -	\$	-	\$	-		
Rec./Non-Profit	Downtown	\$	139,900	\$ 9.90	\$ 11.31	\$	12.73	\$	14.14		
Rec./Non-Profit	Airport	\$	955,000	\$ 67.57	\$ 77.22	\$	86.88	\$	96.53		
				\$ -	\$ -	\$	-	\$	-		
Farm				\$ -	\$ -	\$	-	\$	-		
Farm	Meadows	\$	20,791	\$ 1.47	\$ 1.68	\$	1.89	\$	2.10		
Farm	Downtown	\$	25,091	\$ 1.78	\$ 2.03	\$	2.28	\$	2.54		

Village of Pemberton Five Year Financial Plan 2023-2027 Consolidated as at April 14, 2023

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenues:		, , , , , , , , , , , , , , , , , , ,	Ŭ	· ·	· ·	
Taxation	2,538,877	3,483,510	4,006,036	4,286,459	4,715,105	4,950,860
Water and sewer user rates	2,109,544	2,289,840	2,751,439	2,889,011	3,033,461	3,185,134
User charges	2,918,031	2,961,672	3,050,522	3,355,574	3,691,132	4,060,245
Penalties and interest income	32,500	23,500	24,205	24,689	25,183	25,687
Government transfers:						
Provincial	5,510,982	6,698,019	10,719,000	1,389,000	4,444,000	1,039,000
Federal	119,331	115,900	150,000	200,000	2,650,000	
Other local governments	1,729,388	2,182,885	2,248,371	2,293,339	2,839,205	2,895,990
Investment income	27,860	52,201	53,767	54,842	55,939	57,058
Other revenues	418,749	903,511	948,686	967,660	987,013	1,006,753
Collections for other governments	3,582,772	3,611,922	3,720,280	3,794,686	3,870,579	3,947,991
	18,988,035	22,322,959	27,672,306	19,255,259	26,311,617	21,168,717
	15,405,263	18,711,036				
Expenditures:						
General government	3,203,458	3,249,777	3,463,993	3,602,898	3,711,286	3,824,617
Fire protection services	896,856	985,691	1,034,975	1,076,374	1,108,665	1,141,925
Development and planning services	815,722	812,237	852,849	886,963	913,572	940,979
Public works and parks	1,337,626	1,458,424	1,681,346	1,748,599	1,801,057	1,855,089
Recreation	1,181,982	1,410,886	1,481,431	1,590,688	1,638,408	1,687,561
Water utility	1,036,670	1,016,468	1,067,291	1,109,983	1,143,283	1,177,581
Sewer utility	1,002,418	1,036,523	1,088,349	1,131,883	1,165,839	1,200,814
Airport services	76,521	89,773	94,261	98,032	100,973	104,002
Transfers to other governments	3,582,772	3,611,922	3,720,280	3,869,091	3,985,164	4,104,719
Amortization Expense	1,234,067	1,234,068	1,662,953	1,766,388	2,408,280	2,483,383
	14,368,092	14,905,770	16,147,729	16,880,899	17,976,527	18,520,670
Annual Surplus/(Deficit)	4,619,943	7,417,189	11,524,578	2,374,360	8,335,090	2,648,048

ADJUSTMENTS REQUIRED TO BALANCE FINANCIAL PLAN TO CONFORM WITH LEGISLATIVE REQUIREMENTS

Non-cash items included in Annual (Surplus)/Defic	it					
Amortization on tangible capital assets	(1,234,067)	(1,234,068)	(1,662,953)	(1,766,388)	(2,408,280)	(2,483,383)
Cash items NOT included in Annual (Surplus)/Defic	it					
Capital expenditures	7,268,709	9,117,267	12,866,560	3,103,040	19,256,754	2,253,088
Loan Proceeds	(345,000)	(345,000)	(500,000)	(500,000)	(9,000,000)	(20,000)
Long term debt payments	229,848	258,101	316,572	326,572	526,572	560,000
Capital lease payments	210,466	190,690	220,690	291,038	391,038	391,038
Transfer to Statutory Reserves	-	1	373,949	523,948	373,946	523,948
Transfers from Statutory Reserves	(539,540)	(532,540)	(500,000)	(200,000)	(550,000)	(100,000)
Transfers to Non-Statutory Reserves	1,110,949	1,234,336	909,760	946,150	983,996	1,523,356
Transfers from Non-Statutory Reserves	(1,203,552)	(888,607)	(500,000)	(350,000)	(1,238,937)	
Transfers to Unappropriated Surplus	39,198	121,517				
Transfers from Unappropriated Surplus	(917,069)	(504,502)				
Financial Plan Balance	(0)	0	(0)	(0)	0	(0)

Village of Pemberton								
2023 Budget								
As at April 11, 2023								
Revenues, Transfers								
		2021 YTD	2021	2022 YTD	2022	2023	Variance over	Variance ov
		Actual (Unaudited)	Budget	Actual (Unaudited)	Budget	Budget	Budget (\$)	Budget (%
		Actual (Offaulteu)	Buuget	Actual (Ollauulleu)	Buugei	Duugei	Budget (\$)	Budget (7
Revenues: Taxation:								
01-1-005000-6501	Transfer to/from Surplus		(\$757,382)		(\$474,213)	(\$168,138)	306,075	-65
01-1-005000-0501	Non-Market Change		(\$757,362)		(\$474,213)	(\$100,130)	0	#DIV/
01-1-006000-1301	Residential (Class 1)	(\$1,115,185)	(\$1,111,385)	(\$1,466,494)	(\$1,140,990)	(\$1,558,327)	(417,337)	37
01-1-006000-1302	Utilities (Class 2)	(\$57,851)	(\$57,851)		(\$52,463)	(\$68,859)	(16,396)	31
01-1-006000-1305	Light Industry (Class 5)	(\$47,279)	(\$47,279)		(\$37,096)	(\$00,039)	(140,879)	380
01-1-006000-1306	Commercial (Class 6)	(\$386,315)	(\$383,887)		(\$370,328)	(\$574,989)	(204,661)	55
01-1-006000-1307	Frontage Collection	(\$312,591)	(\$312,048)		(\$312,048)	(\$312,025)	23	0
01-1-006000-1308	Recreation/Non-Profit (Class 8)	(\$4,535)	(\$4,535)		(\$3,984)	(\$5,682)	(1,698)	43
01-1-006000-1309	Farm (Class 9)	(\$399)	(\$399)		(\$366)	(\$3,082)	(1,098)	43 5
01-1-006000-1309	Community Enhancement Levy	(\$399)	(\$399)		(\$7,500)	(\$385)	0	0
01-1-006000-1310	Community Initiatives and Opportunities	\$0	(\$7,500) \$0		\$0	(\$7,500) \$0	0	#DIV/
01-1-006000-1312	Community Centre Parcel Tax	\$0	\$0 \$0		\$0	\$0	0	#DIV/
01-1-006000-1312	Tax Penalties	(\$56,535)			(\$70,000)	(\$70,000)	0	0
01-1-006000-1314	Tax Interest	(\$10,267)	(\$15,000)		(\$15,000)	(\$15,000)	0	0
01-1-006000-1315	Reserve Tax Collection	(\$347,226)	(\$347,258)		(\$445,253)	(\$610,193)	(164,940)	37
01-1-006200-1350	GIL - BC Rail	\$0	(\$275)		(\$275)	(\$275)	0	0
01-1-006200-1351	GIL - BC Hydro	(\$19,315)	(\$26,000)		(\$26,000)	(\$26,000)	0	0
01-1-006200-1352	GIL - Federal Government	\$0	(\$6,300)		(\$6,300)	(\$6,300)	0	0
01-1-006300-1375	1% Revenue Grant - Telus	(\$6,685)	(\$6,685)		(\$6,685)	(\$6,685)	0	0
01-1-006300-1376	1% Revenue Grant - BC Hydro	(\$40,859)	(\$40,859)		(\$40,859)	(\$40,859)	(0)	0
01-1-006300-1377	1% Revenue Grant - Shaw	(\$3,730)	(\$3,730)		(\$3,730)	(\$2,456)	1,274	-34
01-1-006400-1400	Collections for School	(\$1,732,861)	(\$1,511,416)		(\$1,837,658)	(\$2,430)	(17,290)	-34
01-1-006400-1401	Collections for Policing Costs	(\$272,388)	(\$246,171)		(\$289,271)	(\$288,447)	825	0
01-1-006400-1402	Collections for SLRD	(\$1,251,555)	(\$1,127,825)		(\$1,339,156)	(\$1,345,079)	(5,923)	0
01-1-006400-1404	Collections for STSRHD	(\$42,670)	(\$34,893)	· · · · · · · · · · · · · · · · · · ·	(\$52,504)	(\$59,345)	(6,841)	13
01-1-006400-1405	Collections for MFA	(\$261)	(\$227)	· · · · · · · · · · · · · · · · · · ·	(\$319)	(\$318)	(0,041)	0
01-1-006400-1406	Collections for BCAA	(\$60,164)	(\$51,097)	· · · ·	(\$63,864)	(\$63,786)	78	0
01-1-000400-1400	Taxation Revenues	(\$00,104)	(\$6,170,003)		(\$6,595,862)	(\$03,780)	(667,709)	10
		(\$5,776,170)	(\$0,170,003)	(\$0,545,050)	(\$0,595,002)	(\$7,203,570)	(007,703)	10
General Revenues:								
01-1-006600-1450	Investment Interest Income	(\$2,055)	(\$25,000)	(\$101,911)	(\$25,000)	(\$50,000)	(25,000)	100
01-1-006650-1450	Interest Revenue - Accounts Receivable	(\$2,175)	(\$23,000) (\$7,500)		(\$2,000)	(\$30,000)	(23,000)	00
01-1-007000-1550	Sundry Revenue	(\$4,221)	(\$7,500) (\$3,000)	· · · · ·	(\$7,500)	(\$7,500)	(1,000)	33
01-1-007000-1550	Revenue - Tax Certificates	(\$4,221) (\$6,495)	(\$3,000) (\$5,000)		(\$3,000)	(\$4,000)	(1,000)	33 0
01-1-007000-1552	VOP Admin Fee - Fire Protection	(\$0,495)	(\$5,000) (\$17,299)	· · · · ·	(\$3,000)	(\$5,000)	0	0
01-1-007000-1553	VOP Admin Fee - Rescue Service	· · · · · · · · · · · · · · · · · · ·	(\$17,299) (\$5,454)			(\$17,299) (\$5,454)	0	0
01-1-007000-1555		(\$5,454) (\$79,384)	(\$77,243)	· · · · · ·	(\$5,454) (\$79,384)	(\$5,454)	(0)	0
	Rentals							18
Total General Reven		(\$117,084)	(\$140,496)	(\$187,703)	(\$142,637)	(\$168,637)	(26,000)	10
Grant Revenues:								
01-1-007200-1671	Grants - Provincial - Small Communities Fund	(\$407,000)	(\$396,964)	(\$519,000)	(\$407,000)	(\$529,000)	(122,000)	30
		(\$407,000)	(\$350,504)	(\$013,000)	(\$407,000)	(\$323,000)	(122,000)	30
Sales of Service:								
01-1-007300-1555	SOS - Admin reclass	(\$14,000)		(\$14,000)		(\$14,000)		
01-1-007300-1555	SOS - Admin reclass	(\$14,000)	(\$412,389)		(\$470,694)	(\$14,000)	0	C
01-1-007300-1556	SOS - Water Reclass	(\$422,371) (\$387,173)	(\$412,369) (\$378,160)		(\$431,469)	(\$470,694)	0	0
01-1-007300-1557	SOS - Sewer Reclass SOS - Airport Reclass	(\$387,173) (\$52,796)	(\$378,160) (\$51,548)		(\$431,469) (\$58,837)	(\$431,469) (\$58,837)	0	0
Total SOS		(\$52,796)	(\$51,546) (\$842,097)		(\$56,637)	(\$30,837) (\$975,000)	0	0 1
		(\$070,341)	(4042,037)	(4973,000)	(4901,000)	(9913,000)	U	I
Fotal revenues		(\$7,176,595)	(\$7,549,560)	(\$8,225,401)	(\$8,106,498)	(\$8,936,207)	(815,709)	10
		[3/.](0.035)	137.349.3001	(30.223.401)	130.100.4301	(30.330.20/)	(013./03)	10

APPENDIX E

ransfers:								
	Allocate Admin General Taxation	\$1,145,324	\$1,313,711	\$1,638,316	\$1,638,316	\$1,865,799	227,483	149
	Allocate Legislative General Taxation	\$101,621	\$108,273	\$121,363	\$121,363	\$123,295	1,932	2%
	Allocate Fire General Taxation	\$383,171	\$419,182	\$409,211	\$409,211	\$494,344	85,133	219
	Allocate Development General Taxation	\$217,769	\$198,731	\$44,754	\$44,754	\$199,374	154,620	3459
	Allocate Public Works/ Parks General Taxation	\$1,212,943	\$1,263,976	\$1,453,180	\$1,453,180	\$1,545,857	92,677	60
	Allocate Transit General Taxation	\$69,908	\$69,908	\$111,352	\$92,793	\$131,420	38,627	429
	Allocate Rec General Surplus	\$0	\$236,030	\$0	\$0	\$0	0	#DIV/0
	Allocate Water Surplus	\$0	\$284,493	\$0	\$0	\$0	0	#DIV/
	Allocate Sewer Surplus	\$0	\$650	\$0	\$0	\$0	0	#DIV/0
	Allocate Airport General Taxation	\$23,108	\$23,671	\$29,701	\$29,701	\$41,953	12,252	41
01-2-008700-6475	Transfer - School Levy	\$1,732,925	\$1,511,416	\$1,854,948	\$1,837,658	\$1,854,948	17,290	1
01-2-008700-6476	Transfer - Police Tax	\$272,400	\$246,171	\$288,447	\$289,271	\$288,447	(825)	0
01-2-008700-6477	Transfer - SLRD	\$1,251,687	\$1,127,825	\$1,335,487	\$1,339,156	\$1,345,079	5,923	0
01-2-008700-6479	Transfer - STSRHD	\$42,672	\$34,893	\$52,372	\$52,504	\$59,345	6,841	13
01-2-008700-6480	Transfer - MFA	\$261	\$227	\$318	\$319	\$318	(0)	0
01-2-008700-6481	Transfer - BCAA	\$60,167	\$51,097	\$63,786	\$63,864	\$63,786	(78)	0'
01-2-008800-6501	Reclass Frontage to Water Revenue Fund	\$99,985	\$99,985	\$99,985	\$99,985	\$99,985	0	0'
01-2-008800-6502	Reclass Frontage to Sewer Revenue Fund	\$212,064	\$212,064	\$212,065	\$212,065	\$212,065	0	0'
01-2-008800-6504	Transfer to General - Capital				\$0		0	#DIV/
01-2-008800-6505	Transfer to Future Reserves - Capital	\$140,298	\$140,298	\$406,055	\$406,055	\$488,677	82,622	209
01-2-008800-6509	Transfer to/from Future Reserves	\$78,844	\$206,960	\$39,198	\$39,198	\$121,517	82,319	210
	Total transfers	\$7,045,145	\$7,549,561	\$8,160,538	\$8,129,393	\$8,936,207	806,814	109
	(Surplus)/Deficit	(\$131,451)	(\$0)	(\$64,863)	\$22,894	(\$0)	(8,895)	

									Т
Village of Pemberton									
2023 Budget									
As at April 11, 2023									
Administrative and Financial S	Services								
Service Mandate:									
1 Vision - Deliver strategic p	riorities, corporate objectives and employee values								
	tention and increased organizational stability and develo	ppment							
3 Service - Reliable, response	sive and building relationships								
4 Emergency Preparedness									
		(Unaudited)	0001				New end	Manlana	
		2021 YTD Actual	2021 Budget	2022 YTD Actual (Unaudited)	2022 Budget	2023 Budget	Variance over Budget (\$)	Variance over Budget (%)	Comments
Revenues:		Actual	Budget	Actual (Onaddited)	Duuget	Budget	Duuget (#)	Dudget (70)	
	Allocate to Admin General Taxation	(\$1,145,324)	(\$1,145,324)	(\$1,638,316)	(\$1,638,316)	(\$1,865,799)	(\$227,483)	14%	
	Surplus Carryforward	(\$165,203)	(\$168,388)				\$0	#DIV/0!	
01-1-106800-1471	Fines - Dog Ticketing Fees	(\$1,050)	(\$100)	\$0	(\$125)	\$0	-		Focus on education and working with the community
01-1-106800-1472	Fines - Traffic Offense Ticketing Fees	(\$3,925)	(\$3,250)	(\$780)	(\$2,550)	(\$3,000)	(\$450)		Growth with permanent Bylaw Officer
01-1-106800-1473	Fines - Other Bylaw Enforcement Fines	\$0	(\$536)	(\$2,625)	(\$500)	(\$2,000)	(\$1,500)	300% #DIV/0!	
01-1-106900-1500	Admin - Application Fees Licenses - Dog	\$0 (\$4,404)	\$0 (\$4,115)	\$0 (\$3,429)	\$0 (\$6,025)	\$0 (\$5,000)	\$0 \$1,025		Building relationships, increased promotion with Bylaw Officer, education, accessiblity
01-1-106900-1503	Licenses - Dog Licenses - Business	(\$4,404)	(\$4,115)	(\$93,550)	(\$89,875)	(\$89,798)	\$78		Cannabis business fees reduced offset by forecast growth in licences (growth in non-residence business licer
01-1-107200-1670	Grant - Federal Project - General	(\$6,384)	(\\$09,075) \$0	(\$6,578)	\$0	(\$00,700)	\$0	#DIV/0!	
01-1-107200-1671	Grant - Provincial Project - General	(\$29,866)	(\$130,005)	(\$171,482)	(\$139,005)	(\$1,808,633)	(\$1,669,628)		Includes Daycare, additional Staff of Growth Fund 1/2 Year
01-1-107300-1930	Covid Recovery Funds	(\$77,522)	\$0	(\$119,172)	(\$234,831)	(\$112,500)	\$122,331		Vadim, Bylaw, Zoom, phone stipend, Escribe, plus additional IT (\$15K), Office Coordinator, CWPP a
01-1-107200-1673	Grant - Other Project - General	(\$66,000)	\$0	(\$57,000)	(\$60,000)		\$60,000		Asset Management Study
01-1-107200-1674	Contribution - Other Govt - General	\$0	\$0		\$0		\$0	#DIV/0!	
01-1-107200-1675	Contribution - Other - General	(\$3,100)	\$0	(\$12,000)	(\$12,000)	(\$12,600)	(\$600)		Wellness Almanac PDIF
01-1-107200-1676	Transit - Contributions Admin - Other Revenue - Misc	\$0	(\$8,307)	\$0	(\$8,881)	(\$20,000)	\$8,881		CEF Sign Admin and misc
01-1-107300-1925 01-1-107300-1927	Other Revenue - Gas Tax	(\$193) \$0	(\$6,000) \$0	\$0 \$0	(\$4,000) (\$3,000)	(\$30,000)	(\$26,000) \$3,000	-100%	Emergency Managmenet
01-1-107500-1990	MFA Proceeds	\$0	(\$45,000)	\$0	(\$45,000)	(\$45,000)	\$0		p Bylaw truck deferred, Spring 2023 delivery
01-1-107600-6500	Admin - Transfer from Reserve	\$0	(\$373,962)	\$0	\$0	(\$10,000)	\$0	#DIV/0!	
Total revenues		(\$1,604,084)	(\$1,974,861)	(\$2,104,932)	(\$2,244,108)	(\$3,974,330)	(\$1,730,222)	14%	
Operating Expenses:				*					
01-2-108000-0000	Admin - Building	¢1 010 070	¢1 000 010	\$0	1 115 904	¢1 207 006	¢010.090	100/	
01-2-108000-6000	Admin - Salaries Admin - Benefits	\$1,010,970 \$151,754	\$1,082,312 \$156,942	\$1,143,240 \$177,218	1,115,824 145,489	\$1,327,906 \$193,579		33%	Full staffing, merit increase, plus updated grid, plus Growth Fund 1/2 Year position
01-2-108000-6003	Admin - Denents Admin - Travel, Meals & Accommodation	\$131,754	\$8,550	\$3,636	\$5,000	\$7,500			To support training investment
01-2-108000-6004	Admin - Interest,Comm. & Bank Fees	\$4,708	\$4,793	\$4,170	\$4,793	\$4,793		0%	
01-2-108000-6005	Admin - Advertising	\$14,995	\$7,500	\$15,102	\$10,000	\$12,079		21%	Pique ads, not election year, plus branding (photography \$2.5k)
01-2-108000-6006	Admin - Insurance	\$24,328	\$29,438	\$23,522	\$30,586	\$31,780			Municipal Insurance Association of BC Premium , plus BFL
01-2-108000-6007	Admin - Photocopier	\$3,015	\$3,563	\$3,499	\$3,000	\$3,000			Sustained reduction in office copies
01-2-108000-6008	Admin - Postage	\$9,048	\$9,375	\$8,650	\$9,741	\$5,400			Saved on business licences, tax/ utilities
01-2-108000-6010 01-2-108000-6011	Admin - Sundry Admin - Telephone	\$2,612 \$12,219	\$1,592 \$13,709	\$3,727 \$10,620	\$2,500 \$13,709	\$2,500 \$11,500		-16%	Sustained reduction in office space utilization
01-2-108000-6012	Admin - Telephone Admin - Hydro	\$7,549	\$13,709	\$7,203	\$8,000	\$7,500		-10%	
01-2-108000-6013	Admin - Land Lease Fees	\$0	\$0,000 \$0	\$1,500	\$0	\$1,500		÷	BC Tower Rental
01-2-108000-6014	Admin - IT/Software	\$94,587	\$93,568	\$87,095	\$112,217	\$100,000			IT contract and maintenance and upgrade, Adobe licenses, Escribe
01-2-108000-6015	Admin - Elections	\$475	\$0	\$18,589	\$30,000	\$0			2022 Fall Election, no expense 2023
01-2-108000-6016	Admin - Community School Expense	\$12,475	\$12,475	\$14,245	\$12,961	\$14,245		10%	
01-2-108000-6019	Admin - Memberships and Prof. Fess	\$9,718	\$10,000	\$10,764	\$10,390	\$10,500			Includes Zoom licenses
01-2-108000-6020	Admin - Training	\$2,810	\$19,500	\$10,232	\$19,500	\$26,500			Increased investment in staff, impact of high turnover
01-2-108000-6021 01-2-108000-6022	Admin - Consultation & Special Evt. Admin - Bad Debt	\$3,069	\$5,000 \$0	\$5,804 \$0	\$5,000 \$0	\$7,450 \$0		49% #DIV/0!	FUN Committee
01-2-108000-6022	Admin - Bad Debt Admin - Website	\$106	\$0 \$8,500	\$0 \$10,620	\$0	\$0 \$11,000			Annual Report+ Website Maintence+ Strategic Plan
01-2-108000-6525	Admin - Vebsite Admin - Debt Interest	\$2,713	\$2,765	\$5,095	\$2,765	\$5,095			Update to debt schedule for Bylaw Truck
01-2-108000-6527	Admin - Debt Principal	\$58,568	\$59,259	\$61,758	\$59,259	\$61,758			 5 year financing on Bylaw Truck included
01-2-108000-6999	Penny Rounding Expense	(\$1)	\$0	(\$1)	\$0	\$0	\$0	#DIV/0!	
01-2-108100-6100	Admin - Accounting	\$33,075	\$30,000	\$44,100	\$35,000	\$39,500		13%	
01-2-108100-6101	Admin - Legal	\$52,434	\$30,000	\$39,512	\$35,000	\$40,000		14%	
01-2-108100-6103	Admin - Contract & Consultant Labour	\$1,140	\$25,000	\$113,659	\$123,000	\$70,000			Reduction resulting from reduced recruitment expenses, See Consultants Worksheet
01-2-108100-6104 01-2-108200-6125	Admin - Records Management Admin - Maintenance	\$13,251 \$32,013	\$10,200 \$53,542	\$14,413 \$45,394	\$15,710 \$41,400	\$10,000 \$41,000			RM Consultant, Storage, Destruction, Training
01-2-108200-6125	Admin - Maintenance Admin - Parts & Supplies	\$32,013	\$53,542 \$15,635	<u>\$45,394</u> \$16,118	\$41,400	\$41,000 \$16,000		-1% -2%	fire alarms 5K, 2 Stand up Station and Vinyl floor, cleaning and maint
01-2-108200-6127	Admin - Hardware	\$22,493	\$9,000	\$12,872	\$9,351	\$10,000			 COVID Recovery includes end of life monitor replacments, remaining hardware retirements and mo
01-2-108200-6128	Admin/Bylaw - Fuel & Oil	\$1,291	\$4,000	\$1,545	\$4,000	\$2,000		-50%	
01-2-108200-6129	Admin/Bylaw - Servicing	\$0	\$3,000	\$345	\$3,117	\$2,350	(\$767)	-25%	
01-2-108250-6023	Amortization Expense - General	\$0	\$0		\$0				
01-2-108300-6450	Promotions/Community Enhancement	\$4,750	\$7,500	\$7,450	\$7,500	\$7,500		0%	
01-2-108300-6451	Community Init. & Opport. Fund	\$0	\$0	-	\$0 \$0	\$0			moved to SLRD
01-2-108300-6454	Climate Action Carbon Tax Credits Admin - Bylaw Enforcement Exp	\$0	\$2,500 \$6,662	\$0 \$9,184	\$0 \$6,662	\$0 \$6,662			CARIP grant no longer exists Includes WAG
		JJ./J/	₽0,00Z	ቅዓ, 184	\$0,00Z	\$0,00Z	((\$U)	0%	
01-2-108400-6175			\$67 976	\$27.051	\$75 976	\$38,000	(\$37.976)	-50%	PVDD monitoring addition (ESS Grant EQC Grant)
01-2-108400-6175 01-2-108400-6454 Total Operating Expenses	Admin - Emergency Management	\$35,292 \$1,643,972	\$67,976 \$1,801,856	\$27,051 \$1,957,931	\$75,976 \$1,979,695	\$38,000 \$2,135,597			PVDD monitoring addition (ESS Grant, EOC Grant)

Village of Pemberton									
2023 Budget									
As at April 11, 2023									
Administrative and Financial	Services								
Key Priorities:									
01-2-108400-6170	Project Admin - General Expense			\$6,200			\$0		
	Wellness Almanac		\$0	\$12,750	\$12,000	\$12,600	\$600	5%	Recovered through PDIF
	Economic Development Strategy	\$1,140	\$3,005		\$3,005		(\$3,005)	-100%	Gas Tax Funding
	Whistler Community Foundation - Flow Through Grant	\$3,700	\$0		\$0		\$0	#DIV/0!	
	UBCM CEPF 2021 Grant	\$60,000	\$0		\$0		\$0	#DIV/0!	To PVDD
	Office Renovations	\$4,960	\$0	\$10,743	\$0		\$0	#DIV/0!	Council Chambers
	PEP Task Covid 19	\$4,960	\$0	\$22,016	\$0		\$0	#DIV/0!	
	Emergency Management-	. ,		. ,		\$30,000		#DIV/0!	
	Community Foundation of Whistler Refund (Mayor's Tas	\$4,941					\$0	#DIV/0!	
	Community Wildfire Protection Plan	\$0	\$125,000		\$125,000		(\$125,000)	-100%	Grant Funding - UBCM
	Asset Management	\$0	\$0	\$57,000	\$60,000		(\$60,000)		Grant Funding - UBCM & FCM
							\$0	#DIV/0!	
							\$0	#DIV/0!	
Total Key Priorities		\$79,701	\$128,005	\$108,709	\$200,005	\$42,600	(\$157,405)	-469%	
Capital Priorities:	Building- Daycare			\$0		1,751,133	\$1,751,133	#DIV/0!	
•	HVAC Repairs	\$14,438	\$0		\$0		\$0	#DIV/0!	
Deferred to 2022	Bylaw Truck		\$45,000	\$0	\$45,000	\$45,000	\$0	0%	Deferred delivery until spring 2023
							\$0	#DIV/0!	
							\$0	#DIV/0!	
Total Capital Priorities		\$14,438	\$45,000	\$0	\$45,000	\$1,796,133	\$1,751,133	3891%	
		-							
Total Expenses		\$1,738,111	\$1,974,860	\$2,066,640	\$2,224,700	\$3,974,330	\$1,749,630	79%	
Reserve Objectives:									
Total Reserve Objectives		\$0	\$0	\$0	\$0	\$0	\$0	0%	
•									
(Surplus)/Deficit		\$134,027	\$0	(\$38,291)	(\$19,408)	\$0	\$19,407		

Village of Pemberton						
2023 Budget						
As at April 11, 2023						
Governance Services						
Service Mandate: Council						
1 To support administration of Elected Officials						
2 Efficient planning and development of onboarding of Council						
	(Unaudited)					
	2021 YTD	2021	2022 YTD	2022	2023	Variance over
	Actual	Budget	Actual (Unaudited)	Budget	Budget	Budget (\$)
Revenues:						······································
Allocate to Governance General Taxation	(\$101,621)	(\$101,621)	(\$121,363)	(\$121,363)	(\$123,295)	(\$1,932
Surplus Carryforward	(\$6,652)	(\$6,652)				\$
01-1-157600-6500 Leg - Transfer from Reserve	\$0	(\$500)		\$0		\$
Total revenues	(\$108,273)	(\$108,773)	(\$121,363)	(\$121,363)	(\$123,295)	(\$1,932
Operating Expenses:		.	#0.000	#0 400	\$0.000	# 40
01-2-158000-0000 Legislative Expenses - Other	\$184	\$0		\$2,100	\$2,226	\$12
01-2-158000-6000 Legislative - Salaries 01-2-158000-6002 Legislative - Benefits	\$94,143 \$1,826	\$96,283 \$1,200	-	96,333 1,200	\$103,580 \$1,500	\$7,24 \$30
01-2-158000-6003 Leg. Exp Travel, Training & Accom.	\$1,820	\$8,000		\$13,312	\$13,410	\$9
01-2-158000-6005 Leg. Exp Advertising	\$0	\$1,000	-	\$1,039	\$250	(\$789
01-2-158000-6006 Leg. Exp Insurance	\$0	\$1,000		\$1,039	\$1,039	\$
01-2-158000-6011 Leg. Exp Telephone	\$796	\$1,290		\$1,340	\$1,290	(\$50
01-2-158000-6014 Leg. Exp IT/Computer Allowance	85	\$0		\$5,000	\$0	(\$5,000
01-2-158000-6017 Governance Expenses - Public Relations	\$0	\$0		\$0	\$0	\$
Total Operating Expenses	\$99,335	\$108,773	\$126,415	\$121,363	\$123,295	\$1,93
Key Priorities:						
Total Key Priorities	\$0	\$0	\$0	\$0	\$0	\$
	Ψ	φU	ψυ	Ψ	ΨŪ	Ψ
Capital Priorities:						
Total Capital Priorities	\$0	\$0	\$0	\$0	\$0	\$
Total Expenses	\$99,335	\$108,773	\$126,415	\$121,363	\$123,295	\$1,93
	\$99,335	\$100,773	\$120,415	\$121,303	\$123,295	\$1,93
Reserve Objectives:						
						\$
Total Reserve Objectives	0	0	0	0	0	\$
(Surplus)/Deficit	(\$8,938)	\$0	\$5,052	\$0	\$0	\$
	(+-,*)	+•	÷-;- -	֥	÷.	Ŧ

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,	Variance over	Comments
		Comments
	Budget (%)	
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\$ 0		
32)	2%	
	00/	
26	6%	
247	8%	
300	25%	
S98	1%	
89)	-76%	
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	age of Pemberton								
	3 Budget								
As a	t April 11, 2023								
Fire	<u>Services</u>								
Ser	ice Mandate:								
	· · · · · · · · · · · · · · · · · · ·	operty within the Pemberton Area							
		liver educational programs, and invest in health, wellbeing and training of firefighters							
		d Investing in Apparatus and Equipment							
			(Unaudited)						
			2021 YTD	2021	2022 YTD	2022	2023	Variance over	Variance over Comments
			Actual	Budget	Actual (Unaudited)		Budget		
Deve			Actual	Budget	Actual (Onaudited)	Budget	Budget	Budget (\$)	Budget (%)
Rev	enues:		(2000 (74)	(2000 474)		(2100.014)			0.404
		Allocate Fire General Taxation	(\$383,171)	(\$383,171)	(\$409,211)	(\$409,211)	(\$494,344)	(\$85,133)	21%
		Surplus/Deficit Fire	(\$27,017)	(\$27,017)			\$0	,	#DIV/0!
		Surplus/Deficit Rescue	(\$8,994)	(\$8,994)			\$0	\$0	#DIV/0!
	01-1-206500-1425	SLRD Contributions - Fire Protection	(\$163,219)	(\$154,225)	(\$176,773)	(\$173,041)	(\$186,876)	(\$13,835)	8%
	01-1-206500-1425	SLRD Contributions - COVID Grant	(\$4,597)	(\$4,597)	N 1 1 1	(\$810)	\$0		-100%
	01-1-206500-1426	SLRD Contributions - Rescue Service	(\$89,018)	(\$93,012)		(\$96,361)	(\$221,091)		129%
	01-1-206510-1425	LilWat Contributions	(\$139,417)	(\$139,417)		(\$109,103)	(\$159,792)		46%
	01-1-207201-1671	Project - Provincial - FD			· · · · · · · · · · · · · · · · · · ·	N 1 1 1	· · · · · · · · · · · · · · · · · · ·		
	01-1-20/201-10/1	· ·	(\$72,506)	\$0		(\$144,757)	(\$170,833)		18% FireSmart BC grants
	04 4 007004 4070	Rescue - Capital - Grants Other	(\$07.074)	\$0		\$0	\$0		#DIV/0!
	01-1-207201-1673	FD - Capital - Grants Other	(\$67,971)	\$0		\$0	(\$10,000)		#DIV/0!
	01-1-207300-1925	F/D - Other Revenue	(\$380,291)	(\$10,000)	(\$21,013)	(\$10,000)	(\$5,000)	\$5,000	-50% Wildfire deploy.,Incident Rec., Fireworks
	01-1-207300-1930	F/D - Covid Recovery Funds	(\$13,298)	\$0		(\$1,000)	\$0		-100%
	01-1-207500-1990	F/D - MFA Proceeds	\$0	\$0	-	\$0	(\$150,000)	(\$150,000)	#DIV/0!
	01-1-207600-6500	Fire - Transfer from Reserves	(\$75,123)	(\$90,004)	(\$427,313)	(\$447,313)	\$0		-100% Capital Items, WB Grant,. wage allocation
	01-1-207600-6500	Rescue - Transfer from Reserves	\$0	\$0	\$0	(\$2,500)	\$0	\$2,500	-100%
Tota	l revenues		(\$1,424,622)	(\$910,437)	(\$1,493,144)	(\$1,394,096)	(\$1,397,936)	(\$3,840)	0%
Ope	rating Expenses:								
	01-2-208000-0000	F/D - Rescue Dept Expense	\$96,151	\$93,012	\$86,860	\$96,361	\$206,091	\$109,730	114% Firesmart, Merit increase and CPI
	01-2-208000-6001	F/D - Honorarium & Wages	\$525,311	\$281,607	\$470,102	\$433,801	\$367,179		-15% Includes support for Firesmart Labour
	01-2-208000-6002	F/D - Benefits	\$56,844	\$39,000		\$62,354	\$53,119		-15%
	01-2-208000-6003	F/D - Travel & Training	\$15,978	\$35,500		\$35,000	\$53,300		52%
	01-2-208000-6005	F/D - Advertising	\$733	\$600		\$622	\$1,200		93%
	01-2-208000-6006	F/D - Insurance	\$22,114	\$26,465	-	\$23,000	\$24,690	-	7%
	01-2-208000-6009	F/D - Fees & Supplies	\$17,948	\$20,403		\$17,500	\$14,500		-17%
	01-2-208000-6010	F/D - Sundry	\$1,502	\$7,000		\$2,000	\$6,750		238%
	01-2-208000-6011	F/D - Telephone	\$4,950	\$6,046		\$6,264	\$5,000		-20%
	01-2-208000-6012	F/D - Hydro	\$8,847	\$10,115		\$6,954	\$7,500		8%
	01-2-208000-6014	F/D - IT/Software	\$9,931	\$7,200		\$5,000	\$11,951		139%
	01-2-208000-6017	F/D - Rental Fees	\$25,735	\$25,735		\$25,735	\$25,735		0%
	01-2-208000-6019	F/D - Memberships and Professional Fees	\$1,721	\$1,625	\$1,773	\$1,800	\$2,031		13%
	01-2-208100-6101	F/D - Legal	\$0	\$500		\$500	\$500		0%
	01-2-208200-6125	F/D - Maintenance	\$35,275	\$35,000		\$35,000	\$38,000		9%
	01-2-208200-6126	F/D - Parts & Supplies	\$80,864	\$70,000	\$49,951	\$73,000	\$85,199	\$12,199	17%
	01-2-208200-6127	F/D - Hardware	\$2,914	\$0		\$0	\$2,500		#DIV/0!
	01-2-208200-6128	F/D - Fuel & Oil	\$11,652	\$10,000		\$12,000	\$14,104		18%
	01-2-208200-6129	F/D - Servicing	\$28,895	\$23,000		\$23,000	\$23,000	-	0%
	01-2-208600-6453	F/D - Public Relations	\$4,410	\$500		\$5,518	\$10,000		81% Fireworks recovered through PDIF
	01-2-208900-6525	Fire - Debt Servicing Interest Expense	\$11,447	\$11,452		\$11,447	\$15,000		31%
	01-2-208900-6527	Fire - Debt Servicing Principal	\$32,334	\$32,329	-	\$32,334	\$60,587		87%
Tota	I Operating Expenses		\$995,556	\$734,186	\$911,876	\$909,190	\$1,027,937		13%
1010	- Speranny Expenses		ψ990,000	ψ1 J -1 , 100	φ311,070	φ303,130	ψ1,027,337	ψ110,747	10/0
Kov	Priorities:								
ney		Fireball Design	¢.0	\$20,000	¢164 450	¢20.000		(\$20,000)	
	01 0 000400 0470	Firehall Design	\$0 \$0 636			\$20,000	#40.044	(\$20,000)	-100% GL Includes FiresmartExpense (Cabin Re
Tet	01-2-208400-6170	FireSmart Truck Lease Payments	\$9,636	\$0		\$0	\$18,341		#DIV/0! Grant funding
IOTA	I Key Priorities		\$9,636	\$20,000	\$164,452	\$20,000	\$18,341	(\$1,659)	-8%
~	tal Data differe								
Cap	tal Priorities:		**	* 1 ~ ~					
		Commercial Bunker Gear Washer (Worksafe Compliance) 2 @ \$5,000	\$9,000	\$10,000		\$0		\$0	#DIV/0!
		Commercial Bunker Gear Dryer (Worksafe Compliance)	\$3,647	\$3,850		\$0		\$0	#DIV/0!
		Project - Cap. Mach & Equip. Exp - Fire	\$0	\$6,250		\$0	\$20,000		0%
		Upgraded Gas detectors (worksafe compliance)	\$8,648	\$10,000		\$0		\$0	#DIV/0!
·	1	Truck Dadia Unaradaa (2 @ \$2 500)		\$7,500		\$0		\$0	#DIV/0!
		Truck Radio Upgrades (3 @ \$2,500)							
	01-2-208400-6551	SCBA Tank Replacement Mini Repeater for further reach down INShuk FST	\$6,960 \$0	\$7,500 \$7,500 \$2,500	\$325,306	\$7,500 \$2,500		(\$7,500) (\$2,500)	#DIV/0! #DIV/0!

	Sprinkler Protection Unit Trailer & Truck	\$0	\$0		\$324,513	\$20,000	(\$304,513)	-1623%	Wildfire & WB Funding
	Structure Fire Bunker Gear				\$19,500			#DIV/0!	
	Hoses, Nozzles Adapters					\$20,000		-100%	
	Sprinkler Protection Unit Trailer and Truck							#DIV/0!	
	Engine 10 Truck Replacement					\$150,000		-100%	
	Water Tank and Fire Pump (Engine 11)					\$30,000		-100%	
	Rescue 1 Hydraulic Pump					\$15,000		-100%	
								#DIV/0!	
01-2-2084006555	New Security Fencing Training Ground	\$0	\$25,000	\$28,786	\$25,000		(\$25,000)	#DIV/0!	
	Training Ground Servicing					\$10,000	\$10,000	0%	
otal Capital Priorities		\$28,255	\$72,600	\$354,092	\$379,013	\$265,000	(\$309,513)	-30%	
otal Expenses		\$1,033,447	\$826,786	\$1,430,421	\$1,308,203	\$1,311,278	(\$192,425)	0%	
Reserve Objectives:									
01-2-208800-6507	Transfer to Future Reserves	\$130,703	\$83,650	\$85,894	\$85,894	\$86,659	\$2,244	3%	
	Wildfire Funds	\$244,786					\$0	#DIV/0!	
Removed this	SLRD COVID Recovery Overpayment	\$810					\$0	#DIV/0!	
	Mini Repeater for further reach down INShuk FST	\$2,500					\$0	#DIV/0!	
	Transfer to Surplus Carryforward						\$0	#DIV/0!	
otal Reserve Objectives		\$378,799	\$83,650	\$85,894	\$85,894	\$86,659	\$2,244	1%	
Surplus)/Deficit		(\$12,375)	\$0	\$23,171	\$0	\$0	(\$194,022)		

Village of Demberton									
Village of Pemberton									
2023 Budget As at April 11, 2023									
Public Works & Parks									
Service Mandate:									
,	unity: Accessible Roads and Sidewalks								
	unity: Proving good value for public spaces for our co	ommunity to enjoy							
3 Create pride through mai	ntenance of municipal spaces								
		(Unaudited)							
		2021 YTD	2021	2022 YTD	2022	2023	Variance over		Comments
_		Actual	Budget	Actual (Unaudited)	Budget	Budget	Budget (\$)	Budget (%)	
Revenues:			(\$4.040.040)	(04,450,400)	(\$4,450,400)	(64 545 057)	(400.077)	00/	
	Allocate to PW/Parks General Taxation	(\$1,212,943)	(\$1,212,943)	(\$1,453,180)	(\$1,453,180)	(\$1,545,857)	(\$92,677) \$0	6% #DIV/0!	
01-1-307200-1670	Surplus Carryforward Grant - Federal Project - General	(\$51,032) \$0	(\$51,032) \$0	(\$13,038)	(\$117,331)	(\$113,899)	\$0 \$3,433		Canada Summer Jobs Grant expense reflected in salaries
01-1-307200-1671	Project - General - Proy. Grant	\$0	(\$29,000)	(\$13,038) \$0	(\$117,531) \$0	(\$113,099)	\$3,433 \$0	-3% #DIV/0!	Canada Summer Jobs Grant expense reflected in salaries
01-1-307201-1671	Project Works Capital - Provincial Grant	(\$1,484,918)	(\$4,430,448)		(\$4,179,203)	(\$2,837,190)	\$1,342,014		Pemb. Farm Road Trail, Soccer Field, Pebble Creek Road, Bike Skills
01-1-307201-1673	Grant Project - Other	\$0	(\$104,000)	(\$37,020)	\$0	(\\$2,007,100)	\$0		Tiyata Sidewalk, speed reader icbc grant, porca bike skills
01-1-307201-1673	Capital Project - Contrib Other Govt	\$0	(\$462,000)	\$0	(\$462,000)	(\$462,000)	\$0 \$0		Pemberton Farm Road East TRAIL Grant SLRD, soccer field
01-1-307201-1675	Project Works - Contribution Other	(\$7,811)	(\$397,000)	\$0	(\$402,000)	(\$134,800)	(\$10,000)		soccer field
01-1-307300-1925	Works - Other Revenue - Misc	\$0	\$0	-	(\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	(\$107,000)	\$0		recovery expenses
01-1-307300-1930	Works - COVID Restart	(\$14,552)	÷0	(\$1,170)	(\$32,087)	(\$10,000)	\$22,087		Additional IT Software to support GIS, Adobe
01-1-307500-1990	MFA Proceeds PW	(\$284,611)	(\$275,000)	\$0	(\$300,000)	(\$150,000)	\$150,000	-50%	
01-1-307600-6500	Public Works - Transf fr Reserve	(\$18,919)	(\$269,866)	\$0	(\$204,605)	(\$354,605)	(\$150,000)	73%	
01-1-307400-1975	PW - Transfer from Reserve	\$0	(\$217,000)		(\$217,000)	(\$217,000)	\$0	0%	DCC - Pemb Farm Rd East
01-1-357200-1673	Projects - General Parks - Grants Other	\$0	\$0		\$0		\$0	#DIV/0!	
01-1-357201-1672	Parks Cap Other Govt Contr	\$0	\$0		\$0		\$0	#DIV/0!	
01-1-357201-1673	Capital Grants - Other	\$0	\$0	(\$1,144,000)	\$0		\$0	#DIV/0!	OML Swingset grant ***USED COVID
01-1-357300-1930	Parks - COVID Restart	(\$39,428)			(\$161,000)	(\$161,000)		0%	
01-1-357400-1976	Parks - Transfer from Reserve	\$0	(\$315,540)		(\$322,540)	(\$315,540)	\$7,000		DCC - Soccer Field
01-1-357600-6500	Parks - Transfer from Reserve	(\$56,965)	(\$111,552)		(\$8,000)		\$8,000		Bus Shelter Lights
							\$0	#DIV/0!	
Total revenues		(\$3,171,178)	(\$7,448,289)	(\$2,707,278)	(\$7,581,746)	(\$6,301,890)	\$1,279,856	-17%	
Operating Expenses:									
01-2-308000-0000	Works - Administration	\$950	\$1,000		\$1,000	\$1,000	\$0	0%	
01-2-308000-6000	Works - Salaries	\$636,841	\$636,796		699,567	\$753,522	\$53,955		Capture new parks worker Geoff Feb 13, FT Clare March (add 1 per week)
01-2-308000-6002	Works - Benefits Works - Travel, Meals & Accommodation	\$85,012	\$75,600 \$2,250	-	72,630	\$112,437 \$8,000	\$39,807	55%	
01-2-308000-6005	Works - Advertising	\$0	\$2,250	-	\$2,338 \$1,870	\$8,000	\$5,662 (\$969)		Training and Travel 2x winter ads, 2x other PW
01-2-308000-6006	Works - Insurance	\$21,266	\$29,921		\$29,921	\$31,060	\$1,139	-52 %	
01-2-308000-6011	Works - Telephone	\$3,939	\$4,706		\$4,706	\$3,000	(\$1,706)	-36%	Cancel Shop Phone- Savings
01-2-308000-6012	Works - Hydro	\$24,728	\$25,813		\$25,813	\$24,000	(\$1,813)	-7%	
01-2-308000-6014	Works - IT Software	\$7,135	\$12,553		\$10,000	\$16,500	\$6,500	65%	Adobe, GIS
01-2-308000-6019	Works - Memberships and Professional Fees	\$567	\$1,000		\$1,000	\$1,118	\$118		EOCP Licences, EIT Licence, P.Eng
01-2-308000-6020	Works - Training	\$3,568	\$10,500		\$10,500	\$12,000	\$1,500	14%	
01-2-308000-6174 01-2-308000-6525	Works - Labour Relations Expense	\$0 \$1,932	\$500	-	\$5,000 \$3,825	\$500 \$7,090	(\$4,500) \$3,265	-90%	
01-2-308000-6525	Works - Equipment Interest Works - Equipment Principal	\$70,906	\$2,672 \$107,411	-	\$3,825	\$7,090 \$114,831	(\$22,234)		Equipment Borrowing - beginning July 2022 (5 year)- partial year in year 1 Equipment Borrowing - beginning July 2022 (5 year)- partial year in year 1
01-2-308100-6101	Works - Equipment Finicipal Works - Legal	\$3,415	\$1,030		\$137,005	\$1,000	(\$22,234)	-7%	
01-2-308100-6102	Works - Engineering Consulting	\$0	\$0		\$0	\$0	\$0	#DIV/0!	
01-2-308100-6103	Works - Contractors & Consultants	\$2,176	\$13,000		\$13,000	\$5,000	(\$8,000)	-62%	
01-2-308200-6125	Works - Maintenance	\$69,875	\$45,000	\$64,598	\$55,500	\$36,000	(\$19,500)	-35%	
01-2-308200-6126	Works - Parts & Supplies	\$23,141	\$20,000		\$20,780	\$36,000	\$15,220		Includes Napa, Rona Runners at \$6k per year each
01-2-308200-6127	Works - Hardware	\$5,906	\$7,000		\$7,000	\$2,000	(\$5,000)		wifi and tower covid
01-2-308200-6128 01-2-308200-6129	Works - Fuel & Oil Works - Servicing	\$31,054	\$30,000	\$65,328 \$475	\$30,000 \$0	\$45,000 \$30,000	\$15,000 \$30,000	50% #DIV/01	Updated to reflect vehicles and equipment servicing
01-2-308200-6129	Works - Servicing Works - Road Maintenance	\$0	\$170,000	-	\$0	\$30,000 \$223,121	\$30,000 \$53,121		Two large paving repairs Paving, line painting, streetlights, deferred paving projects
01-2-308200-6177	Works - Trail Maintenance	\$10,051	\$10,000	-	\$10,000	\$11,000	\$1,000		Arn Canal ?
01-2-308200-6178	Misc - Infrastructure Expenses	\$5,946	+,	\$3,918	÷ - 0,000	\$0	\$0	#DIV/0!	
01-2-358000-6005	Parks - Advertising	\$66	\$0	\$367	\$0	\$0	\$0	#DIV/0!	
01-2-358000-6006	Parks - Insurance	\$14,454	\$13,805	-	\$14,344	\$10,176	(\$4,168)	-29%	
01-2-358000-6012	Parks - Hydro	\$3,994	\$4,190		\$4,354	\$5,500	\$1,146	26%	
01-2-358200-6125	Parks - Maintenance	\$45,802	\$45,000		\$49,867	\$51,000	\$1,133	2%	
01-2-358200-6126 01-2-358200-6127	Parks - Parts & Supplies Parks - Hardware	\$23,253	\$29,541 \$500		\$29,541 \$500	\$16,000 \$5,000	(\$13,541) \$4,500		Includes Napa, Rona Runners at \$6k per year each
01-2-358200-6128	Parks - Fuel & Oil	\$1,558	\$500		\$300	\$3,000		900% 0%	
Total Operating Expenses		\$1,213,601	\$1,304,089		\$1,413,691	\$1,565,256		11%	
							. ,		
Key Priorities:									
01-2-308400-6170				\$0					
	Walnut Street Drainage	\$0	\$6,000		\$6,000		(\$6,000)	-100%	
	Asset Management	\$0	\$110,000		\$50,000	#0.000	(\$50,000)	-100%	
	Welcome Sign Touchups Speed Reader	\$0	\$5,000		\$5,000	\$8,000	\$3,000	60% #DIV/0!	
								#DIV/0! #DIV/0!	
								#DIV/0!	
Total Key Priorities		\$0	\$121,000	\$0	\$61,000	\$8,000	(\$53,000)	-87%	
TOLAL NEY FITUILLES			VIZI.000		201.000		(000.0001	-01 /0	

Village of Pemberton						
2023 Budget						
As at April 11, 2023						
Public Works & Parks						
Capital Priorities:						
Mach & Equip.	Loader	\$184,100	\$275,000		\$0	
01-2-308400-6551	Mini Excavator	\$97,092	\$0		\$0	
	EV Charger	\$0	\$49,000		\$399,000	\$199,000
	Electric Sign	\$0	\$6,000		\$8,000	· · · · · · · ·
	Western Star Truck Replacement	\$0	\$0		\$300,000	
	Snow Blower attachment for Loader					
	Bucket Truck Replacement (used)					\$40,000
	Pickup Truck					
	Electrified hand tool equipment					\$10,000
	Loader Wing					
	F550 w/ Plow & Sander					\$30,000
	F550 Flat Deck- Replacing Mitsubuishi Flat Deck 2	007				\$110,000
	F150 w/ 8' bed- Garbage Truck					
	Kubota Skid Steer w/ Snow Blower					\$40,000
Eng. Struct. PW						
01-2-308400-6552	Bike Skills Park	\$0	\$999,258	\$906,054	\$1,142,014	
01-2-300400-0332	McKenzie Road Repair	\$0	\$212,023	\$52,025	\$198,023	\$198,023
	Pemberton Farm Road East Upgrade	\$0	\$306,000	\$39,233	\$306,000	\$306,000
	Sidewalk	\$0	\$76,000	φ00,200	\$76,000	\$76,000
	Park and Ride	\$0	\$0	\$13,157	\$200,000	\$200,000
	Ag Park			\$4,940	+=00,000	+_00,000
Bldg & Equipment	Works Building Improvement	\$42,970	\$10,000		\$0	
01-2-308400-6555	Works Building Roof Repair	\$0	\$14,000	\$14,775	\$12,000	
Mach 9 Envire Dades						
Mach & Equip Parks 01-2-01-2-358400-6552	Dog Dark Consing	\$32,664	¢26.000		\$0	
01-2-01-2-356400-6552	Dog Park Fencing	\$32,004	\$36,000		\$0	
Eng. Struct. Parks	Friendship Trail (Pemberton Farm Road East)	\$0	\$217,000	\$873	\$414,000	\$414,000
01-2-358400-6552	Soccer Field No. 1	\$12,250	ψ217,000	ψ07-3	φ+1+,000	φ+14,000
	Soccer Field and Amenity Building	\$1,484,918	\$4,200,011	\$105,388	\$3,025,611	\$3,025,611
	One Mile Lake Swingset	\$43,016	\$50,000	<i><i><i>ϕ</i> 100,000</i></i>	\$0	\$0,020,011
	One Mile Lake Culvert	\$4,159	\$0		\$0	
	Floating Dock at One Mile	\$0	\$0		\$7,000	
	Boardwalk Replacement			\$1,826		\$50,000
	Parks Trailer					\$30,000
Total Capital Priorities		\$1,901,169	\$6,450,292	\$1,138,270	\$6,087,648	\$4,728,634
Total Expenses		\$3,114,771	\$7,875,381	\$2,525,662	\$7,562,339	\$6,301,890
Reserve Objectives:						
Total Reserve Objectives		\$0	\$0	\$0	\$0	\$0
(Surplus)/Deficit		(\$56,408)	\$427,092	(\$181,616)	(\$19,407)	(\$0)

_			
	\$0	#DIV/0!	
	\$0	#DIV/0!	
0	(\$200,000)		Gas Tax plus Federal Grant Funding
_	(\$8,000)	-100%	
_	(\$300,000)	-100%	
	\$0	#DIV/0!	
0	\$40,000 \$0	#DIV/0!	
0	\$0	#DIV/0! #DIV/0!	
0	\$10,000	#DIV/0!	
0			
0	\$110,000	#DIV/0!	
-	\$0	#DIV/0!	
0	\$40,000	#DIV/0!	
	\$0	#DIV/0!	
	(\$1,142,014)		Defered to 2022
3	\$0	0%	
3 0 0 0	\$0	0%	
0	\$0	0%	
0	\$0	0% #DN//01	Engineering
_	\$0 \$0	#DIV/0! #DIV/0!	
	\$0 \$0	#DIV/0!	
	\$0 \$0	#DIV/0!	
	\$0	#DIV/0!	
-	\$0	#DIV/0!	
	(\$12,000)	-100%	
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_	\$0	#DIV/0!	
_	\$0 \$0	#DIV/0! #DIV/0!	
0	\$0		Gas Tax, COVID Restart and SLRD Funding
	\$0	#DIV/0!	Gas Tax, COVID Restant and SLRD Funding
1	\$0	0%	
·	\$0	#DIV/0!	
	\$0	#DIV/0!	
	(\$7,000)		Parks DCCs
	\$0	#DIV/0!	
0			
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_	\$0	#DIV/0!	
4	\$0	#DIV/0!	
4	(\$1,469,014)	-22%	
0	(\$1,370,449)	-17%	
	(+,,,,,,,,,,)	17.70	
+			
1			
0	\$0	0%	
))	(\$90,593)		

							1	
Village of Pemberton								
2023 Budget								
As at April 11, 2023								
Development Services								
Service Mandate:								
1 Effective Building Pern	nit and Development Application Processing							
	ents around growth and development							
	land use information for all users							
		(Unaudited)						
		2021 YTD	2021	2022 YTD	2022	2023	Variance over	Variance over Comments
		Actual	Budget	Actual (Unaudited)	Budget	Budget	Budget (\$)	Budget (%)
Revenues:		Actual	Duuget	Actual (Onduation)	Buuget	Duager	Duuget (#)	
Revenues.	Allocate to Development General Taxation	(\$217,769)	(\$217,769)	(\$44,754)	(\$44,754)	(\$199,374)	(\$154,620)	345% Staff moved to PW
				(\$44,734)	(\$44,734)	(\$199,374)		
01 1 250000 1500	Surplus Carryforward	\$19,038	\$19,038	(@446.670)	(\$450,000)	(\$420,000)	\$0	
01-1-256900-1500	DS - Application Fees	(\$204,326)	(\$110,000)	(\$116,678)	(\$150,000)	(\$130,000)	\$20,000	-13%
01-1-256900-1501	Licenses - Building Permits	(\$499,272)	(\$280,000)	(\$287,501)	(\$415,000)	(\$300,000)		-28%
01-1-256900-1505	Permit - Water Sprinkling	(\$660)	\$0		(\$1,000)	\$0		-100%
01-1-257300-1930	Covid Recovery Funds	(\$7,219)	(\$5,420)	(\$122,317)	(\$18,099)	(\$17,863)		
01-1-257200-1671	Grant- Provincial Project- DS	(\$4,763)		(\$9,295)		(\$24,000)	(\$24,000)	#DIV/0! Rural Economic Diversification and Infrastructure Grant for Employment Lands Study Project (OCP component) \$12k; Rural Econcomic De
01-1-257200-1673	Grants - Other		\$0	\$0	(\$6,868)	(\$16,000)	(\$9,132)	133% Canada Summer Jobs Grant assuming 50%-
01-1-257300-1920	DS - Recovery Revenue	(\$130,605)	(\$125,000)	(\$217,487)	(\$125,000)	(\$125,000)	\$0	0%
01-1-257300-1925	DS - Other Revenue - Misc	(\$830)	(\$29,002)	(\$10,993)	(\$55,000)	\$0		-100% Climate Action Plan, Pemberton Creek Bridge
01-1-257600-6500	Development - Transf from Reserve	\$0	\$0		\$0		\$0	
Total revenues		(\$1,046,406)	(\$748,152)	(\$809,086)	(\$815,721)	(\$812,237)	\$3,484	
		(+ 1,0 10, 100)	(41.10,102)	(+++++)	(*****;**=*)	(+• :=,=• :)	,	
Operating Expenses:								
01-2-258000-0000	DS - Admin	\$7,042	\$2,500	\$3,891	\$2,500	\$2,000	(\$500)	-20% Builders Grant
01-2-258000-6000	DS - Salaries	\$325,504	\$389,603		364,076	\$284,196		
01-2-258000-6002	DS - Benefits	\$55,401	\$50,136		41,877	\$59,701		
01-2-258000-6003	DS - Travel, Meals & Accommodation	\$63	\$3,000		\$3,117	\$6,000		
01-2-258000-6005	DS - Advertising	\$5,157	\$3,000		\$3,117	\$ 2,081	(\$1,036)	
01-2-258000-6006	DS - Insurance	1		\$0	\$0		\$0	
01-2-258000-6011	DS - Telephone	\$2,417	\$2,100		\$2,182	\$1,600		
01-2-258000-6014	DS - IT/Software	\$14,670	\$14,600	-	\$15,169	\$15,000		
01-2-258000-6019	DS - Memberships and Professional Fess	\$4,502	\$3,564		\$3,703	\$1,290		
01-2-258000-6020	DS - Training	\$2,278	\$6,000	\$6,734	\$6,234	\$8,000		
01-2-258100-6101	DS - Legal	\$19,109	\$15,000	\$26,588	\$15,585	\$15,000	(\$585)	
01-2-258100-6102	DS - Engineering Consulting			\$0			\$0	#DIV/0!
01-2-258100-6103	DS - Contractors & Consult.	\$41,568	\$101,650	\$202,858	\$201,082	\$280,250	\$79,168	39% See DS Consultants Worksheet
01-2-258200-6125	DS - Maintenance			\$0	\$0	\$0		
01-2-258200-6126	DS - Parts & Supplies	\$766	\$1,500		\$1,559	\$1,600		
01-2-258200-6127	DS - Hardware	\$2,723	\$0		\$0	\$1,000	\$0	
01-2-258200-6128	DS - Fuel & Oil	\$714	\$500	-	\$520	\$520		
01-2-258400-6173	Projects - Recoverable DS Expenses	\$134,943	\$125,000		\$125,000	\$125,000		
		\$134,943 \$616,856	\$125,000 \$718,153		\$125,000 \$785,722	\$125,000 \$802,237		
Total Operating Expenses		000,010¢	Φ /10,153	Taa'r Joé	\$100,122	ΦΟ UZ,237	a10,516	
Kov Prioritica:								
Key Priorities:	Draigat Day, Non Carital Free							
01-2-258400-6170	Project Dev Non Capital Exp		*** ***			A10 00-	(\$22.25)	
	Climate Action Plan	\$0	\$30,000		\$30,000	\$10,000		
Total Key Priorities		\$0	\$30,000	\$9,295	\$30,000	\$10,000	(\$20,000)	0%
Capital Priorities:								
						-		
Total Capital Priorities		\$0	\$0	\$0	\$0	\$0	\$0	0
Total Expenses		616,856	748,153	888,956	815,722	812,237	(3,484)	9%
Reserve Objectives:								
	Transfer to Surplus							
Total Reserve Objectives		\$0	\$0	\$0	\$0	\$0	\$0	0%
(Surplus)/Deficit		(\$429,550)	\$0	\$79,869	\$0	\$0	\$0	
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Interview Interview <t< th=""><th></th><th>anta-</th><th>1</th><th></th><th></th><th>1</th><th>1</th><th></th><th></th><th></th><th>1</th></t<>		anta-	1			1	1				1
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Interview Interview <t< td=""><td>AS at April 11, 2023</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	AS at April 11, 2023										
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Chi 10000 MG Matrix Market MG Mark Market MG Mark Market MG Mark MG	Revenues:										
Chi 10000 MG Matrix Market MG Mark Market MG Mark Market MG Mark MG			Surplus Carniforward	(\$284.402)	(\$284 402)	(\$88,770)	(\$88,770)	(\$24 682)	\$54,006	61%	
Sk-G380C-09 Buil: Finding-Band Building Bit 2000 PERADE PER		03-1-406100-1325	Water - Village User Rates								
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65.6.81375.118 box # [Lis Risk (2) 500 (2) 5								X 1 1			
Bit LANSWORD Water - Bit Law Bach (101 AL) (112											
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83.466660.58 Water Annualization and a provide Large - System (Large - System) 61 9 500 9 90000 9100000 9100000 9100000 9100000 9100000 9100000 9100000 9100000 9100000 9100000 9100000 9000000 90000000 900000 9000000						· · · · · · · · · · · · · · · · · · ·					
bit Control works Description Description <thdescription< th=""> <thdescription< th=""> <thd< td=""><td></td><td>03-1-406600-1450</td><td>Water - Investment Income</td><td>\$0</td><td>(\$500)</td><td>\$0</td><td>(\$500)</td><td></td><td>\$500</td><td>-100%</td><td></td></thd<></thdescription<></thdescription<>		03-1-406600-1450	Water - Investment Income	\$0	(\$500)	\$0	(\$500)		\$500	-100%	
BC - 42792-000 Water. Other Resource (2010) </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td>(\$1,050,000)</td> <td>1</td> <td></td> <td></td>							· · · · · · · · · · · · · · · · · · ·	(\$1,050,000)	1		
0.1.4.0700.000 Water Taugen from Reserve (1)24.000 (1)27.000 (1)2											
State Product Figure Product (Figure Produ						<u> </u>		(\$278 000)			
Spending Bayering Image: Control of the stands State	Total revenues					-		· · · · /	(, , ,		
101 20.3 20.000 Witer Advantability 15.562 81.500 81.500 61.460 475 0.3 20.0000 Witer Advantability 19.64 60.56776 685.200 761.30 81.138 81.500 784. 0.3 20.0000 Witer Turns & Law Clayme 101 600 600 1750 680.0 784. 0.3 20.0000 Witer Turns & Turning 103 600 600 722 700 700.0											
Non-48800-000 Wire - Sames 590,000 Strike StrikStrike <td>Operating Expense</td> <td></td> <td></td> <td><u> </u></td> <td><u> </u></td> <td>\$0.700</td> <td><u> </u></td> <td>.</td> <td>(\$4,400)</td> <td>470/</td> <td></td>	Operating Expense			<u> </u>	<u> </u>	\$0.700	<u> </u>	.	(\$4,400)	470/	
00-4-0000-000 View - Tweef a plang 90,075 91,076 91,076					\$3,000	\$3,733					
100 - 24000 000 Water - Tore & Taming 100 100 1000 1780 <th1780< th=""> <th1780< th=""> <</th1780<></th1780<>				-							
05-44000.00 Vater - Marting 51.47 51.40 53.47 11.20 5 12.21 5.27 5										-6%	
05-4-400.000 Mater - Instancia 522.858 521.07 522.858 524.641 577 535 155			ě – – – – – – – – – – – – – – – – – – –	-	÷ -						
05-4-1000-0011 Viter - Interioring 93,772 93,080 93,070 93,000 <td></td> <td></td> <td>v</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td>			v				-				
08-2-4000-012 Meer - Hyging 380,066 480,014 380,422 480,000 381,000 150,000 <td></td>											
03-440300-010 Wate - Intransee 500.100 550.207 501.100 550.00 51.000 250 03-440300-020 Wate - Intranse 500 500 50.00 51.000 22.00 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>· · · · ·</td> <td></td> <td></td>							-		· · · · ·		
63-4-4800-6200 Water - Intaining 5874 51,000 51,000 51,000 51,000 51,000 51,000 50,000 63-44000-020 Water - Longen & Permis 30 50,000 50,000 60,000 4000				\$2,463	\$2,520	\$4,693	\$3,500	\$10,000	\$6,500		•
03-4-8000-027 Water - Locano & Permis 50 63 50 63 50 63 50 63 50 63 50 63 50 63 50 63 50 63											
03-2-48000 Water Logenie 98 83.000 83.000 83.000 81.000 10% 03-2-4800 Water Logenie 80 82.000 83.000 80 83.000 80 83.000 80.0000 80.0000 80.000 </td <td></td> <td></td> <td>V</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>			V								
05-2-4800-0101 Water-Inguinance 52,000 50 51,000 611,000 -07% 03-2-4800-0103 Water-Contractors & Consultants 57,077 520,000 \$13,247 522,000 \$15,000 (\$7,000) -32% Water Maintance 03-2-46000-0123 Water-Instance \$100,203 \$11,125 \$122,040 \$82,000 \$100,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$37,000 \$30,000 \$50,000			•		1.						
ID-2-40100-6100 Water - Contriguone's Consultation \$777 \$20,000 \$13,475 \$22,000 \$15,000 \$17,500 \$23,700 \$23,700 \$15,000 \$17,500 \$23,700 \$23,700 \$51,500 \$51,500 \$51,500 \$51,500 \$51,500 \$50,500		03-2-408100-6101	•	\$0		\$0	\$1,500	\$500	(\$1,000)		
03-2-0620-012 Water - Maintenance \$52,43 \$71,12 \$123,049 \$97,500 \$14,500 \$44,900 base instructions soft adarbations of the soft adarbation soft adarbations of			a b	-	÷ -						
03-2-40820-0120 Water - Parts & Supplem S5245 S4.000 S4.649 S5.00 S50 S5 03-2-40820-0128 Water - Fund ware S11.022 S11.032 S1				-			-				
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03-2-00800-620 Amortization Expense - Water Stor Stor Stor Montization Expense Stor										#DIV/0!	
03-2-40800-652 Water - Interest Expanse \$47.961 \$57.763								\$6,000			
032-40800-627 Vater - Frincipal Payment \$57,763 \$57,763 \$57,763 \$57,763 \$57,763 \$50 <			•		+ -	-		¢51 506			
05-2-09100-0024 Water - Contingency S0 S0 S0 S0 S0 F00 F00/V01 Colal Operating Expense Project - Non Capital Exp - Water S903.083 \$903.083 \$975.529 \$1,004.434 \$1,074,142 \$58,708 776 operations Project - Non Capital Exp - Water				-			-				
Total Operating Exponse Served \$\$10,023 \$903,083 \$975,529 \$1,004,434 \$1,074,142 \$88,708 7% Sey Priorities:				-				<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>			
03-2408400-6170 Project - Non Capital Exp. Water water Treatment Pinal Design \$38,974 \$90,000 \$88,533 \$40,000 (\$40,00) 10% Vater Treatment Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$80,000 (\$50,000) 10% Iotal Key Priorities Water Treatment Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 (\$90,000) 10% Cotal Key Priorities Image: Constant Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 (\$90,000) 10% Capital Priorities Image: Constant Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 -100% Capital Priorities Image: Constant Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 -100% Capital Priorities Image: Constant Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 \$0 #DIV/01 Capital Priorities Image: Constant Final Design \$49,976 \$50,070 \$50,070 \$50,070 \$50,	Total Operating Exp	penses		\$910,823	\$903,083	\$975,529	\$1,004,434	\$1,074,142	\$69,708	7%	
03-2408400-6170 Project - Non Capital Exp. Water water Treatment Pinal Design \$38,974 \$90,000 \$88,533 \$40,000 (\$40,00) 10% Vater Treatment Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$80,000 (\$50,000) 10% Iotal Key Priorities Water Treatment Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 (\$90,000) 10% Cotal Key Priorities Image: Constant Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 (\$90,000) 10% Capital Priorities Image: Constant Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 -100% Capital Priorities Image: Constant Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 -100% Capital Priorities Image: Constant Final Design \$39,974 \$90,000 \$88,533 \$90,000 \$0 \$0 #DIV/01 Capital Priorities Image: Constant Final Design \$49,976 \$50,070 \$50,070 \$50,070 \$50,	Koy Priorition										
Water Treatment Preliminary Investigation & Design \$39,974 \$90,000 \$8,533 \$40,000 (\$40,000) -100% Water Treatment Final Design \$39,974 \$90,000 \$8,533 \$90,000 \$0 (\$90,000) -100% Total Key Priorities \$90,000 \$8,533 \$90,000 \$90 \$90,000 \$100% Capital Priorities: Projec - Cap, Village Core Exp - Water	Ney FIOILLES:	03-2-408400-6170	Project - Non Capital Exp - Water								
Image: mode of the second se				\$39,974	\$90,000	\$8,533	\$40,000		(\$40,000)	-100%	
Capital Priorities: Other Other <td></td> <td></td> <td>Water Treatment Final Design</td> <td>\$0</td> <td></td> <td></td> <td>\$50,000</td> <td></td> <td></td> <td></td> <td></td>			Water Treatment Final Design	\$0			\$50,000				
03-2-408400-6553 Project - Cap. Village Core Exp - Water Image: Core Exp - Water Image	Total Key Priorities	5		\$39,974	\$90,000	\$8,533	\$90,000	\$0	(\$90,000)	-100%	
03-2-408400-6553 Project - Cap. Village Core Exp - Water Image: Core Exp - Water Image	Capital Priorities										
Winch \$4,956 \$0 \$0 \$0 \$0 #DIV/0! Genset \$189,729 \$276,867 \$63,817 \$0 \$0 #DIV/0! Scada Improvements \$0 \$70,000 \$70,000 \$50,000 \$276,867 \$63,817 \$0 \$0 #DIV/0! Water Truck \$0 \$70,000 \$00 \$0 \$0 \$0 #DIV/0! Chorine Analyzer Eagle Drive \$81,855 \$60,000 \$0 \$0 \$0 #DIV/0! Flow Meter Replacement \$0 \$10,000 \$0 \$0 \$0 #DIV/0! Well #3 Pump head and Motor Replacement \$32,874 \$40,000 \$0 \$20,000 \$80,000 40% Fernwood Watermain & PRV Replacement \$32,874 \$40,000 \$200,000 \$80,000 40% Hatch Alarm \$0 \$0 \$200,000 \$80,000 40% Choirine Pump Replacement \$0 \$0 \$10,000 \$100,000 \$100,000 Choirine Pump Replacement \$0 <td< td=""><td></td><td>03-2-408400-6553</td><td>Project - Cap. Village Core Exp - Water</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>		03-2-408400-6553	Project - Cap. Village Core Exp - Water								
Image: stand improvementsStand improvements <t< td=""><td></td><td></td><td>Winch</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>			Winch								
Image: Section of the section of th								#F0 0000			
Image: Chlorine Analyzer Eagle DriveStop								ຈວ∪,∪ບປ	1 1 1		
Image: Note of ReplacementStart </td <td></td>											
Image: Section Device State Description			Flow Meter Replacement	\$0	\$15,000		\$0		\$0	#DIV/0!	
Leak Detection Device \$0 \$0 \$18,000 \$18,000 \$-100% Hatch Alarm \$0 \$0 \$10,000 \$18,000 \$8,000 80% Chlorine Pump Replacement \$0 \$0 \$10,000 \$18,000 \$10,000 \$10,000 Reservoir mixer motor \$0 \$0 \$10,000 \$10,000 \$10,000 \$100% Commercial Meters \$0 \$0 \$10,000 \$30,000 \$10/00 \$100% Test Well Exploration \$10 \$80,000 \$80,000 \$80,000 \$10/00 \$10/00 Water Treatment Facility \$10 \$10 \$600,000 \$600,000 \$400/01								A 000 205			
Hatch Alarm\$0\$0\$10,000\$18,000\$80,00080%Chlorine Pump Replacement\$0\$0\$10,000(\$10,000)-100%Reservoir mixer motor\$0\$0\$10,000(\$10,000)-100%Commercial Meters\$0\$0\$10,000\$30,000#DIV/0!Test Well Exploration\$1\$1\$80,000\$80,000#DIV/0!Water Treatment Facility\$1\$1\$600,000#DIV/0!								\$280,000			
Chlorine Pump Replacement\$0\$0\$10,000-100%Reservoir mixer motor\$0\$0\$10,000-100%Commercial Meters\$0\$0\$10,000-100%Test Well Exploration\$1\$1\$30,000\$30,000Water Treatment Facility\$1\$1\$600,000\$600,000								\$18 000			
Reservoir mixer motor\$0\$0\$10,000-100%Commercial MetersCommercial MetersCommercial MetersCommercial MetersCommercial MetersTest Well ExplorationCommercial MetersCommercial MetersCommercial MetersCommercial MetersWater Treatment FacilityCommercial MetersCommercial Meters							-	φ10,000			
Image: Provide and the system Test Well Exploration Image: Provide and the system State Stat			Reservoir mixer motor				-		(\$10,000)	-100%	
Water Treatment Facility \$600,000 \$600,000 #DIV/0!											
			Water Feasibility/Water Source								

	Industrial Park Looping					\$0	\$0	#DIV/0!	
	McRae Rd Water Main Upsizing					\$270,000	\$270,000	#DIV/0!	
otal Capital Priorities		\$309,414	\$471,867	\$63,817	\$318,000	\$1,328,000	\$1,010,000	318%	
otal Expenses		\$1,260,211	\$1,464,950	\$1,047,880	\$1,412,434	\$2,402,142	\$989,708	-4%	
eserve Objectives:									
03-2-4088	300-6505 Transfer to Reserves	\$324,000	\$324,000	\$324,000	\$324,000	\$324,000	\$0	0%	
03-2-4088	300-6509 Transfer to Surplus	\$253,618		\$34,683					
otal Reserve Objectives		\$577,618	\$324,000	\$358,683	\$324,000	\$324,000	\$0	0%	
Surplus)/Deficit		\$0	(\$0)	(\$0)	(\$0)	\$24,922	\$24,922		

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Village of Pembert	on								
2023 Budget									
As at April 11, 2023									
Sewer Services									
Service Mandate:									
1 Safe and Healthy C	Community: Safe Wastewater Disposal								
2 Safe and Healthy C	Community: Safe Treatment and Environmental Disposal								
3 Reliable and trustw	orthy system								
	Falls under Public Works and Parks Services								
		(Unaudited)							
		2021 YTD	2021	2022 YTD	2022	2023	Variance over	Variance over	Comments
		Actual	Budget	Actual (Unaudited)	Budget	Budget	Budget (\$)	Budget (%)	
Revenues:									
	Surplus Carryforward	(\$650)	(\$650)	(\$98,732)	(\$98,732)	(\$123,400)	(\$24,668)	25%	
05-1-456100-1325	Sewer - Village User Rates	(\$924,162)	(\$889,999)	(\$1,027,956)	(\$963,034)	(\$1,027,956)	(\$64,922)	7%	
05-1-456100-1326	Sewer - Frontage Taxes Reclassed	(\$212,064)	(\$216,521)	(\$216,000)	(\$212,065)	(\$212,065)	\$0	0%	
05-1-456100-1327	Sewer - Connection Fees	(\$37,400)	(\$16,000)	(\$17,900)	(\$16,000)	(\$17,900)	(\$1,900)	12%	
05-1-456100-1329	Sewer - Penalties	\$0	(\$10,000)	\$0	(\$10,000)	(\$1,000)	\$9,000	-90%	
05-1-456100-1333	Sewer - OB User Rates	(\$3,470)	(\$5,444)	(\$4,228)	(\$3,569)	(\$4,228)	(\$659)	18%	
05-1-456100-1334	Sewer - IP User Rate	(\$35,513)	(\$53,069)	(\$51,784)	(\$36,542)	(\$51,784)	(\$15,243)	42%	
05-1-456600-1450	Sewer - Investment Income	\$0	(\$33,009) \$0	\$0	\$0	(401,704)	\$0	#DIV/0!	
05-1-457300-1925	Sewer - Other Revenue	\$0	\$0 \$0	\$0 \$0	\$0 \$0		\$0	#DIV/0!	
						(\$0.000)	•		
05-1-457300-1981	Sewer - LSA Annual Commuted Revenue	(\$2,229)	(\$2,229)	(\$2,229)	(\$2,229)	(\$2,229)	(\$0)	0%	
05-1-457500-1990	Funding For Capital Expenditures	\$0	(\$100,000)	\$0	\$0		\$0	#DIV/0!	
05-1-457600-6500	Sewer - Transfer from Reserves	(\$32,774)	(\$21,439)	\$0	(\$260,000)	(\$772,000)		197%	
Total revenues		(\$1,248,262)	(\$1,315,350)	(\$1,418,830)	(\$1,602,171)	(\$2,212,563)	(\$610,392)	22%	
Operating Expenses:									
05-2-458000-0000	Sewer - Administration	\$3,086	\$5,000	\$3,609	\$3,500	\$3,600	\$100	3%	
05-2-458000-6000	Sewer - Salaries	\$497,100	\$575,115	\$556,752	547,957	\$583,203	\$35,246	6%	
05-2-458000-6002	Sewer - Benefits	\$13,356	\$24,658	\$13,651	10,492	\$14,334	\$3,842	37%	
05-2-458000-6003	Sewer - Travel & Conference	\$481	\$800	\$814	\$831	\$750	(\$81)	-10%	
05-2-458000-6005	Sewer - Advertising	\$0	\$600	\$0	\$623 \$		(\$193)	-31%	
05-2-458000-6006		\$35,865	\$38,139	\$34,065	\$39,627	\$36,306		-8%	
05-2-458000-6011	Sewer - Telephone	\$2,901	\$3,000	\$2,613	\$3,117	\$2,750	(\$367)	-12%	
05-2-458000-6011	Sewer - Hydro	\$49,563	\$49,370	\$48,340	\$51,295	\$49,500		-12%	
05-2-458000-6014	Sewer - IT/Software	\$2,841	\$3,000	\$9,215	\$4,100	\$8,000	\$3,900	95%	
05-2-458000-6020		\$1,063	\$1,500	\$0	\$1,559	\$2,000		28%	
05-2-458100-6101	Sewer - Legal	\$2,343	\$1,500	\$0	\$1,559	\$1,250	(\$309)	-20%	
05-2-458100-6102	Sewer - Engineering	\$0	\$0	\$0	\$0	\$0	-	#DIV/0!	
05-2-458100-6103	Sewer - Contractors & Consultants	\$44,198	\$85,750	\$45,980	\$94,094	\$97,980	\$3,886	4%	
05-2-458200-6125	Sewer - Maintenance	\$149,954	\$135,626	\$140,069	\$161,851	\$156,878	(\$4,973)	-3%	
05-2-458200-6126		\$0	\$6,000	\$1,167	\$6,234	\$3,500	(\$2,734)	-44%	
05-2-458200-6127	Sewer - Hardware	\$0	\$0	\$495	\$0	\$500	\$500	#DIV/0!	
05-2-458200-6128		\$16	\$1,000	\$318	\$1,039	\$1,000		-4%	
05-2-458250-6023	Amortization Expense - Sewer	\$0	\$0	\$0 \$0	\$0	ψ1,000	\$0	#DIV/0!	
05-2-458250-6023						\$74,542			
	Sewer - Interest Expense	\$55,322	\$74,542	\$50,887	\$74,542				
05-2-458900-6527		\$136,703	\$139,751	\$136,703	\$139,751	\$139,751	\$0	0%	
Total Operating Expen		\$994,792	\$1,145,351	\$1,044,676	\$1,142,169	\$1,176,274	\$34,104	3%	
Kou Drie ritie e -									
Key Priorities:	Desiret Concerd 5 and 6								
05-2-458400-6170				-					
1	PLC Upgrade					20,000			
			-	-					
				\$0	\$0	\$20,000	\$0	0%	
Total Key Priorities		\$0	\$0	ΨŪ	÷ •				
		\$0	\$0	ΨŪ					
Capital Priorities:		\$0	\$0						
	Project - Cap. Village Core Exp - Sewer	\$0	\$0						
Capital Priorities:	Project - Cap. Village Core Exp - Sewer Winch	\$0 \$4 ,956	\$0 \$0 \$0	\$50,754	\$0		\$0	#DIV/0!	
Capital Priorities:								#DIV/0! #DIV/0!	

	Outfall Inline Flushing System	\$11,188	\$10,000		\$10,000	\$10,000	\$0	0%	
	2 Variable Frequency Drives	\$0	\$10,000		\$10,000	\$36,000	\$26,000	260%	
	Control Panel Repair/Replacement	\$4,931	\$0		\$0		\$0	#DIV/0!	
	Inflow/Infiltration Study	\$0	\$0		\$50,000		(\$50,000)	-100%	
	Walnut Lift Station Design	\$0	\$0		\$40,000		(\$40,000)	-100%	
	Walnut Lift Station Upgrade					\$556,000	\$556,000	#DIV/0!	
							\$0	#DIV/0!	
		\$0	\$0		\$0		\$0	#DIV/0!	
05-2-458400-6554	Project - Cap. Ind Park Exp - Sewer	\$0	\$0	\$0	\$0		\$0	#DIV/0!	
	Industrial Park Generator	\$0	\$100,000		\$100,000	\$100,000	\$0	0%	
	UV System Upgrade					\$20,000	\$20,000	#DIV/0!	
							\$0	#DIV/0!	
Total Capital Priorities		\$37,730	\$170,000	\$50,754	\$260,000	\$772,000	\$512,000	197%	
Total Expenses		\$1,032,522	\$1,315,351	\$1,095,430	\$1,402,169	\$1,968,274	\$546,104	40%	
Reserve Objectives:									
05-2-458800-6505	Transfer to Reserves	\$117,007	\$0	\$200,000	\$200,000	\$240,000	\$40,000	20%	Reserves used alloc to projects
05-2-458800-6509	Transfer to Surplus	\$98,732	\$0	\$123,400			\$0	#DIV/0!	
Total Reserve Objective	25	\$215,739	\$0	\$323,400	\$200,000	\$240,000	\$40,000	#DIV/0!	
(Surplus)/Deficit		\$0	\$0	(\$0)	(\$0)	(\$4,288)	(\$24,288)		

Village of Pembe	erton						
2023 Budget							
As at April 11, 2023							
<u> </u>							
<u>Transit</u>							
Service Mandate:							
	1 Deliver Safe and Reliable Transit Service						
	2 Pursue Supplemental Funding to Increase Service, A	Accessibility and Support the	Environment				
	3 Work with Partners to More Effectively Serve our Co						
		(Unaudited)					
		2021 YTD	2021	2022 YTD	2022	2023	Variance over
		Actual	Budget	Actual (Unaudited)	Budget	Budget	Budget (\$)
Revenues:						_	
	Allocate to Transit General Taxation	(\$69,908)	(\$69,908)	(\$111,352)	(\$92,793)	(\$131,420)	(\$38,62)
01 1 507200 1025	Surplus Carryforward Transit - Other Revenue	\$0	<u>ቀ</u> ሳ	(\$20,000)	(\$0)	(\$0)	(\$(
01-1-507300-1925 01-1-507600-6500	Transit - Other Revenue Transit - Transfer from Reserve	\$0 (\$73,211)	\$0 (\$212,891)	(\$20,000) \$0	\$0 (\$63,134)	(\$40,002)	» \$23,13
01-1-507700-1700	Adult Monthly Passes	(\$34,365)	(\$8,498)	(\$24,145)	(\$6,238)	(\$44,205)	(\$37,96)
01-1-507700-1701	Senior/Student Monthly Passes	(\$8,500)	(\$2,393)	(\$7,190)	(\$1,543)	(\$14,277)	(\$12,734
01-1-507700-1702	Adult Commuter Tickets	(\$16,992)	(\$9,416)	(\$8,208)	(\$3,085)	(\$14,657)	(\$11,572
01-1-507700-1703	Senior/Student Tickets	(\$3,030)	(\$560)	(\$2,430)	(\$550)	(\$4,339)	(\$3,78
01-1-507700-1704	Local Adult Tickets	(\$9,720)	(\$2,007)	(\$5,240)	(\$1,765)	(\$9,357)	(\$7,592
01-1-507700-1705	Local Senior/Student Tickets	(\$1,440)	(\$162)	(\$936)	(\$261)	(\$1,671)	(\$1,41
01-1-507700-1706	Local Transit Farebox	(\$39,130)	(\$9,200)	(\$19,918)	(\$47,273)	(\$35,569)	\$11,70
01-1-507700-1710	Greyhound Ticket Sales		\$0	\$0	\$0		\$
01-1-507700-1720	Whistler Transit Farebox Contribution	(\$36,634)	(\$12,479)	(\$24,542)	(\$40,000)	(\$40,000)	\$
01-1-507700-1721	BC Bus Pass Programme	(\$10,679)	(\$13,204)	(\$8,039)	(\$13,305)	(\$13,305)	\$
01-1-507700-1723	BCT Municipal Admin Charge Allowance Other Revenue	(\$10,056)	(\$8,706)	(\$12,130)	(\$8,881) (\$47,273)	(\$9,058)	<mark>(\$17</mark>) \$47,27
01-1-507700-1724	Partner Contributions	(\$139,816)	(\$139,816)	(\$167,028)	(\$185,587)	(\$177,805)	\$7,78
01-1-507700-1725	BCT Contributions	(\$390,544)	(\$292,676)		(\$449,966)	(\$474,378)	(\$24,412
Total revenues		(\$844,025)	(\$781,916)		(\$961,654)	(\$1,010,044)	(\$48,39
Operating Expense							
01-2-508000-7000	Transit - Admin Fee	\$0	\$8,706	· · · · · · · · · · · · · · · · · · ·	\$0	* 074.000	
01-2-508000-7001	Transit - Operating Contract	\$843,624	\$772,459		\$924,146	\$974,283	\$50,13
01-2-508000-7002	Transit - Greyhound Ticket Purchases Transit - Lease Fees	\$0 \$0	\$0 \$0		\$0 \$37,508	\$35,760	(\$1,74
01-2-508000-7005	Transit - Lease rees	\$401	\$0 \$750	-	\$37,508	φ 35,700	(\$1,74)
01-2-300000-7003	Transfer to Partner Surplus Carryforward	\$0	<u> </u>		\$0		
01-2-508800-6509	Transfer to Partner Reserve (Restricted)	\$0	\$0		\$0		
Total Operating Exp	· · · · · · · · · · · · · · · · · · ·	\$844,025	\$781,915		\$961,654	\$1,010,043	\$48,38
Key Priorities:							
Total Key Priorities		\$0	\$0	\$0	\$0	\$0	
Capital Priorities:							
Total Capital Priorit	ies	\$0	\$0	\$0	\$0	\$0	
Total Expenses		\$844,025	\$781,915	\$649,434	\$961,654	\$1,010,043	\$48,38
Reserve Objectives				60,338			
Total Reserve Obje	ctives	\$0	\$0	\$60,338	\$0	\$0	9
(Surplus)/Deficit		(\$0)	(\$0)	(\$0)	(\$0)	(\$1)	(\$2

	., .	
er	Variance over	Comments
)	Budget (%)	
27)	42%	
\$0)	514%	
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132	-37%	
67)	609 %	
67) 34)	825%	
72)	375%	
89)	689%	
92) 10)	430%	
10)	540%	
704	-25%	
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\$0	0%	
77)	2%	
273	-100%	
782	-4%	
12)	5%	
90)	5%	
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137	5%	
\$0	#DIV/0!	
'48)	-5%	
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Village of Pembe	erton									
2023 Budget	>									
As at April 11, 2023	3									
Airport Services										
Allport Services										
Service Mandate:										
1. Maintaining a Safe	e and Secure Airport									
	aring and routine maint	enance								
	trategy and timely lease									
4. Alternate revenue										
			(Unaudited)							
			2021 YTD	2021	2022 YTD	2022	2023	Variance over	Variance over	Comments
			Actual	Budget	Actual (Unaudited)	Budget	Budget	Budget (\$)	Budget (%)	
Revenues:										
ļ		Allocate to Airport General Taxation	(\$23,108)	(\$23,108)	(\$29,701)	(\$29,701)	(\$41,953)	(\$12,252)	41%	
ļ		Surplus Carryforward	(\$863)	(\$563)				\$0		
ļ	07-1-557100-1602	Air - Lease & Maintenance Fees	(\$40,008)	(\$39,827)	(\$36,845)	(\$40,000)	(\$40,000)			
ļ	07-1-557200-1671	Grant - Provincial Project - General	\$0	\$0		\$0		\$0		
	01-1-57300-1920	Airport - Recovery Revenue	(\$6,216)	\$0		\$0	(\$4,000)	(\$4,000)	#DIV/0!	
	07-1-557300-1925	Airport - Other Revenue	(\$556)	(\$5,000)	(\$1,677)	(\$5,000)	(\$2,000)	\$3,000		Winter Training, Periodic Filming
	07-1-557300-1931	Airport - Tie Down Fees	(\$1,010)	(\$1,000)	(\$760)		(\$1,000)			
	07-1-557300-1932	Airport - Landing Fees	(\$820)	(\$600)		· · · /	(\$820)			
Total revenues			(\$72,580)	(\$70,098)	(\$71,277)	(\$76,521)	(\$89,773)	(\$13,252)	17%	
Operating Expenses										
	07-2-558000-0000	Airport - Admin	\$75	\$500		\$75	\$50	· · · · ·	-33%	
	07-2-558000-6000	Airport - Salaries	\$55,079	\$57,692		61,248	\$65,645			
	07-2-558000-6005	Airport - Advertising	\$569	\$600		\$600	\$858			
	07-2-558000-6006	Airport - Insurance	\$4,756	\$5,355		\$5,355	\$4,919	(\$436)	-8%	
	07-2-558000-6010	Airport - Sundry	\$0	\$200	\$64	\$200	200	\$0		
		Airport - Hydro	\$1,482	\$1,750	-	\$1,600	\$1,600			PAWS Society
	07-2-558000-6014	Airport- IT	\$0	\$0			\$0			
		Airport - Legal	\$22,008	\$3,000			\$10,000			
		Airport - Engineering	\$0	\$0			\$0			
	07-2-558100-6103	Airport - Contractors & Consultants	\$0	\$0		\$0	\$0	· · · ·		
	07-2-558200-6125	Airport - Maintenance	\$503	\$500			\$2,000			East Taxiway Gate Replacement, Grass Cutting
	07-2-558200-6126	Airport - Parts & Supplies	\$0	\$500			\$500			
	07-2-558200-6176	Air - Roads	\$0	\$0			\$0			Snow Clearing
	07-2-558250-6023	Amortization Expense - Airport	\$0	\$0			\$0			
Total Onerating Fre	07-2-558400-6173	Projects - Recoverable Airport Expenses	\$6,216	\$0 \$70.007			\$4,000			
Total Operating Exp	helises		\$90,687	\$70,097	\$102,988	\$76,521	\$89,773	\$13,251	17%	
Key Priorities:										
Rey Fliolities.										
Total Key Priorities	5		\$0	\$0	\$0	\$0	\$0	\$0	0%	
. startoj i nondos	-			ψυ	Ψ	4 5	ψυ		570	
Capital Priorities:										
Total Capital Priorit	ities		\$0	\$0	\$0	\$0	\$0	\$0	0%	
	-					Ţ	÷÷		570	
Total Expenses			\$90,687	\$70,097	\$102,988	\$76,521	\$89,773	\$13,251	9%	
			,,			,	, , , , , , , , , , , , , , , , , , , ,	,,	57	
Reserve Objectives	s:									
			\$0	\$0	\$0	\$0	\$0	\$0	0%	
Total Reserve Obje	ectives			••						
Total Reserve Obje					· · · ·					

Village of Pemberton - PVUS 2023 Budget As at April 11, 2023 Preliminary and Unaudited <u>Recreation</u>

Service Mandate:

1 Reach pre-pandemic levels of service

2 Meet expectations of community on service provision

3 Provide a higher level of customer service

		2022 YTD	2022	2023			
					Budget to	Budget to	
01-1-605000-6501	Community Centre - 600001 Surplus Carry Forward	Actual (Unaudited) (158,035)	Budget (158,035)	Budget (130,392)	Budget \$ 27,643	Budget % -17.5%	-
	SLRD Contributions - MANAGEMENT SLRD Contributions - Recreation CAPITAL	(647,067)	(647,067)	(752,603)	(105,536) 2,048		Updated Capital Den Dyuf per S Lafrance March 2
	SLRD Contributions - COVID Grant	(89,453)	(134,548)	(132,500)	2,048	+1.5% #DIV/0!	2022 Year End Process will produce billing/invoices for Capital SLRD COVID revenue 51.5%
01-1-606500-1677 01-1-606600-1450	SLRD Surplus reserve contribution Interest Revenue		(2,000)	(2,000)	-	#DIV/0! 0.0%	
01-1-607200-1675	Grants - Contributions Other		(250)		250	-100.0%	Canada Day Grant
	Grants - Federal Govt Grants - Provincial Govt		(2,000) (1,000)	(2,000) (1,000)	-		Canada Day Grant Family Day Grant
01-1-607201-1672 01-1-607201-1673	Grants - Other Govt Grants - Other	(12,500)	- (3 <i>,</i> 600)	(1,000)	- 2,600	#DIV/0!	After School Care Grant
01-1-607300-1600	Rec - Rental Fees	(157,434)	(69,083)	(110,000)	(40,917)	59.2%	High probability of losing gymnastics club revenue
01-1-607300-1925 01-1-607500-1990	Miscellaneous Revenue MFA Proceeds	(2,271)	(2,000)	(2,000)	-	0.0% #DIV/0!	
	Transfer from Reserve	(71 404)	(20,660)	(60,000)	-	#DIV/0!	
	Rec - Adult Program Revenue Rec - Children's Program Revenue	(71,494) (57,735)	(39,660) (97,678)	(60,000) (57,500)	(20,340) 40,178	51.3% -41.1%	
	Rec - Childrens Camp Revenue Rec - Special Event Revenue	(62,507)	(13,239) -	(61,500)	(48,261)	364.5% #DIV/0!	
	Rec - Fitness Centre Revenue	(144,266)	(93,733)	(120,000)	(26,267)	28.0%	
	Total Revenues	(1,402,763)	(1,263,894)	(1,432,495)	(168,601) -	13.3% #DIV/0!	
01-2-608000-0000 01-2-608000-6000	General Administration Rec - Salaries	503,745	250 411,067	260 526,731	10 115,664		For Internal Meetings Including 2.5 months of increased Sunday Service, Restoration to pre-covid levels considered
01-2-608000-6000	Rec - Salaries (Administration)		14,546	14,924	378	2.6%	Vacation pay in lieu not coded to CC
01-2-608000-6002 01-2-608000-6003	Rec - Benefits Travel, Meals and Accomodation	122,482 464	116,654 1,721	131,265 3,000	14,611 1,279	12.5% 74.3%	Travel for training, conferences, staff recognition
	Interest & Bank Charges	13,545	10,133	13,000	2,867	28.3%	
01-2-608000-6005 01-2-608000-6006	0	1,270 5,212	2,000 2,750	2,000 5,500	- 2,750		this would be for programs and services ICBC plus 50% portion of sbc insurance (recoverable)
01-2-608000-6007 01-2-608000-6008	•	6,008	6,273 102	6,600	327 (102)	5.2% -100.0%	Photocopying and printing services contract
01-2-608000-6009	Rec - Office Supplies	2,662	7,144	6,900	(244)	-3.4%	
01-2-608000-6010 01-2-608000-6011	•	2,107 9,486	3,000 13,000	3,825 13,000	825	27.5% 0.0%	Staff Supplies and Misc Meeting expenses-more staff and increase in service levels
01-2-608000-6012		44,355	55,000	52,500	(2,500)	-4.5%	
01-2-608000-6014 01-2-608000-6019	Memberships & Professional Fees	48,911 1,078	37,441 1,000	43,000 1,075	5,559 75		Office 365/adobe/Perfect Mind-still need to actually build BCRPA, National Geographic, and there is at least one other membership we hold for children's programs
01-2-608000-6020 01-2-608000-6022		7,159	6,500	11,277	4,777	73.5% #DIV/0!	
01-2-608000-6025	Licenses & Permits	705	150	705	555	370.0%	
	Rec - Debt Servicing Interest Expense Rec - Debt Servicing Principal	157 6,813	122 6,969	157 6,969	35 (0)	29.1% 0.0%	MFA Truck Loan
01-2-608100-6101	Legal Contractors & Consultants	- 61,587	1,000 85,500	1,000 86,678	- 1,178	0.0%	Plumbing, HAAKon, Alpin Lock one offs and the \$21,278 for building asset management
01-2-608200-6125	Maintenance/ Security	97,392	115,895	107,000	(8,895)	-7.7%	Maintenance, landscaping, cleaners, elevator, GFL, FLOW, fire, security
01-2-608200-6126 01-2-608200-6127	Rec - Parts & Supplies Hardware	23,072 3,638	7,500 8,000	25,532 8,000	18,032		Building supplies, ULINE, Global, lights, medical supplies, slopeside 3 desktop, 2 laptop
01-2-608200-6128		841	500	1,000	500	100.0%	Increased mileage
01-2-608200-6129 01-2-608400-6170		4,040	1,500 20,000	1,650 14,750	150 (5,250)		Truck Maintenance Shade installation, Christmas Lights, Landscaping enses with daycare project
	Project - Capital Land Expense - Rec Operating Costs - Adult Programs	54,638	23,180	40,180	- 17,000	#DIV/0! 73.3%	
01-2-608400-6602	Operating Costs - Childrens Programs	15,136	23,577	15,136	(8,441)	-35.8%	
	Operating Costs - Summer Camp Operating Costs - Special Events	28,627 5,595	33,531 596	28,630 15,000	(4,901) 14,404	-14.6% 2415.4%	Canada Day and Family Day expense
01-2-608400-6605	Operating Costs - Fitness Centre	37,195	37,744	37,750	6	0.0%	
01-2-008800-0509	Transfer to Reserve Transfer to Surplus reserve	75,000	75,000	75,000	-	#DIV/0!	Reserve transjerred
	<i>Gain/Loss on Tangible Capital Asset</i> Project - Cap. Mach & Equip. Exp - Rec	26,027	40,000	37,500	- (2,500)	#DIV/0! -6.3%	Fitness Centre Equipment, photocopier
01-2-608400-6552	Project - Cap. Eng. Struct Rec	62,586	74,548	15,000	(59,548)	-79.9%	Basketball Court-plexicourt surfacing plus complete backboard install
01-2-608400-6557	Project - Cap - Building Rec Total Expenses	840 1,272,371	20,000 1,263,895	80,000 1,432,495	60,000 168,600	<u> </u>	To make more internal doors accessible and for heat trace to compliment Library Accessibility project at south entrance
	(Surplus)/Deficit	(130,392)	0	(0)	- (0)	#DIV/0! -122.7%	-
				(0)	-	#DIV/0!	-
	Meadows Fields - 600002 Surplus Carry Forward	(7,838)	2022 Budget (7,838)	(9,822)	#VALUE! (1,984)	#VALUE! 25.3%	
01-1-606500-1674 01-1-606600-1450	SLRD Contributions - Recreation	(26,134)	(26,134) (100)	(23,528)	2,606 100	-10.0% -100.0%	
01-1-000000-1450	Total Revenues	(33,972)	(100) (34,072)	(33,350)	722	-2.1%	
01-2-608000-6000	Rec - Salaries		1,822	2,000	- 178	#DIV/0! 9.8%	
01-2-608000-6002	Rec - Benefits				-	#DIV/0!	
01-2-608000-6004	Travel, Meals and Accomodation Interest & Bank Charges		1,000	100	(900) -	-90.0% #DIV/0!	
01-2-608100-6101 01-2-608100-6103	Legal Contractors & Consultants	11,233	1,000 5,000	1,000 5,000	-	0.0% 0.0%	GFLfor 2 blue boxes
01-2-608200-6125	Maintenance/ Security	7,917	20,000	20,000	-	0.0%	Bandit LandscapingWater on SLRD budget
	Rec - Parts & Supplies Transfer to Reserve	5,000	250 5,000	250 5,000	-	0.0%	
	Transfer to Surplus reserve			·	-	#DIV/0!	
	Total Expenses	24,150	34,072	33,350	(722) -	-2.1% #DIV/0!	
	(Surplus)/Deficit	(9,822)	0	0	0	1661.7% #DIV/0!	- · · · · · · · · · · · · · · · · · · ·
	Youth/ Senior Centre - 600003		2022 Budget		#VALUE!	#VALUE!	
01-1-606500-1674	<i>Surplus Carry Forward</i> SLRD Contributions - MANAGEMENT	(61,323)	(61,323)	(81,808)	61,323 (81,808)	-100.0% #DIV/0!	includes capital
01-1-606500-1675	SLRD Contributions - CAPITAL		(31,000)	(02)0007	31,000	-100.0%	
01-1-606500-1676 01-1-606600-1450	SLRD Contributions - COVID Grant Interest Revenue		(200)		- 200	#DIV/0! -100.0%	
01-1-607200-1675	Grants - Contributions Other		(1,000)		1,000	-100.0%	
	Miscellaneous Revenue		(150) (100)		150 100	-100.0% -100.0%	
01-1-607500-1990 01-1-607600-6500	MFA Proceeds Transfer from Reserve				-	#DIV/0! #DIV/0!	
01-1-607700-1726	Rec - Adult Program Revenue		(250)	1 - · ·	250	-100.0%	
	Rec - Children's Program Revenue Rec - Childrens Camp Revenue	(3,872)	(250)	(3,800)	(3 <i>,</i> 550) -	1420.0% #DIV/0!	
01-1-607700-1729	Rec - Special Event Revenue Rec - Fitness Centre Revenue		(150)		150	-100.0% #DIV/0!	
01 1 007700-1730	Total Revenues	(65,195)	(94,423)	(85,608)	8,815	-9.3%	-

Total Revenues	(65 <i>,</i> 195)	(94,423)	(85,608)	8,815	-9.3%
				-	#DIV/0!
01-2-608000-0000 General Administration		125		(125)	-100.0% Internal Meetings

01-2-608000-6000	Rec - Salaries	24,710	17,133	26,341	9,208	53.7%	needs to be 2641 hours for program staff and 676 hours to Maddy
01-2-608000-6002		1,846	501	3,951	3,450	688.4%	
	Travel, Meals and Accomodation		300	800	500		Youth specific training is in the city
	Interest & Bank Charges				-	#DIV/0!	
01-2-608000-6005	-		250	250	-	0.0%	
	Rec - Office Supplies	F 4	300	300	-	0.0%	
01-2-608000-6010 01-2-608000-6011	,	54 349	75 600	300 600	225	300.0% 0.0%	
01-2-608000-6011	•	3,240	4,000	4,000	-	0.0%	
01-2-608000-6014	•	5,240	2,160	2,160	-		Office 365 x 2 staff, missing website hosting renewal
	Memberships & Professional Fees	220	179	250	71		Netflix, canva, gaming fee
01-2-608000-6020	•		800	1,000	200		First aid, safe talk, BCRPA youth conference in fall
01-2-608100-6103	Contractors & Consultants	3,248	5,500	7,656	2,156	39.2%	Coast Mountain Cleaning \$6656x15%
01-2-608200-6125	Maintenance/ Security	13,679	5,000	5,000	-		Water/Sewer, small maintenance
	Rec - Parts & Supplies		500	500	-	0.0%	
	Operating Costs - Adult Programs	1,201	3,000	5,000	2,000		Seniors programming has ramped up
	Operating Costs - Childrens Programs	4,446	7,500	4,500	(3,000)		Youth weekly program supplies
	Operating Costs - Summer Camp	2,835		3,000	3,000	#DIV/0!	Youth summer activities outside of normal operational supplies
	Operating Costs - Special Events	2,026	5,500	10,000	4,500	81.8% #DIV/0!	Movie nigts in Library, laser tag, bubble soccer-additional \$5000 to be used for joint program with Pemberton Arts Council
	Operating Costs - Fitness Centre Transfer to Reserve	- 10,000	10,000	10,000	-	0.0%	-
	Transfer to Surplus reserve	10,000	10,000	10,000		#DIV/0!	-
	Project - Cap - Building Rec		31,000		(31,000)	-100.0%	- Hardscape Landscaping, HVAC
	Total Expenses	67,854	94,423	85,608	(8,815)	-9.3%	
	·				-	#DIV/0!	
	(Surplus)/Deficit	2,659	0	0	(0)	-41.2%	
					-	#DIV/0!	
	Gates Lake - 600004		2022 Budget		#VALUE!	#VALUE!	- · · · · · · · · · · · · · · · · · · ·
	Surplus Carry Forward	(6,977)	(6,977)	(4,102)	2,875	-41.2%	
01-1-606500-1674	SLRD Contributions - Recreation	(6,085)	(6,085)	(8,998)	(2,913)	47.9%	<u>.</u>
	Total Revenues	(13,062)	(13,062)	(13,100)	(38)	0.3%	
01 2 608000 0000	Conoral Administration		250	250	-	#DIV/0!	
01-2-608000-6000	General Administration		250 1,137	250 1,500	- 363	0.0% 32.0%	
	Travel, Meals and Accomodation		1,137	250	150	150.0%	
01-2-608000-6005	•		400	250	(400)	-100.0%	
01-2-608000-6006	0		400		(400)	-100.0%	
01-2-608000-6012		142	250	250	-	0.0%	
	Contractors & Consultants	6,550	2,600	2,600	-		Arborist to review and remove any troublesome trees.
	Maintenance/ Security	1,925	8,000	8,000	-		Lanscaping, Snowclearing and reg overhead
	Rec - Parts & Supplies				-	#DIV/0!	
01-2-608200-6127		60			-	#DIV/0!	
01-2-608200-6128		284	250	250		0.0%	-
	Transfer to Reserve				-	#DIV/0!	_
01-2-608800-6509	Transfer to Surplus reserve	0.000			-	#DIV/0!	-
	Total Expenses	8,960	13,062	13,100	38	0.3% #DIV/01	
	(Surplus)/Deficit	(4,102)	(0)	0	- 1	#DIV/0! -240.7%	-
		(4,102)	(0)	0		#DIV/0!	-
	Den Dyuf Park - 600005		2022 Budget		#VALUE!	#VALUE!	
	Surplus Carry Forward	(21,172)	(21,172)	(33,966)	(12,794)	60.4%	-
01-1-606500-1674	SLRD Contributions - Recreation	(43,240)	(43,239)	(148,968)	(105,729)		Capital already included, not invoiced
01-1-606600-1450	Interest Revenue		(60)		60	-100.0%	
01-1-607300-1925	Miscellaneous Revenue		(250)		250	-100.0%	
	Total Revenues	(64,412)	(64,721)	(182,934)	(118,213)	182.7%	
					-	#DIV/0!	
	General Administration		50		(50)		Bike Skills has been added to Service along with extra soccer field
01-2-608000-6000		6,129	8,780	41,420	32,641		Maintnece of 2 fields including 0.5 FT Parks Worker
01-2-608000-6012	•	579	3,000	1,200	(1,800)		New Fieldhouse transferred
	Rec - Debt Servicing Interest Expense	260	219	260	41	18.8%	
	Rec - Debt Servicing Principal	7,132	7,173	7,132	(41)	-0.6%	
01-2-608100-6101	-	254	0.000	5 000	-	#DIV/0!	
	Contractors & Consultants	254	8,000	5,000	(3,000)		GFL-should cover 2 blue boxes
	Maintenance/ Security Rec - Parts & Supplies	4,880 6,213	15,000 3,000	19,009 7,213	4,009 4,213		Fertalizer, maintenance, grass seed, top dressing, aeration, irrigation expense Includes netting replacement
01-2-608200-6127		0,215	500	1,213	4,213	140.4%	
01-2-608200-6128			500	500	-	0.0%	
	Project - Cap. Eng. Struct Rec		500	500	-	#DIV/0!	
	Transfer to Reserve	5,000	5,000	5,000	-	0.0%	
01-2-608800-6509	Transfer to Surplus reserve				_	#DIV/0!	
01-2-608400-6551	Project - Cap. Mach & Equip. Exp - Rec		13,500	95,000	81,500		Nets and Equipment to support fields/ site
	Total Expenses	30,446	64,721	182,934	118,213	182.6%	
	(Complete) (Definit	(22.055)			-	#DIV/0!	-
	(Surplus)/Deficit	(33,966)	0	0	0	40.3%	-
					-	#DIV/0!	
	<u>Consolidated</u>		2022 Budget		#VALUE!		
	Surplus Carry Forward	(255,345)	(255,345)	(170 201)		#VALUE!	
	SLRD Contributions - MANAGEMENT			(178,281)	77,064	-30.2%	-
	SLRD Contributions - CAPITAL (SLRD)	(722,526)	(722,525)	(1,015,905)	(293,380)	<i>-30.2%</i> 40.6%	
		(722,526) (89,453)	(722,525) (165,548)			<i>-30.2%</i> 40.6% -20.0%	
	SLRD Contributions - COVID Grant			(1,015,905)	(293,380)	- <i>30.2%</i> 40.6% -20.0% #DIV/0!	
	SLRD Contributions - COVID Grant SLRD Contributions - Reserves	(89,453) - -	(165,548) - -	(1,015,905) (132,500) - -	(293,380) 33,048 - -	<i>-30.2%</i> 40.6% -20.0% #DIV/0! #DIV/0!	_
01-1-606600-1450	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue		(165,548) - - (2,360)	(1,015,905)	(293,380) 33,048 - - 360	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3%	- -
01-1-606600-1450 01-1-607200-1675	SLRD Contributions - COVID Grant SLRD Contributions - Reserves	(89,453) - -	(165,548) - - (2,360) (1,250)	(1,015,905) (132,500) - - (2,000) -	(293,380) 33,048 - -	<i>-30.2%</i> 40.6% -20.0% #DIV/0! #DIV/0!	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other	(89,453) - - - - -	(165,548) - - (2,360)	(1,015,905) (132,500) - -	(293,380) 33,048 - - 360	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0%	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt	(89,453) - - - - -	(165,548) - - (2,360) (1,250) (2,000)	(1,015,905) (132,500) - - (2,000) - (2,000)	(293,380) 33,048 - - 360	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0%	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt	(89,453) - - - - -	(165,548) - - (2,360) (1,250) (2,000)	(1,015,905) (132,500) - - (2,000) - (2,000)	(293,380) 33,048 - - 360	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% 0.0%	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671 01-1-607201-1672	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt Grants - Other	(89,453) - - - - - - - - -	(165,548) - - (2,360) (1,250) (2,000) (1,000) -	(1,015,905) (132,500) - - (2,000) (2,000) (1,000) -	(293,380) 33,048 - - - 360 1,250 - - - -	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% 0.0% #DIV/0! -72.2% 58.9%	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671 01-1-607201-1672 01-1-607201-1673 01-1-607300-1600 01-1-607300-1925	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt Grants - Other Govt Miscellaneous Revenue	(89,453) - - - - - - - - (12,500)	(165,548) - - (2,360) (1,250) (2,000) (1,000) - (3,600)	(1,015,905) (132,500) - - (2,000) (2,000) (1,000) - (1,000)	(293,380) 33,048 - - - 360 1,250 - - - - 2,600	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% #DIV/0! -72.2% 58.9% -14.9%	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671 01-1-607201-1672 01-1-607201-1673 01-1-607300-1600 01-1-607300-1925 01-1-607500-1990	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt Grants - Other Govt Rec - Rental Fees Miscellaneous Revenue MFA Proceeds	(89,453) - - - - - - - (12,500) (157,434)	(165,548) - - (2,360) (1,250) (2,000) (1,000) - (3,600) (69,233)	(1,015,905) (132,500) - - (2,000) (1,000) - (1,000) (110,000)	(293,380) 33,048 - - 360 1,250 - - - 2,600 (40,767)	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% #DIV/0! -72.2% 58.9% -14.9% #DIV/0!	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671 01-1-607201-1672 01-1-607201-1673 01-1-607300-1600 01-1-607500-1990 01-1-607600-6500	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt Grants - Other Govt Rec - Rental Fees Miscellaneous Revenue MFA Proceeds Transfer from Reserve	(89,453) - - - - - - (12,500) (157,434) (2,271) - -	(165,548) - - (2,360) (1,250) (2,000) (1,000) - (3,600) (69,233) (2,350) - -	(1,015,905) (132,500) - - (2,000) (1,000) (1,000) (110,000) (110,000) (2,000) - - -	(293,380) 33,048 - - 360 1,250 - - 2,600 (40,767) 350 - -	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% 0.0% #DIV/0! -72.2% 58.9% -14.9% #DIV/0! #DIV/0!	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671 01-1-607201-1672 01-1-607201-1673 01-1-607300-1600 01-1-607500-1990 01-1-607600-6500 01-1-607700-1726	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt Grants - Other Govt Grants - Other Rec - Rental Fees Miscellaneous Revenue MFA Proceeds Transfer from Reserve Rec - Adult Program Revenue	(89,453) - - - - - - (12,500) (157,434) (2,271) - - - (71,494)	(165,548) - - (2,360) (1,250) (2,000) (1,000) - (3,600) (69,233) (2,350) - - (39,910)	(1,015,905) (132,500) - - (2,000) (1,000) (1,000) (110,000) (110,000) (2,000) - - (60,000)	(293,380) 33,048 - - 360 1,250 - - 2,600 (40,767) 350 - - - (20,090)	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% #DIV/0! -72.2% 58.9% -14.9% #DIV/0! #DIV/0! #DIV/0! #DIV/0!	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671 01-1-607201-1673 01-1-607300-1600 01-1-607300-1925 01-1-607500-1990 01-1-607700-1726 01-1-607700-1727	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt Grants - Other Govt Rec - Rental Fees Miscellaneous Revenue MFA Proceeds Transfer from Reserve Rec - Adult Program Revenue Rec - Children's Program Revenue	(89,453) - - - - - - (12,500) (157,434) (2,271) - - (71,494) (61,607)	(165,548) - (2,360) (1,250) (2,000) (1,000) - (3,600) (69,233) (2,350) - - (39,910) (97,928)	(1,015,905) (132,500) - - (2,000) (1,000) (1,000) (110,000) (110,000) (2,000) - - - (60,000) (61,300)	(293,380) 33,048 - - 360 1,250 - - - 2,600 (40,767) 350 - - - (20,090) 36,628	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% #DIV/0! -72.2% 58.9% -14.9% #DIV/0! #DIV/0! #DIV/0! 50.3% -37.4%	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671 01-1-607201-1672 01-1-607201-1673 01-1-607300-1600 01-1-607500-1990 01-1-607600-6500 01-1-607700-1727 01-1-607700-1728	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt Grants - Other Govt Grants - Other Rec - Rental Fees Miscellaneous Revenue MFA Proceeds Transfer from Reserve Rec - Adult Program Revenue Rec - Children's Program Revenue Rec - Childrens Camp Revenue	(89,453) - - - - - - (12,500) (157,434) (2,271) - - - (71,494) (61,607) (62,507)	(165,548) - (2,360) (1,250) (2,000) (1,000) - (3,600) (69,233) (2,350) - - (39,910) (97,928) (13,239)	(1,015,905) (132,500) - - (2,000) (1,000) (1,000) (110,000) (110,000) (2,000) - - (60,000)	(293,380) 33,048 - - - 360 1,250 - - 2,600 (40,767) 350 - - (20,090) 36,628 (48,261)	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% 0.0% #DIV/0! -72.2% 58.9% -14.9% #DIV/0! #DIV/0! \$0.3% -37.4% 364.5%	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671 01-1-607201-1672 01-1-607300-1600 01-1-607300-1925 01-1-607500-1990 01-1-607700-1726 01-1-607700-1727 01-1-607700-1728 01-1-607700-1729	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt Grants - Other Govt Grants - Other Rec - Rental Fees Miscellaneous Revenue MFA Proceeds Transfer from Reserve Rec - Adult Program Revenue Rec - Children's Program Revenue Rec - Childrens Camp Revenue Rec - Special Event Revenue	(89,453) - - - - - - (12,500) (157,434) (2,271) - - - (71,494) (61,607) (62,507)	(165,548) - (2,360) (1,250) (2,000) (1,000) - (3,600) (69,233) (2,350) - - (39,910) (97,928) (13,239) (150)	(1,015,905) (132,500) - - (2,000) (1,000) (1,000) (110,000) (110,000) (2,000) (2,000) - - (60,000) (61,300) (61,500) -	(293,380) 33,048 - - - 360 1,250 - - 2,600 (40,767) 350 - - (20,090) 36,628 (48,261) 150	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% #DIV/0! -72.2% 58.9% -14.9% #DIV/0! #DIV/0! #DIV/0! 50.3% -37.4% 364.5% -100.0%	
01-1-606600-1450 01-1-607200-1675 01-1-607201-1670 01-1-607201-1671 01-1-607201-1672 01-1-607300-1600 01-1-607300-1925 01-1-607500-1990 01-1-607700-1726 01-1-607700-1727 01-1-607700-1728 01-1-607700-1729	SLRD Contributions - COVID Grant SLRD Contributions - Reserves Interest Revenue Grants - Contributions Other Grants - Federal Govt Grants - Provincial Govt Grants - Other Govt Grants - Other Govt Grants - Other Rec - Rental Fees Miscellaneous Revenue MFA Proceeds Transfer from Reserve Rec - Adult Program Revenue Rec - Children's Program Revenue Rec - Childrens Camp Revenue Rec - Special Event Revenue Rec - Fitness Centre Revenue	(89,453) - - - - - - - (12,500) (157,434) (2,271) - - - (71,494) (61,607) (62,507) - - (144,266)	(165,548) - (2,360) (1,250) (2,000) (1,000) - (3,600) (69,233) (2,350) - - (39,910) (97,928) (13,239) (150) (93,733)	(1,015,905) (132,500) - - (2,000) (1,000) (1,000) (110,000) (110,000) (2,000) (2,000) - - (60,000) (61,300) (61,500) - (120,000)	(293,380) 33,048 - - 360 1,250 - - 2,600 (40,767) 350 - - (20,090) 36,628 (48,261) 150 (26,267)	-30.2% 40.6% -20.0% #DIV/0! #DIV/0! -15.3% -100.0% 0.0% #DIV/0! *DIV/0! #DIV/0! #DIV/0! #DIV/0! \$0.3% -37.4% 364.5% -100.0% 28.0%	
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01-2-608200-6125	Maintenance/ Security	125,793	163,895	159,009	(4,886)	-3.0%
01-2-608200-6126	Rec - Parts & Supplies	29,285	11,250	33,495	22,245	197.7%
01-2-608200-6127	Hardware	3,698	8,500	9,200	700	8.2%
01-2-608200-6128	Fuel	1,125	1,250	1,750	500	40.0%
01-2-608200-6129	Servicing	-	1,500	1,650	150	10.0%
01-2-608400-6170	Projects - General	4,040	20,000	14,750	(5,250)	-26.3%
01-2-608400-6550	Project - Capital Land Expense - Rec	-	-	-	-	#DIV/0!
01-2-608400-6601	Operating Costs - Adult Programs	55 <i>,</i> 839	26,180	45,180	19,000	72.6%
01-2-608400-6602	Operating Costs - Childrens Programs	19,582	31,077	19,636	(11,441)	-36.8%
01-2-608400-6603	Operating Costs - Summer Camp	31,462	33,531	31,630	(1,901)	-5.7%
01-2-608400-6604	Operating Costs - Special Events	7,621	6,096	25,000	18,904	310.1%
01-2-608400-6605	Operating Costs - Fitness Centre	37,195	37,744	37,750	6	0.0%
	Operating Expenses	1,219,329	1,196,124	1,424,987	228,863	19.1%
					-	#DIV/0!
01-2-608800-6505	Transfer to Capital Reserve	95,000	95,000	95,000	-	0.0%
01-2-608800-6509	Transfer to Suruplus	-	-	-	-	#DIV/0!
	Reserves	95,000	95,000	95,000	-	0.0%
					-	#DIV/0!
00-0-000000-0000	Gain/Loss of Tangible Capital Asset				-	#DIV/0!
01-2-608400-6551	Project - Cap. Mach & Equip. Exp - Rec	26,027	53,500	132,500	79,000	147.7%
01-2-608400-6552	Project - Cap. Eng. Struct Rec	62,586	74,548	15,000	(59,548)	-79.9%
01-2-608400-6557	Project - Cap - Building Rec	840	51,000	80,000	29,000	56.9%
	Capital	89,453	179,048	227,500	48,452	27.1%
					-	#DIV/0!
	Total Expenses	1,403,782	1,470,173	1,747,487	277,315	18.9%
					-	#DIV/0!
	Operating (Surplus)/Deficit	(175,622)	0	0	0	40.8%