VILLAGE OF PEMBERTON -COMMITTEE OF THE WHOLE MEETING AGENDA-

Agenda for the **Committee of the Whole** of Council of the Village of Pemberton to be held Tuesday, February 19, 2019 at 1:00 p.m. in Council Chambers, 7400 Prospect Street. This is Meeting No. 187.

"This meeting is being recorded on audio tape for minute-taking purposes as authorized by the Village of Pemberton Audio recording of Meetings Policy dated September 14, 2010."

Item of Business Page No.

3. CALL TO ORDER

In honour of the Lil'wat7ul, the Village of Pemberton acknowledges that we are meeting within the unceded territory of the Lil'wat Nation.

4. APPROVAL OF AGENDA

1

Recommendation: THAT the Agenda be approved as presented.

3. ADOPTION OF MINUTES

a) Committee of the Whole No. 186, Tuesday, February 5, 2019

2

Recommendation: THAT the minutes of the Committee of the Whole Meeting No. 186, held Tuesday, February 5, 2019 be adopted as circulated.

4. BUDGETING SESSION 2: REVISED 2019 OPERATING, CAPITAL & PROJECT BUDGETS

5

Recommendation: THAT the Committee of the Whole provide direction to Staff with respect to any changes to the 2019 Draft Budget as presented.

5. ADJOURNMENT

VILLAGE OF PEMBERTON -COMMITTEE OF THE WHOLE MEETING MINUTES-

Minutes for the **Committee of the Whole** of Council of the Village of Pemberton held Tuesday, February 5, 2019 at 1:00 p.m. in Council Chamber, 7400 Prospect Street. This is Meeting No. 186.

ATTENDING: Mayor Mike Richman

Councilor Ryan Zant Councilor Amica Antonelli Councilor Leah Noble Councilor Ted Craddock

STAFF: Nikki Gilmore, Chief Administrative Officer

Sheena Fraser, Manager of Corporate & Legislative Services

Lena Martin, Manager of Finance and Administration

Gwendolyn Kennedy, Legislative Assistant

Ryan Linfoot, Finance Data Clerk

PUBLIC: 1

1. CALL TO ORDER

At 1:05 p.m. Mayor Richman called the February 5, 2019 Committee of Whole meeting to order.

In honour of the Lil'wat7ul, the Village of Pemberton acknowledges that we are meeting within the unceded territory of the Lil'wat Nation.

2. APPROVAL OF AGENDA

Moved/Seconded

THAT the agenda be approved as circulated.

CARRIED

3. ADOPTION OF MINUTES

a) Committee of the Whole Meeting No. 185, Tuesday, January 22, 2019

Moved/Seconded

THAT the minutes of Committee of the Whole Meeting No. 185, held Tuesday, January 22, 2019, be adopted as circulated.

CARRIED

4. BUSINESS ARISING FROM THE COMMITTEE OF THE WHOLE HELD TUESDAY, JANUARY 22, 2019

Cannabis Retail Licence Application Process

The Committee discussed seeking public input regarding the possibility of the Village applying for a Cannabis Retail Store Licence.

Moved/

THAT the Committee of the Whole recommend to Council that Staff be directed to plan for a community meeting to garner feedback specifically related to the potential of the Village of Pemberton making application to the Province for a Cannabis Retail Licence.

Motion Failed Due to a Lack of a Seconder

5. INTRODUCTION OF NEW STAFF MEMBER

CAO Gilmore introduced Ryan Linfoot, Finance Data Clerk, who has recently joined the Finance and Administration Department.

6. BUDGETING SESSION 1: 2019 OPERATING, CAPITAL & PROJECT BUDGETS

Lena Martin, Manager of Finance and Administration, presented a report of the first draft of the 2019 Budget prepared in consultation with department managers. Ms. Martin noted highlights of the budget for the General Fund, Sewer Fund, Water Fund and Airport Fund and solicited feedback from the Committee to guide future discussions. As well, review took place of the Administration, Legislative, Fire Department, Development Services, Public Works & Parks, Transit budgets along with the Consolidated Budget.

Ms. Martin noted that the burden of the Employer Health Tax combined with Medical Services Plan (MSP) premiums would have a substantial impact on the 2019 budget, but that in future years; this would be lessened as the MSP premiums would no longer apply. A second significant impact on the 2019 budget is a contingent liability due to a legal matter that will be carried forward from 2018 into 2019.

Ms. Martin noted that 2019 will see a revenue increase of approximately \$145,000 due to non-market change tax resulting from development in 2018 that has not yet been included in the budget. After non-market change tax and other contributions have been considered, there is an estimated deficit of \$100,613, of which the majority is due to the new Provincial Employer Health Tax and the one time contingent liability.

The Committee requested an opportunity for further review of the following budget items:

Committee of the Whole Meeting No. 186 Tuesday, February 5, 2019 Page 3 of 3

General Fund – Administration

- New part-time bylaw enforcement officer salary
- New municipal hall design plan

General Fund - Fire

- Capital Reserves for a Fire Truck
- New Deputy Fire Chief

General Fund – Public Works and Parks

- Capital projects Crabapple Tree Replacement Project
- Sign Relocation/ Restoration

Water Fund

- Back-up gen set for well pumps (capital project) Cost analysis report for renting vs purchasing
- Water Rates study

The Committee requested that Ms. Martin present information on the current debt schedule, more information regarding the noted capital projects, and a strategic priorities project list at the next budget session. Information on the tax implications of alternative budget scenarios will be presented at a later date.

It was decided that the additional budget session tentatively scheduled for February 12th would not be needed and that the Committee would resume budget discussions at the February 19th Committee of the Whole meeting.

7. ADJOURNMENT

Moved/Seconded THAT the Committee of Who CARRIED	ole be adjourned at 2:08 p.m.
Mike Richman	Sheena Fraser
Mayor	Corporate Officer



REPORT TO COMMITTEE OF THE WHOLE

Date: February 19, 2019

To: Nikki Gilmore, Chief Administrative Officer

From: Lena Martin, Manager of Finance and Administration

Subject: REVISED 2019 Operating, Project and Capital Expenses Budget

PURPOSE

To present to the Committee of the Whole the REVISED 2019 Operating, Project and Capital Expenses Budget for review and comment.

BACKGROUND

At the Regular Council Meeting No. 1483 held Tuesday, December 11, 2018, Council approved the 2019 budget deliberation schedule. This is the second of three sessions scheduled which will focus on the REVISED 2019 Operating, Project and Capital Expenses.

DISCUSSION AND COMMENTS

The Committee has reviewed the 2019 Budget as prepared through consultation with the Village Department Managers. Further review of closing balances and adjustments have been completed. The Budget is presented as balanced with zero tax increases with the following revisions;

- New Municipal Hall Design Plan (reduced)
- Rope rescue equipment (reduced)
- Radio Repeater Upgrade (reduced)
- Auto Extraction Combi Tool (deferred to 2020)
- Zurcher Balance Park, (deferred to 2020)
- 2020 Soccer Field and Improvements 4,500,000- Grants/Donations \$4,500,000
- Public Works Identifying Jackets to be accommodated in regular operations

The following Strategic Priority Projects were added through recommendation by Council;

- Asset Management Phase II
- Hillside Development Standards Guidelines
- Economic Development Strategy

Funding Sources for new projects were added through Community Works Gas Tax Grants, 2018 Surplus of Community Enhancement/Community Initiative Funds and Taxation.

Additional reserves for Asset Management as Future Capital Expenditures have not yet been added.

Additional Grants in progress were also identified that do not require additional budget contributions:

- Age Friendly Grant Housing Needs Assessment
- Rural Dividend Fund

Staff were asked to present the Total Debt Outstanding at December 31, 2019

Village of Pemberton		
Total Debt		
Year Ending December 31, 2	019	
	Balance Outstanding	Year Completed
Vadim Software	\$20,000.00	2020
Land and Buildings	\$277,424.77	2021
Zone 4 Rockfall	\$47,380.00	2021
Flail Mower	\$30,843.62	2021
Photocopier	\$8,414.21	2022
Water Well	\$142,038.37	2022
Admin Phone System	\$13,564.44	2023
Admin Vehicle	\$21,517.79	2023
Admin Vehicle	\$21,517.79	2023
Duty Truck	\$43,990.58	2023
Backhoe	\$124,640.09	2023
Poplar Sewer	\$148,194.76	2024
Sewer Treatment Plant	\$803,010.79	2025
Fire Truck	\$472,163.33	2036
Water Line	\$287,907.80	2036
Industrial Park Sewer	\$1,130,161.61	2036
Reservoir	\$1,070,142.50	2040
	\$ 4,662,912.45	

The future meetings tentatively scheduled, as approved at the Regular Council Meeting No.1483 held Tuesday, December 11, 2018 are shown below.

Date	Description
Tuesday, March 5 5:30 PM	Budget Information Session (prior to Council)
Tuesday, March 5	Committee of the Whole Meeting
	 2019 Tax Implications from the Revised Roll
Tuesday, March 19	Regular Council Meeting
5:30 PM	 Council Budgeting Session #3 – 2019 Tax Implications and Five Year Financial Plan Review
Tuesday, April 2	Regular Council Meeting
5:30 PM	 2019 - 2023 Five Year Financial Plan 1st, 2nd and 3rd
	readings (S.165 Community Charter)

Tuesday, April 16	Regular Council Meeting
5:30PM	 2019 - 2023 Five Year Financial Plan 4th & Final
	 2019 Tax Rates Bylaw 1st, 2nd, and 3rd readings
Tuesday, May 7	Regular Council Meeting
5:30PM	 2019 Tax Rates Bylaw 4th & Final (S. 197 Community
	Charter)

COMMUNICATIONS

An advertisement has been placed in the Pique Newspaper on Thursday, February 14th, 2019, as well as included in the Village's eNEWS, on the Village Website and Facebook page.

As well, residents will again be able to participate in the budget process by submitting their questions to the Village at budget@pemberton.ca which can be found on the Village website as a link. The answers will be summarized and included in the Budget Information Session to be held on Tuesday, March 5, 2019 prior to the Regular Council meeting.

LEGAL CONSIDERATIONS

The development and review of the annual budget meets with the requirements as set out in legislation.

IMPACT ON BUDGET & STAFFING

The development of the annual budget is a component of the day to day operations of the Finance Department and has been incorporated into the annual work plan.

INTERDEPARTMENTAL IMPACT & APPROVAL

The Finance Department coordinates with Managers on each department budget and will move forward with the projects as approved by Council.

IMPACT ON THE REGION OR NEIGHBOURING JURISDICTIONS

Development of the 2019 draft budget has no impact on the region or neighboring jurisdictions at this time.

ALTERNATIVE OPTIONS

There are no alternative options for consideration.

Committee of the Whole Meeting No. 189 REVISED 2019 Operating, Project and Capital Expenses Budget Tuesday, February 19, 2019 Page 4 of 4

POTENTIAL GOVERNANCE CONSIDERATIONS

The development of the 2019 Draft Budget meets with Strategic Theme Two: Good Governance being an open and accountable government and to fiscal responsibility. As well, it meets with Strategic Theme Three: Excellence in Service by continuing to deliver quality municipal services.

RECOMMENDATIONS

THAT the Committee of the Whole provide direction to Staff with respect to any changes to the 2019 Draft Budget as presented.

Attachments:

Appendix A: Revised 2019 Draft Budget Worksheets

Submitted by:	Lena Martin, Manager of Finance and Administrative Services
CAO Approval by:	Nikki Gilmore, Chief Administrative Officer

Appendix A

•	ending December 31, 2018	2018	2018	2019	yr to yr Budget	yr to yr Budget
CCOUNT CODE	ACCOUNT NAME	Actual	Budget	Budget	\$	%
	Allocate Admin General Taxation	1,481,106	1,481,106	1,534,272	53,166	104%
	Allocate Legislative General Taxation	104,074	104,074	111,741	7,667	107%
	Allocate Fire General Taxation	348,364	348,364	440,130	91,766	126%
	Allocate Development General Taxation	416,805	416,805	250,404	(166,401)	60%
	Allocate Public Works/ Parks General Taxation	1,109,994	1,109,994	1,109,308	(686)	100%
	Allocate Transit General Taxation	34,460	34,460	38,839	4,379	113%
	Allocate Water Taxation	-		122,940	122,940	0%
	Allocate Sewer Taxation	(39,972)	(39,972)	54,823	94,795	-137%
	Allocate Airport General Taxation	32,994	32,994	27,276	(5,718)	83%
1-1-005000-6501	Transfer to/from Surplus	(634,210)	(634,210)	(745,729)	(111,519)	118%
01-1-006000-1301	Residential (Class 1)	(969,984)	(969,982)	(1,114,475)	(144,493)	115%
1-1-006000-1302	Utilities (Class 2)	(62,108)	(61,350)	(61,350)	-	100%
1-1-006000-1305	Light Industry (Class 5)	(16,045)	(16,045)	(16,045)	-	100%
1-1-006000-1306	Commercial (Class 6)	(328,358)	(327,714)	(327,714)	-	100%
1-1-006000-1307	Frontage Collection	(300,437)	(300,098)	(300,098)	-	100%
1-1-006000-1308 1-1-006000-1309	Recreation/Non-Profit (Class 8) Farm (Class 9)	(8,875)	(8,875)	(8,875)	-	100% 100%
1-1-006000-1309	Community Enhancement Levy	(530) (15,013)	(530) (15,000)	(530) (15,000)	-	100%
1-1-006000-1310	Community Initiatives and Opportunities	(30,031)	(30,000)	(30,000)	-	100%
1-1-006000-1311	Community Centre Parcel Tax	(30,031)	(30,000)	(30,000)	-	0%
1-1-006000-1312	Tax Penalties	(55,208)	(62,000)	(55,000)	7,000	89%
1-1-006000-1313	Tax Interest	(16,614)	(18,000)	(17,000)	1,000	94%
1-1-006000-1315	Reserve Tax Collection	(119,285)	(119,165)	(119,165)	-	100%
1-1-006200-1350	GIL - BC Rail	(2,845)	(6,000)	(3,000)	3,000	50%
1-1-006200-1351	GIL - BC Hydro	(27,365)	(32,000)	(30,000)	2,000	94%
1-1-006200-1352	GIL - Federal Government	(5,942)	(5,800)	(6,000)	(200)	103%
1-1-006300-1375	1% Revenue Grant - Telus	(7,237)	(7,100)	(7,200)	(100)	101%
1-1-006300-1376	1% Revenue Grant - BC Hyrdo	(47,848)	(31,000)	(40,000)	(9,000)	129%
1-1-006300-1377	1% Revenue Grant - Shaw	(4,585)	(4,600)	(4,500)	100	98%
1-1-006400-1400	Collections for School	(1,254,595)	(1,194,650)	(1,254,595)	(59,945)	105%
1-1-006400-1401	Collections for Policing Costs	(205,533)	(185,644)	(205,533)	(19,889)	111%
1-1-006400-1402	Collections for SLRD	(947,233)	(873,012)	(947,233)	(74,221)	109%
1-1-006400-1404	Collections for STSRHD	(31,037)	(26,700)	(31,037)	(4,337)	116%
1-1-006400-1405	Collections for MFA	(174)	(146)	(174)	(28)	119%
1-1-006400-1406	Collections for BCAA	(42,948)	(39,777)	(42,948)	(3,170)	108%
1-1-006600-1450	Investment Interest Income	(62,075)	(6,000)	(20,000)	(14,000)	333%
1-1-006650-1450	Interest Revenue - Accounts Receivable	(2,239)	(1,500)	(2,000)	(500)	133%
1-1-006900-1504	Licenses - Commercial Vehicles	(589)	(500)	(600)	(100)	120%
1-1-007000-1550	Sundry Revenue	(8,676)	(4,500)	(6,000)	(1,500)	133%
1-1-007000-1551	Revenue - Tax Certificates	(4,970)	(3,000)	(4,000)	(1,000)	133%
1-1-007000-1552	VOP Admin Fee - Fire Protection	(17,299)	(17,299)	(17,299)	-	100%
1-1-007000-1553	VOP Admin Fee - Rescue Service	(5,454)	(5,454)	(5,454)	10.000	100%
1-1-007100-1600 1-1-007200-1671	Rentals Grants - Provincial - SFC	(81,582)	(80,000)	(70,000)	10,000	88% 101%
1-1-007200-1671 1-1-007300-1555	SOS - Admin reclass	(390,304)	(376,000) (10,000)	(380,000) (5,000)	(4,000) 5,000	50%
1-1-007300-1555	SOS - Water Reclass	(337,751)	(333,977)	(342,156)	(8,179)	102%
1-1-007300-1556	SOS - Sewer Reclass	(309,605)	(306,175)	(313,643)	(7,468)	102%
1-1-007300-1558	SOS - Airport Reclass	(42,219)	(41,760)	(42,769)	(1,010)	102%
1-1-007300-1338	DCC's - Parks Contribution	(71,456)	(71,456)	(42,705)	71,456	0%
321.122.2370	Total Revenues	(2,980,433)	(2,739,193)	(2,902,388)	(163,196)	106%
1-2-008700-6475	Transfer - School Levy	1,253,881	1,194,650	1,254,595	59,945	105%
1-2-008700-6476	Transfer - Police Tax	205,434	185,644	205,533	19,889	111%
1-2-008700-6477	Transfer - SLRD	946,818	873,012	947,233	74,221	109%
-2-008700-6479	Transfer - STSRHD	31,022	26,700	31,037	4,337	116%
L-2-008700-6480	Transfer - MFA	174	146	174	28	119%
-2-008700-6481	Transfer - BCAA	42,927	39,777	42,948	3,170	108%
1-2-008800-6501	Reclass Frontage to Water Revenue Fund	100,119	99,985	99,985	-	100%
1-2-008800-6502	Reclass Frontage to Sewer Revenue Fund	200,319	200,113	200,113	-	100%
L-2-008800-6504	Transfer to General - Capital				-	0%
1-2-008800-6505	Transfer to Future Reserves - Capital	119,230	119,165	119,165	-	100%
1-2-008800-6509	Transfer to/from Future Reserves Total Expenses	2,899,924	2,739,192	2,900,783	161,591	0% 106%
	(Cumbus) / Deficit	/00 F0C'	(4)	/a cor)		
	(Surplus) / Deficit	(80,509)	(1)	(1,605)		

/illage of Pemberton tatement of Operation ending ACCOUNT CODE	December 31, 2018 ACCOUNT NAME	2018 Actual	2018 Budget	2019 Budget	yr to yr Budget \$	yr to yr Budget %
	**included estimated Non Market Change					
		(4.494.997)	(4.404.00=)	(4.405.740)	(75.444)	4050/
	Allocate Admin General Taxation Surplus Carry Forward, 2018 Projects	<i>(1,421,307)</i> (59,799)	<i>(1,421,307)</i> (59,799)	<i>(1,496,748)</i> (37,524)	(75,441) 22,275	105% 63%
01-1-106800-1471	Fines - Dog Ticketing Fees	(30)	(200)	(200)	22,273	100%
1-1-106800-1471	Fines - Traffic Offense Ticketing Fees	(1,605)	(2,000)	(2,500)	(500)	125%
01-1-106800-1473	Fines - Other Bylaw Enforcement Fines	(300)	(2,000)	(1,000)	(1,000)	0%
01-1-106900-1500	Admin - Application Fees	(300)		(1,000)	(1,000)	0%
01-1-106900-1502	Licenses - Dog	(3,895)	(5,000)	(5,000)		100%
01-1-106900-1503	Licenses - Business	(40,773)	(45,000)	(45,000)	_	100%
01-1-100500-1503	Grant - Provincial Project - General	(2,797)	(19,670)	(19,670)	_	100%
01-1-107200-1673	Grant - Other Project - General	(2,757)	(19,070)	(15,070)		0%
01-1-107200-1674	Contribution - Other Govt - General	(9,000)	(10,926)	(11,926)	(1,000)	109%
1-1-107200-1074	Contribution - Other - General		(10,320)	(11,320)	(1,000)	0%
		(11,883)	(0.135)	(0.207)	(102)	
01-1-107200-1676	Transit - Contributions	(8,064)	(8,125)	(8,307)	(182)	102%
01-1-107300-1925	Admin - Other Revenue - Misc	(3,585)	(3,000)	(3,000)	-	100%
01-1-107300-1927	Other Revenue - Gas Tax	(00.365)	(72,000)	-	72.000	0%
01-1-107500-1990	MFA Proceeds	(88,365)	(72,000)	-	72,000	0%
1-1-107600-6500	Admin - Transfer from Reserve Total Revenues	(22,968) (1,674,371)	(22,968)	(1,630,875)	22,968 39,120	0% 98%
	Total Revenues	(1,074,371)	(1,005,553)	(1,030,873)	33,120	36/6
1-2-108000-6000	Admin - Salaries	792,609	800,012	836,868	36,856	105%
01-2-108000-6002	Admin - Benefits	118,886	122,810	128,951	6,141	105%
	Employer Tax NEW			18,833	18,833	0%
1-2-108000-6003	Admin - Travel, Meals & Accomodation	12,929	16,000	15,000	(1,000)	94%
1-2-108000-6004	Admin - Interest, Comm. & Bank Fees	4,295	5,130	5,000	(130)	97%
1-2-108000-6005	Admin - Advertising	11,606	12,000	12,000	-	100%
1-2-108000-6006	Admin - Insurance	19,660	21,000	25,000	4,000	119%
1-2-108000-6007	Admin - Photocopier	4,546	4,590	4,728	138	103%
1-2-108000-6008	Admin - Postage	7,005	10,000	8,000	(2,000)	80%
01-2-108000-6009	Admin - Website	5,969	5,500	6,000	500	109%
1-2-108000-6010	Admin - Sundry	1,928	4,000	1,986	(2,014)	50%
01-2-108000-6011	Admin - Telephone	12,945	12,000	13,333	1,333	111%
1-2-108000-6012	Admin - Hydro	11,240	14,500	14,000	(500)	97%
01-2-108000-6014	Admin - IT/Software	30,311	22,176	35,550	13,374	160%
01-2-108000-6015	Admin - Elections	21,426	30,000	33,330	(30,000)	0%
01-2-108000-6016	Admin - Community School Expense	11,064	10,500	11,396	(30,000)	109%
01-2-108000-6019	Admin - Memberships and Prof. Fess	5,546	5,000	5,712	712	114%
1-2-108000-6020	•	8,073		17,500	/12	100%
	Admin - Training		17,500		-	
11-2-108000-6021	Admin - Consultation & Special Evt.	4,321	5,000	5,000	-	100%
11-2-108000-6022	Admin - Bad Debt	20,751	0.656	- 44 720	2.072	0%
01-2-108000-6525	Admin - Debt Interest	8,978	8,656	11,728	3,072	135%
01-2-108000-6527	Admin - Debt Principal	56,548	58,847	67,630	8,783	115%
01-2-108000-6999	Penny Rounding Expense	(20)		-	-	0%
1-2-108100-6100	Admin - Accounting	26,145	26,000	27,000	1,000	104%
01-2-108100-6101	Admin - Legal	46,609	44,880	86,226	41,346	192%
01-2-108100-6103	Admin - Contract & Consultant Labour	90,288	115,000	35,000	(80,000)	30%
01-2-108100-6104	Admin - Records Management	7,951	13,200	12,000	(1,200)	91%
1-2-108200-6125	Admin - Maintenance	42,367	35,450	36,514	1,064	103%
1-2-108200-6126	Admin - Parts & Supplies	14,564	15,500	15,500	-	100%
1-2-108200-6127	Admin - Hardware	3,570	13,000	-	(13,000)	0%
1-2-108200-6128	Admin/Bylaw - Fuel & Oil	3,123	1,500	7,500	6,000	500%
1-2-108200-6129	Admin/Bylaw - Servicing	2,257	4,000	5,000	1,000	125%
1-2-108250-6023	Amortization Expense - General		-		-	0%
1-2-108300-6450	Promotions/Community Enhancement	7,000	15,000	15,000	-	100%
1-2-108300-6451	Community Init. & Opport. Fund	22,250	30,000	30,000	-	100%
1-2-108300-6454	Climate Action Carbon Tax Credits	3,225	2,000	2,000	-	100%
1-2-108400-6170	Project Admin - General Expense	25,315	50,560	42,060	(8,500)	83%
1-2-108400-6175	Admin - Bylaw Enforcement Exp	7,851	8,160	8,160	-	100%
1-2-108400-6454	Admin - Emergency Management	9,078	8,420	9,300	880	110%
1-2-108400-6550	Project - Capital Land Expense - Admin	2,861	-, -	-,	-	0%
1-2-108400-6551	Project - Cap. Mach & Equip. Exp - Admin	127,800	102,000	-	(102,000)	0%
1-2-108400-6555	Project - Cap - Building	5,255	105	105	(0)	100%
	Total Expenses	1,618,125	1,669,995	1,575,580	(94,415)	94%
EW Capital and Projects	¥ 5 - 5 - 5	-,,	,,	,,	ζ,/	
	Vadim Open/Explorer software upgrade (online timesh	eets/PO's)		2,150		0.1%
	IT Workstation Renewal (x4) 5+years old			8,000		0.5%
	Website - Storage update and new icons added			3,100		0.2%
	Emergency Operations Equipment Grant (Total \$27,045	/Grant \$25,000)		2,045		0.1%
	Municipal Hall workstation walls and fire alarms	• •		5,000		0.3%
· · · · · · · · · · · · · · · · · · ·	Economic Development Strategy (review for Grant fund		EF surplus)	25,000		1.5%
	Age Friendly Grant - Housing Needs Assessment (Total		Live delegant to the			
NEW Capital and Projects	Rural Dividend Fund - (Total \$125,000/Grant \$100,000/ New Municipal Hall Design Plan (reduced)	SLKD \$12,500/VOP - \$6,250 In	kind/CIOF \$6,250	10,000		
				10,000		
<u> </u>	(Surplus) / Deficit	(56,246)	0	(0)	<u> </u>	0%

Village of Pemberto Statement of Operation of	on ending December 31, 2018	2018	2018	2019	yr to yr Budget	yr to yr Budget
ACCOUNT CODE	ACCOUNT NAME	Actual	Budget	Budget	\$	%
	Allocate Legislative General Taxation	(104,074)	(104,074)	(111,741)	(7,667)	107%
	Total Revenues	(104,074)	(104,074)	(111,741)	(7,667)	107%
01-2-158000-0000	Legislative Expenses - Other	2,787	2,000	2,871	871	144%
01-2-158000-6000	Legislative Indemnities	85,515	83,347	91,981	8,634	110%
01-2-158000-6002	Legislative - Benefits	394	377	388	11	103%
	Employer Tax NEW			1,801		
01-2-158000-6003	Leg. Exp Travel, Training & Accom.	5,347	12,000	12,000	-	100%
01-2-158000-6005	Leg. Exp Advertising	357	500	500	-	100%
01-2-158000-6006	Leg. Exp Insurance	750	750	1,000	250	133%
01-2-158000-6011	Leg. Exp Telephone	485	100	1,200	1,100	1200%
01-2-158000-6014	Leg. Exp IT/Computer Allowance	5,000	5,000	-	(5,000)	0%
01-2-158000-6017	Governance Expenses - Public Relations	-	-	-	-	0%
	Total Expenses	100,635	104,074	111,741	7,667	107%
	(Surplus) / Deficit	(3.439)				

Village of Pemberton Statement of Operation endinaccount CODE	ng December 31, 2018 ACCOUNT NAME	2018 Actual	2018 Budget	2019 Budget	yr to yr Budget \$	yr to yr Budget %
	Allocate Fire General Taxation	(348,364)	(348,364)	(431,462)	(83,098)	124%
	Surplus/Deficit Fire		-	(8,668)	(8,668)	0%
	Surplus/Deficit Resuce		-		-	0%
01-1-206500-1425	SLRD Contributions - Fire Protection	(167,461)	(167,510)	(176,106)	(8,596)	105%
01-1-206500-1426	SLRD Contributions - Rescue Service	(65,561)	(65,561)	(87,861)	(22,300)	134%
01-1-206510-1425	LilWat Contributions	(133,629)	(121,873)	(144,407)	(22,534)	118%
01-1-207201-1673	FD - Capital - Grants Other	(39,000)	(38,000)	(0.472)	38,000	0%
01-1-207300-1925 01-1-207500-1990	F/D - Other Revenue F/D - MFA Proceeds	(96,118) (60,000)	(60,000)	(8,172)	(8,172) 60,000	0% 0%
01-1-207600-6500	Fire - Transfer from Reserves	(92,564)	(90,000)	-	90,000	0%
01-1-207600-6500	Total Revenues	(1,002,696)	(891,308)	(856,676)	34,632	96%
	5/0.0	CT TC4	C5 5C4	07.064	22.200	4240/
01-2-208000-0000	F/D - Rescue Dept Expense	65,561	65,561	87,861	22,300	134%
01-2-208000-6001	F/D - Honorarium & Wages	216,526	218,904	286,447	67,543	131%
01-2-208000-6002	F/D - Benefits	21,401	29,406	34,553 4,744	5,147	118% 0%
01-2-208000-6003	Employer Tax NEW F/D - Travel & Training	28,951	35,000	4,744 35,000	4,744	100%
01-2-208000-6004	F/D - Interest & Bank Charges	26,951 75	33,000	33,000		0%
01-2-208000-6005	F/D - Advertising	365	2,000	1,000	(1,000)	50%
01-2-208000-6006	F/D - Insurance	16,752	20,000	18,000	(2,000)	90%
01-2-208000-6009	F/D - Fees & Supplies	17,299	19,000	18,000	(1,000)	95%
01-2-208000-6010	F/D - Sundry	7,883	8,545	8,200	(345)	96%
01-2-208000-6011	F/D - Telephone	5,938	6,120	6,120	-	100%
01-2-208000-6012	F/D - Hydro	11,871	11,000	12,000	1,000	109%
01-2-208000-6014	F/D - IT/Software	4,630	3,600	7,195	3,595	200%
1-2-208000-6017	F/D - Rental Fees	25,735	25,735	25,735	-	100%
1-2-208000-6019	F/D - Memberships and Professional Fees	1,464	1,500	1,800	300	120%
01-2-208100-6101	F/D - Legal		1,000	1,000	-	100%
01-2-208200-6125	F/D - Maintenance	30,120	22,440	30,000	7,560	134%
1-2-208200-6126	F/D - Parts & Supplies	62,608	50,000	60,000	10,000	120%
1-2-208200-6128	F/D - Fuel & Oil	5,980	6,244	6,300	56	101%
1-2-208200-6129	F/D - Servicing	25,529	14,000	23,000	9,000	164%
1-2-208400-6170	Project - Non Capital Exp - Fire	25,172	-		-	0%
1-2-208600-6453	F/D - Public Relations	379	1,000	800	(200)	80%
1-2-208900-6525	Fire - Debt Servicing Interest Expense	11,847	11,204	12,611	1,407	113%
1-2-208900-6527	Fire - Debt Servicing Principal	24,559	26,177	31,170	4,993	119%
1-2-208800-6507	Transfer to Future Reserves - Capital				-	0%
1-2-208800-6507	Transfer to Future Reserves - Wildfire				-	0%
1-2-208800-6507	Transfer to Future Reserves - LilWat contribution	190,201	121,873	96,640	(25,233)	79%
1-2-208400-6555	Project - Cap - Builiding Fire	92,564	60,000		(60,000)	0%
1-2-208400-6555	Project - Cap - Builiding Fire		30,000		(30,000)	0%
1-2-208400-6551	Project - Cap. Mach & Equip. Exp - Fire	100,619	3,000		(3,000)	0%
1-2-208400-6551	Project - Cap. Mach & Equip. Exp - Fire		38,000		(38,000)	0%
1-2-208400-6551	Project - Cap. Mach & Equip. Exp - Fire		60,000		(60,000)	0%
EW Capital and Projects	Total Expenses	994,029	891,308	808,176	(83,132)	91%
capital alla Flojects	SCBA Tanks Replacement (5 per year for 5 years)			7,500		1%
	Rope rescue equipment (reduced)			10,000		1%
	Radio Repeater Upgrade (reduced)			5,000		1%
	Fire Extinguisher Training Equipment (FUS)			16,000		2%
	AED x 3			10,000		1%
	**Deputy Chief added to Salaries (50% SLRD/VOP, 50% Re	serve Allocation)				
	Auto Extraction Combi Tool (deferred to 2020)					
	(Surplus) / Deficit	(8,668)	0	0		96%

Surplus Carry Forward, 2018 Projects	Village of Pemberton Statement of Operation endi ACCOUNT CODE	ng December 31, 2018 ACCOUNT NAME	2018 Actual	2018 Budget	2019 Budget	yr to yr Budget \$	yr to yr Budget %
Surplus Carry Forward, 2018 Projects							
1-1-256900-1500		•	(416,805)	(416,805)	(250,404)	166,401	60%
11-12-58900-1501 Licenses - Building Permits (206,419) (103,750) (215,000) (111,250) (207, 207, 207, 207, 207, 207, 207, 207,				-		-	
101-1257800-1505 Permit - Water Sprinkling (300) - - - 0.00 (50,000) (01-1-256900-1500		(40,081)				136%
101-1257300-1673 Grants - Other	01-1-256900-1501		, , ,	(103,750)	(215,000)	(111,250)	207%
01-1-257300-1920 DS - Recovery Revenue (124,462) (40,000) (100,000) (60,000) 2500 (11-257300-1925) DS - Other Revenue - Misc (1,545)	01-1-256900-1505		(300)	-	-	-	0%
O1-1-257300-1925 D5 - Other Revenue - Misc (1,545) (93,555) (610,404) (16,849) 1031 (1	01-1-257200-1673	Grants - Other			-	-	0%
Total Revenues (789,612) (593,555) (610,404) (16,849) 1035	01-1-257300-1920	DS - Recovery Revenue	(124,462)	(40,000)	(100,000)	(60,000)	250%
01-2-258000-0000 DS - Admin 2,505 8,200 6,000 (2,200) 73% 01-2-258000-6000 DS - Salaries 276,819 346,107 339,067 (7,040) 98% 01-2-258000-6002 DS - Benefits 48,913 59,149 60,923 1,774 1035 Employer Tax NEW 7,800 7,800 0% 01-2-258000-6003 DS - Travel, Meals & Accomodation 2,874 3,000 3,090 90 1033 01-2-258000-6005 DS - Advertising 5,761 3,800 5,934 2,134 1566 01-2-258000-6006 DS - Insurance 0% 01-2-258000-6010 DS - Telephone 827 1,600 1,600 - 000 10-2-258000-6011 DS - Telephone 827 1,600 1,600 - 000 10-2-258000-6014 DS - Tif/Software 8,135 12,200 14,000 1,800 155 01-2-258000-6020 DS - Training 1,412 5,500 6,000 500 109 01-2-258000-6020 DS - Training 1,412 5,500 6,000 500 109 01-2-258100-6101 DS - Legal 5,147 17,000 10,000 (7,000) 590 01-2-258100-6102 DS - Engineering Consulting 2,788 0% 01-2-25800-6120 DS - Engineering Consulting 2,788 0% 01-2-25800-6120 DS - Engineering Consulting 5,147 17,000 10,000 (7,000) 590 01-2-258100-6102 DS - Engineering Consulting 5,330 90,000 44,950 (45,050) 500 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258400-6170 Project Dev. Non Capital Exp 150 0 0% 01-2-258400-6170 Project Dev. Non Capital Exp 500 - 0 0-0-258400-6557 DS - Portect - Cap. Eng. Struct DS 0 0% 01-2-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS - Project - Cap. Eng. Struct DS - 0 0-0-258400-6557 DS	01-1-257300-1925	DS - Other Revenue - Misc	(1,545)	-		-	0%
01-2-258000-6000 DS - Salaries 276,819 346,107 339,067 (7,040) 98% 01-2-258000-6002 DS - Benefits 48,913 59,149 60,923 1,774 1033		Total Revenues	(789,612)	(593,555)	(610,404)	(16,849)	103%
DS - Benefits	01-2-258000-0000	DS - Admin	2,505	8,200	6,000	(2,200)	73%
Employer Tax NEW	01-2-258000-6000	DS - Salaries	276,819	346,107	339,067	(7,040)	98%
01-2-258000-6003 DS - Travel, Meals & Accomodation 2,874 3,000 3,090 90 1033 01-2-258000-6005 DS - Advertising 5,761 3,800 5,934 2,134 1566 01-2-258000-6006 DS - Insurance 0% 01-2-258000-6011 DS - Telephone 827 1,600 1,600 - 1000 01-2-258000-6014 DS - IT/Software 8,135 12,200 14,000 1,800 1155 01-2-258000-6019 DS - Memberships and Professional Fess 1,645 2,040 2,040 - 1000 01-2-258000-6019 DS - Training 1,412 5,500 6,000 500 1095 01-2-258000-6010 DS - Training 1,412 5,500 6,000 500 1095 01-2-258000-6010 DS - Legal 5,147 17,000 10,000 (7,000) 59% 01-2-258100-6101 DS - Legal 5,147 17,000 10,000 (7,000) 59% 01-2-258100-6102 DS - Engineering Consulting 2,788 0% 01-2-258100-6103 DS - Contractors & Consult. 59,330 90,000 44,950 (45,050) 50% 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258400-6170 Project Dev Non Capital Exp 150 - 4,000 10,000 60,000 2500 01-2-258400-6572 Project - Cap. Eng. Struct DS - 124,462 40,000 100,000 60,000 2500 01-2-258400-6552 Project - Cap. Eng. Struct DS	01-2-258000-6002	DS - Benefits	48,913	59,149	60,923	1,774	103%
01-2-258000-6005 DS - Advertising 5,761 3,800 5,934 2,134 1565 01-2-258000-6006 DS - Insurance - - - 0 0 01-2-258000-6011 DS - Telephone 827 1,600 1,600 - 1005 01-2-258000-6014 DS - IT/Software 8,135 12,200 14,000 1,800 1155 01-2-258000-6019 DS - Memberships and Professional Fess 1,645 2,040 2,040 - 1005 01-2-258000-6020 DS - Training 1,412 5,500 6,000 500 1095 01-2-258100-6101 DS - Legal 5,147 17,000 10,000 (7,000) 598 01-2-258100-6102 DS - Engineering Consulting 2,788 - - - 0 01-2-258100-6103 DS - Contractors & Consult. 59,330 90,000 44,950 (45,050) 509 01-2-258200-6125 DS - Maintenance 1,488 4,960 (49,000) 0 0 0 - - - - - - - - - - </td <td></td> <td>Employer Tax NEW</td> <td>-</td> <td>-</td> <td>7,800</td> <td>7,800</td> <td>0%</td>		Employer Tax NEW	-	-	7,800	7,800	0%
01-2-258000-6006 DS - Insurance - - 0% 01-2-258000-6011 DS - Telephone 827 1,600 1,600 - 1009 01-2-258000-6014 DS - IT/Software 8,135 12,200 14,000 1,800 1159 01-2-258000-6019 DS - Memberships and Professional Fess 1,645 2,040 2,040 - 1009 01-2-258000-6020 DS - Training 1,412 5,500 6,000 500 1099 01-2-258100-6101 DS - Legal 5,147 17,000 10,000 (7,000) 59% 01-2-258100-6102 DS - Engineering Consulting 2,788 - - - 0% 01-2-258200-6103 DS - Contractors & Consult. 59,330 90,000 44,950 (4,960) 50% 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258400-6170 Project Dev Non Capital Exp 150 - - - - 01-2-258400-6552 Project - Cap. Eng. Struct DS 12,462 40,000 100,000 60,000 2500	01-2-258000-6003	DS - Travel, Meals & Accomodation	2,874	3,000	3,090	90	103%
01-2-258000-6011 DS - Telephone 827 1,600 1,600 - 1000 01-2-258000-6014 DS - IT/Software 8,135 12,200 14,000 1,800 1155 01-2-258000-6019 DS - Memberships and Professional Fess 1,645 2,040 2,040 - 1000 01-2-258000-6020 DS - Training 1,412 5,500 6,000 500 1090 01-2-258100-6101 DS - Legal 5,147 17,000 10,000 (7,000) 599 01-2-258100-6102 DS - Engineering Consulting 2,788 - - 0% 01-2-258100-6103 DS - Contractors & Consult. 59,330 90,000 44,950 (4,950) 500 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258400-6170 Project Dev. Non Capital Exp 150 - - - 0% 01-2-258400-6173 Project - Cap. Eng. Struct DS 2 - - - - 0%	01-2-258000-6005	DS - Advertising	5,761	3,800	5,934	2,134	156%
01-2-25800-6014 DS - IT/Software 8,135 12,200 14,000 1,800 1155 01-2-258000-6019 DS - Memberships and Professional Fess 1,645 2,040 2,040 - 1005 01-2-258000-6020 DS - Training 1,412 5,500 6,000 500 1095 01-2-258100-6101 DS - Legal 5,147 17,000 10,000 (7,000) 599 01-2-258100-6102 DS - Engineering Consulting 2,788 - 0 - 0% 01-2-258100-6103 DS - Contractors & Consult. 59,330 90,000 44,950 (45,050) 509 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258200-6125 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258400-6170 Projects - Recoverable DS Expenses 124,462 40,000 100,000 60,000 2500 01-2-258400-6552 Project - Cap. Eng. Struct DS 124,462 40,000 100,000 60,000 2500 01-2-258400-6557 DS Project - Cap. Eng. Struct DS 1543,854 593,556 605,404 11,849 1025 NEW Capital and Projects Millside Development Standards Guidelines Millside Development Standards Guidelines 5,000 12,000 14,000 12,000 12,000 12,000 14,000 12,000	01-2-258000-6006	DS - Insurance		-		-	0%
01-2-258000-6019 DS - Memberships and Professional Fess 1,645 2,040 2,040 - 1003 01-2-258000-6020 DS - Training 1,412 5,500 6,000 500 1099 01-2-258100-6101 DS - Legal 5,147 17,000 10,000 (7,000) 59% 01-2-258100-6102 DS - Engineering Consulting 2,788 - - - 0% 01-2-258100-6103 DS - Contractors & Consult. 59,330 90,000 44,950 (45,050) 50% 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258400-6170 Projects - Recoverable DS Expenses 124,462 40,000 100,000 60,000 2505 01-2-258400-6552 Project - Cap. Eng. Struct DS - - - - - - 0% 01-2-258400-6557 DS Project - Capital Buildings - - - - - - - 0% 01-2-258400-6557 DS Projec	01-2-258000-6011	DS - Telephone	827	1,600	1,600	-	100%
01-2-258000-6020 DS - Training 1,412 5,500 6,000 500 1099 01-2-258100-6101 DS - Legal 5,147 17,000 10,000 (7,000) 59% 01-2-258100-6102 DS - Engineering Consulting 2,788 - - - - 0% 01-2-258100-6103 DS - Contractors & Consult. 59,330 90,000 44,950 (45,050) 50% 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258400-6170 Project Dev Non Capital Exp 150 - - - - 0% 01-2-258400-6173 Project - Recoverable DS Expenses 124,462 40,000 100,000 60,000 250 01-2-258400-6552 Project - Cap. Eng. Struct DS - - - - - - - 0% 01-2-258400-6557 DS Project - Capital Buildings 543,854 593,556 605,404 11,849 1025 MEW Capital and Projects <td>01-2-258000-6014</td> <td>DS - IT/Software</td> <td>8,135</td> <td>12,200</td> <td>14,000</td> <td>1,800</td> <td>115%</td>	01-2-258000-6014	DS - IT/Software	8,135	12,200	14,000	1,800	115%
01-2-258100-6101 DS - Legal 5,147 17,000 10,000 (7,000) 59% 01-2-258100-6102 DS - Engineering Consulting 2,788 - - 0% 01-2-258100-6103 DS - Contractors & Consult. 59,330 90,000 44,950 (45,050) 50% 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258400-6170 Project Dev Non Capital Exp 150 - - - 0% 01-2-258400-6173 Projects - Recoverable DS Expenses 124,462 40,000 100,000 60,000 250 01-2-258400-6552 Project - Cap, Eng. Struct DS - - - - - 0% 01-2-258400-6557 DS Project - Capital Buildings - 59,556 605,404 11,849 102 NEW Capital and Projects Hillside Development Standards Guidelines 543,854 593,556 605,404 11,849 102	01-2-258000-6019	DS - Memberships and Professional Fess	1,645	2,040	2,040	-	100%
01-2-258100-6102 DS - Engineering Consulting 2,788 - - 0.9 01-2-258100-6103 DS - Contractors & Consult. 59,330 90,000 44,950 (45,050) 50% 01-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0% 01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258400-6170 Project Dev Non Capital Exp 150 - - - 0% 01-2-258400-6173 Projects - Recoverable DS Expenses 124,462 40,000 100,000 60,000 250 01-2-258400-6552 Project - Cap. Eng. Struct DS - - - - 0% 01-2-258400-6557 DS Project - Capital Buildings - - - - 0% NEW Capital and Projects 543,854 593,556 605,404 11,849 102 NEW Capital Building Development Standards Guidelines 5,000 1%	01-2-258000-6020	DS - Training	1,412	5,500	6,000	500	109%
D1-2-258100-6103 DS - Contractors & Consult. S9,330 90,000 44,950 (45,050) 50%	01-2-258100-6101	DS - Legal	5,147	17,000	10,000	(7,000)	59%
D1-2-258200-6125 DS - Maintenance 1,488 4,960 (4,960) 0%	01-2-258100-6102	DS - Engineering Consulting	2,788	-		-	0%
01-2-258200-6126 DS - Parts & Supplies 1,598 - 4,000 4,000 0% 01-2-258400-6170 Project Dev Non Capital Exp 150 0% 0% 01-2-258400-6173 Projects - Recoverable DS Expenses 124,462 40,000 100,000 60,000 250 01-2-258400-6552 Project - Cap. Eng. Struct DS 0% 0% 0% 01-2-258400-6557 DS Project - Capital Buildings 0% 0% Total Expenses 543,854 593,556 605,404 11,849 102 NEW Capital and Projects Hillside Development Standards Guidelines 5,000 1%	01-2-258100-6103	DS - Contractors & Consult.	59,330	90,000	44,950	(45,050)	50%
01-2-258400-6170 Project Dev Non Capital Exp 150 - - 0 0% 01-2-258400-6173 Projects - Recoverable DS Expenses 124,462 40,000 100,000 60,000 250% 01-2-258400-6552 Project - Cap. Eng. Struct DS - - - - 0% 01-2-258400-6557 DS Project - Capital Buildings - - - 0% Total Expenses 543,854 593,556 605,404 11,849 1025 NEW Capital and Projects Hillside Development Standards Guidelines 5,000 1%	01-2-258200-6125	DS - Maintenance	1,488	4,960		(4,960)	0%
01-2-258400-6173 Projects - Recoverable DS Expenses 124,462 40,000 100,000 60,000 2500 01-2-258400-6552 Project - Cap. Eng. Struct DS - - - - - 0.9 01-2-258400-6557 DS Project - Capital Buildings - - - - 0.9 Total Expenses 543,854 593,556 605,404 11,849 1025 NEW Capital and Projects Hillside Development Standards Guidelines 5,000 1%	01-2-258200-6126	DS - Parts & Supplies	1,598		4,000		0%
01-2-258400-6552 Project - Cap. Eng. Struct DS - - - 0% 01-2-258400-6557 DS Project - Capital Buildings - - 0% Total Expenses 543,854 593,556 605,404 11,849 1025 NEW Capital and Projects Hillside Development Standards Guidelines 5,000 1%	01-2-258400-6170	Project Dev Non Capital Exp	150		-	-	0%
101-2-258400-6557 DS Project - Capital Buildings	01-2-258400-6173	Projects - Recoverable DS Expenses	124,462	40,000	100,000	60,000	250%
01-2-258400-6557 DS Project - Capital Buildings - - 0% Total Expenses 543,854 593,556 605,404 11,849 1025 NEW Capital and Projects Hillside Development Standards Guidelines 5,000 1%	01-2-258400-6552	Project - Cap. Eng. Struct DS	,	· -	-	· -	0%
NEW Capital and Projects Hillside Development Standards Guidelines 5,000 1%					-	-	0%
Hillside Development Standards Guidelines 5,000 1%		Total Expenses	543,854	593,556	605,404	11,849	102%
	NEW Capital and Projects	Hillside Development Standards Guidelines			5,000		1%
(Surplus) / Deficit (245.759) 0 0 0%		(Surplus) / Deficit	(245,759)	0	,		0%

Village of Pemberton Statement of Operation endi ACCOUNT CODE	ng December 31, 2018 ACCOUNT NAME	2018 Actual	2018 Budget	2019 Budget	yr to yr Budget \$	yr to yr Budget %
	Allocate Public Works/ Parks General Taxation	(1,107,994)	(1,107,994)	(1,109,308)	(1,314)	100%
1-1-307200-1671	Surplus Carry Forward, 2018 Projects Project - General - Prov. Grant	(2,000) (10,000)	(2,000)	(2,000)	2,000 10,000	0% 17%
1-1-307200-1071	Project Works Capital - Provincial Grant	(1,571,605)	(12,000) (1,408,155)	(5,041,490)	(3,633,335)	358%
1-1-307201-1071	Grant Project - Other	(1,371,003)	(54,000)	(54,000)	(3,033,333)	100%
1-1-307201-1674	Capital Project - Contrib Other Govt		(54,000)	(54,000)	-	0%
1-1-307201-1675	Project Works - Contribution Other	(550,000)	-		-	0%
1-1-307300-1925	Works - Other Revenue - Misc	(1,470)	_		_	0%
1-1-007400-1975	DCC Roads Contribution	(-) = /	(50,000)	(50,000)	-	100%
1-1-007400-1976	DCC's - Parks Contribution	(35,000)	(35,000)			
1-1-307500-1990	MFA Proceeds PW	(170,000)	(170,000)		170,000	0%
1-1-307600-6500	Public Works - Transf fr Reserve	(60,973)	(60,000)	-	60,000	0%
1-1-357200-1673	Projects - General Parks - Grants Other	(697,552)	(300,000)		300,000	0%
1-1-357201-1672	Parks Cap Other Govt Contr	(500,000)		-	-	0%
1-1-357201-1673	Capital Grants - Other	(357,435)			-	0%
1-1-357600-6500	Parks - Transfer from Reserve	(251,794)	(236,544)	(8,000)	228,544	3%
	Total Revenues	(5,315,822)	(3,435,692)	(6,264,798)	(2,829,105)	182%
1-2-308000-0000	Works - Administration	1,283	1,539	1,585	46	103%
1-2-308000-6000	Works - Salaries	395,699	398,365	471,725	73,360	118%
1-2-308000-6002	Works - Benefits	54,051	79,410	79,410	-	100%
	Employer Tax NEW			10,747		
1-2-308000-6003	Works - Travel, Meals & Accomodation	3,061	2,000	3,153	1,153	158%
1-2-308000-6005	Works - Advertising	1,612	1,000	1,500	500	150%
1-2-308000-6006	Works - Insurance	23,486	19,860	30,191	10,331	152%
1-2-308000-6011	Works - Telephone	1,521	2,000	2,960	960	148%
1-2-308000-6012	Works - Hydro	28,628	26,676	29,487	2,811	111%
1-2-308000-6014	Works - IT Software	1,519	1,800	4,800	3,000	267%
1-2-308000-6019	Works - Memberships and Profesional Fees	38	400 6,500	600 9,500	200 3,000	150%
1-2-308000-6020 1-2-308000-6174	Works - Training Works - Labour Relations Expense	5,164 3,775	6,236	500	(5,736)	146% 8%
11-2-308000-6525	Works - Equipment Interest	4,970	5,071	7,326	2,255	144%
1-2-308000-6527	Works - Equipment Principal	82,190	85,661	74,919	(10,742)	87%
1-2-308100-6101	Works - Legal	02,130	1,000	1,000	(10,742)	100%
1-2-308100-6102	Works - Engineering Consulting		1,000	1,000	_	0%
1-2-308100-6103	Works - Contractors & Consultants	24,977	27,480	27,500	20	100%
1-2-308200-6125	Works - Maintenance	43,489	47,200	45,000	(2,200)	95%
1-2-308200-6126	Works - Parts & Supplies	11,812	18,000	15,000	(3,000)	83%
1-2-308200-6128	Works - Fuel & Oil	26,443	32,000	30,000	(2,000)	94%
1-2-308200-6129	Works - Servicing	,		55,555	(=//	0%
1-2-308200-6176	Works - Road Maintenance	86,331	170,000	170,000	-	100%
1-2-308200-6177	Works - Trail Maintenance		1,040	5,000	3,960	481%
1-2-308400-6170	Project - Non Capital Exp - Works	73,773	72,000	-	(72,000)	0%
1-2-308400-6551	Project - Cap. Mach & Equip. Exp - PW	170,671	170,000	-	(170,000)	0%
1-2-308400-6552	Project - Cap. Eng. Struct PW	2,121,172	1,508,155	5,041,490	3,533,335	334%
1-2-308400-6555	Project - Cap - Building	-	-	-	-	0%
1-2-358000-6005	Parks - Advertising	88	-	-	-	0%
1-2-358000-6006	Parks - Insurance	10,747	8,750	11,069	2,319	127%
1-2-358000-6012	Parks - Hydro	3,488	5,000	5,000	-	100%
1-2-358200-6125	Parks - Maintenance	25,518	30,000	35,000	5,000	117%
1-2-358200-6126	Parks - Parts & Supplies	14,382	15,300	15,759	459	103%
1-2-358200-6127	Parks - Hardware		2,500	1,000	(1,500)	40%
1-2-358200-6128	Parks - Fuel & Oil	8,327	5,750	8,577	2,827	149%
1-2-358400-6170	Projects - General - Parks	1,422	-	-	-	0%
1-2-358400-6550	Project - Capital Land Expense - Parks	351,500	300,000	-	(300,000)	0%
1-2-358400-6551	Project - Cap. Mach & Equip. Exp - Parks	-				_
1-2-358400-6552	Project - Cap. Eng. Struct Parks	1,537,222	335,000	_	(335,000)	0%
1-2-358800-6509	Reserve - Transfer for Future Capital Expenditures	93,684	50,000	50,000	2.75 * 405	100%
EW Capital and Projects	Total Expenses	5,212,043	3,435,692	6,189,798	2,754,105	180%
	Public Works Washrooms Phase I Improvements			30,000		0.9%
	Bike BC Cycling Network Grant (Total \$15,000/Grant \$7,50			7,500		0.2%
	Train Station Washroom Modifications (\$5,000 50%VOP/ !	•		2,500		0.1%
	Crab Apple Tree Replacement (\$30,000 estimate, \$5,000 g	rant)		25,000		0.7%
	Pemberton Sign Relocation and Refinishing			3,000		0.1%
	Snow Blower Skid Steer 7k defer to 2020			7,000		0.2%
	Friendship Trail Bridge Connecter (\$25,000/ \$12,500 Grant	and Community Works)		-		0.0%
	Summer Student (Applied for offsetting Grant) \$12,000					0.0%
EW Capital and Projects	Asset Management Phase II \$55,000/ Grant \$55,000 Gas T	ax		-		0.0%
	Zurcher Balance Park, postpone to 2020 2020 Soccer Field and Improvements 4,500,000- Grants/Do	onations \$4,500.000				0.0%
	Public Works Identifying Jackets - can be accomodated in					
	(Surplus) / Deficit	(103,779)	(0)	(0)		0%
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Village of Pemberton Statement of Operation ending December 31, 2018 ACCOUNT CODE ACCOUNT NAME		2018 Actual	2018 Budget	2019 Budget	yr to yr Budget S	yr to yr Budget %
					•	
	Allocate Transit General Taxation	(34,460)	(34,460)	(38,839)	(4,379)	113%
01-1-507700-1700	Adult Monthly Passes	(52,825)	(45,000)	(47,525)	(2,525)	106%
01-1-507700-1701	Senior/Student Monthly Passes	(13,630)	(17,000)	(13,340)	3,660	78%
01-1-507700-1702	Adult Commuter Tickets	(38,376)	(35,350)	(36,057)	(707)	102%
01-1-507700-1703	Senior/Student Tickets	(4,020)	(2,600)	(3,152)	(552)	121%
01-1-507700-1704	Local Adult Tickets	(9,740)	(8,000)	(8,660)	(660)	108%
01-1-507700-1705	Local Senior/Student Tickets	(756)	(1,100)	(822)	278	75%
01-1-507700-1706	Local Transit Farebox	(43,554)	(51,557)	(50,588)	969	98%
01-1-507700-1710	Greyhound Ticket Sales	(2,657)	-	-	-	0%
01-1-507700-1720	Whistler Transit Farebox Contribution	(46,729)	(42,000)	(41,340)	660	98%
01-1-507700-1721	BC Bus Pass Programme	(11,237)	(8,000)	(9,160)	(1,160)	115%
01-1-507700-1723	BCT Municipal Admin Charge Allowance	(8,064)	(8,027)	(8,027)	-	100%
01-1-507700-1724	Partner Contributions	(68,921)	(68,920.67)	(77,677.91)	(8,757)	113%
01-1-507700-1725	BCT Contributions	(268,534)	(260,771)	(289,547)	(28,776)	111%
	Total Revenues	(603,503)	(582,786)	(624,735)	(41,950)	107%
01-2-508000-7000	Transit - Admin Fee	8,064	8,027	8,307	280	103%
01-2-508000-7001	Transit - Operating Contract	585,846	573,759	586,367	12,608	102%
01-2-508000-7002	Transit - Greyhound Ticket Purchases		-	-	-	
01-2-508000-7005	Transit - Misc Expense	652	1,000	1,030	30	103%
01-2-508800-6509	Transfer to Partner Reserve (Restricted)	8,941		-	-	
	Total Expenses	603,503	582,786	595,704	12,918	102%
NEW Capital and Projects						
	MOU An additional evening trip on the 99 Pemberton Commuter			26,631		5%
	Bus Shelters x 3 (Total \$12,000/Grant \$9,600)			2,400		0%
	Park and Ride Development Yr 2020					
	(Surplus) / Deficit	0	0	-		0%

Village of Pemberton yr to yr yr to yr Statement of Operation ending December 31, 2018 2018 2019 2018 Budget Budget ACCOUNT CODE ACCOUNT NAME Actual Budget Budget **PVUS Budget** Allocate Recreation General Taxation (June - December) Surplus Carry Forward, 2018 Projects 40220 Interest Earned on Investments 40240 Time Allocation to Other Departments 40300 Miscellaneous Revenue 40320 Adult Program Revenue 40321 Childrens Program Revenue 40323 Childrens Camp Revenue 40325 Rental Revenue 40326 Concession Revenue 40327 Special Event Revenue 40328 Fitness Centre Revenue 40705 Donations & Other Contributions 40950 Conditional Grants - Federal 40960 Conditional Grants - Provincial 40970 Conditional Grants - Local Government 41000 MFA Proceeds 44000 Transfer from Reserve Total Revenues 50110 Salaries 50130 Benefits 50160 Training 50170 Dues/Subscriptions/Memberships 50180 Travel 50190 Advertising 50195 Meeting Costs 50200 Bank Charges and Interest 50210 Communications/ Advertising 50220 Courier/ Postage 50240 Office Supplies 50270 Miscellaneous Expenses 50280 Photocopier 50320 Security 50330 Vehicle Fuel Vehicle Maintenance 50400 Hardware 50440 IT 50500 Overhead 50520 Legal 50580 Contract Labor 50600 Insurance 50605 License & Permits

50621 Operating Costs - Adult Programs 50622 Operating Costs - Childrens Programs 50624 Operating Costs - Summer Camp 50626 Operating Costs - Facility 50650 Operating Supplies 50655 Operating Costs - Special Events 50656 Operating Costs - Fitness Centre 50670 Maintenance 50675 Garbage 50690 Hydro 50700 Telephone 51011 Non- Capital Equipment Project - Cap. Mach & Equip. Exp - Rec

Project - Cap - Building Rec Project - Capital Land Expense - Rec Project - Cap. Eng. Struct. - Rec

52040 Rec - Debt Servicing Principal

52050 Rec - Debt Servicing Interest Expense

53000 Transfer to Reserve

Total Expenses

(Surplus) / Deficit 0%

With New Projects General Fund Total (Surplus) / Deficit (498,400) 0 (1,605)

Village of Pembertor					yr to yr	yr to yr
Statement of Operation er ACCOUNT CODE	nding December 31, 2018 ACCOUNT NAME	2018 Actual	2018 Budget	2019 Budget	Budget \$	Budget %
ACCOUNT CODE	ACCOUNT NAME	Actual	Duuget	Duuget	Ţ	76
	Allocate Admin General Taxation	-	-	-	-	0%
	Surplus Carry Forward/ 2018 Projects			(122,940)		
03-1-406100-1325	Water - Village User Rates	(806,540)	(727,465)	(771,610)	(44,145)	106%
03-1-406100-1326	Water - Frontage Taxes Reclassed	(100,717)	(99,985)	(99,985)	-	100%
03-1-406100-1327	Water - Connection Fees	(26,800)	(8,670)	(20,000)	(11,330)	231%
03-1-406100-1329	Water - Penalties	(19,538)	(8,000)	(15,000)	(7,000)	188%
03-1-406100-1333	Water - OB User Rates	(24,577)	(12,000)	(26,297)	(14,297)	219%
03-1-406100-1334	Water - IP User Rates	(62,304)	(74,236)	(62,304)	11,932	84%
03-1-406100-1335	Water - PNID User Rates	(105,105)	(107,000)	(114,490)	(7,490)	107%
03-1-406600-1450	Water - Investment Income		(1,020)	(1,020)	-	100%
03-1-407201-1675	Capital Projects - Contributions	(48,447)	-	-	-	0%
03-1-407300-1925	Water - Other Revenue	448			-	0%
03-1-407600-6500	Water - Transfer from Reserve		(199,827)	(111,699)	88,129	56%
	Total Revenue	(1,193,580)	(1,238,204)	(1,345,345)	(107,142)	109%
03-2-408000-0000	Water - Administration	4,502	6,000	6,180	180	103%
03-2-408000-6000	Water - Salaries	414,788	439,744	453,799	14,055	103%
03-2-408000-6002	Water - Benefits	8,599	10,910	8,943	(1,968)	82%
	Employer Tax NEW			1,875	1,875	0%
03-2-408000-6003	Water - Travel & Training	1,144	1,000	1,500	500	150%
03-2-408000-6004	Water - Interest & Bank Charges		-	-	-	0%
03-2-408000-6005	Water - Advertising		2,000	2,060	60	103%
03-2-408000-6006	Water - Insurance	16,285	17,000	17,510	510	103%
03-2-408000-6011	Water - Telephone	2,799	2,500	2,883	383	115%
03-2-408000-6012	Water - Hydro	53,818	60,000	60,000	-	100%
03-2-408000-6014	Water - IT/Software	1,768	1,800	3,000	1,200	167%
03-2-408000-6018	Water - Purchases	20,119	25,650	26,420	770	103%
03-2-408000-6020	Water - Training	661	1,000	1,000	-	100%
03-2-408000-6022	Water - Bad Debt Expense	414			-	0%
03-2-408000-6025	Water - Licenses & Permits	4,599	800	4,737	3,937	592%
03-2-408100-6101	Water - Legal	742	2,000	2,000	-	100%
03-2-408100-6102	Water - Engineering		5,000	-	(5,000)	0%
03-2-408100-6103	Water - Contractors & Consultants	6,809	120,000	100,000	(20,000)	83%
03-2-408200-6125	Water - Maintenance	52,854	78,000	56,500	(21,500)	72%
03-2-408200-6126	Water - Parts & Supplies	2,561	4,000	5,500	1,500	138%
03-2-408200-6128	Water - Fuel	7,417	3,000	7,640	4,640	255%
03-2-408250-6023	Amortization Expense - Water				-	0%
03-2-408400-6170	Project - Non Capital Exp - Water		500	500	-	100%
03-2-408400-6553	Project - Cap. Village Core Exp - Water	91,461	78,000	-	(78,000)	0%
03-2-408400-6554	Project - Cap. Ind Park Exp - Water				-	0%
03-2-408800-6509	Transfer to/from Future Reserves	270,000	270,000	324,000	54,000	120%
03-2-408900-6525	Water - Interest Expense	51,536	51,536	51,536	-	100%
03-2-408900-6527	Water - Principal Payment	57,763	57,763	57,763	-	100%
03-2-409100-6024	Water - Contingency		-		-	0%
NEW C. II. I. I. I.	Total Expenses	1,070,640	1,238,204	1,195,345	(42,859)	97%
NEW Capital and Projects						
	Hydrant Replacement, 2			20,000		
	Backup Genset for Water Well Pumps			100,000		
	Cross Connection Control Backflow Preventor valves			10,000		
	Water Rates Study			20,000		
	(Surplus) / Deficit	(122,940)	0	-		109%

Village of Pem	berton				yr to yr	yr to yr
Statement of Oper	ration ending December 31, 2018	2018	2018	2019	Budget	Budget
ACCOUNT CODE	ACCOUNT NAME	Actual	Budget	Budget	\$	%
	Reclass General Taxation	39,972	39,972	-	(39,972)	0%
	Surplus Carry Forward/ 2018 Projects	,-		(54,823)	(54,823)	0%
05-1-456100-1325	Sewer - Village User Rates	(769,448)	(725,275)	(780,651)	(55,377)	108%
05-1-456100-1326	Sewer - Frontage Taxes Reclassed	(201,233)	(200,113)	(200,113)	(0)	100%
	Sewer - Connection Fees	(21,300)	(7,140)	(7,354)	(214)	103%
05-1-456100-1329	Sewer - Penalties	(11,686)	(7,140)	(7,354)	(214)	103%
05-1-456100-1333	Sewer - OB User Rates	(2,793)	(1,583)	(1,631)	(48)	103%
05-1-456100-1334	Sewer - IP User Rate	(26,042)	(32,302)	(16,878)	15,424	52%
05-1-456600-1450	Sewer - Investment Income		(300)	-	300	0%
05-1-457300-1925	Sewer - Other Revenue		. ,	_	_	0%
05-1-457300-1981	Sewer - LSA Annual Commuted Revenue	(2,229)	(2,229)	(2,229)	_	100%
	Total Revenues	(994,759)	(936,110)	(1,071,034)	(134,924)	114%
05.2.450000.0000	Course Administration	2 247	F 000	F 000	-	100%
	Sewer - Administration	3,247	5,000	5,000	-	100%
05-2-458000-6000		412,036	397,465	417,089	19,624	105%
05-2-458000-6002		9,067	10,079	9,430	(649)	94%
	Employer Tax NEW	405	4 000	1,983	1,983	0%
	Sewer - Travel & Conference	196	1,000	1,000	-	100%
	Sewer - Advertising		500	500	-	100%
	Sewer - Insurance	28,945	30,283	31,191	908	103%
	Sewer - Telephone	2,343	4,500	4,000	(500)	89%
05-2-458000-6012	•	45,128	51,500	51,500	-	100%
	Sewer - IT/Software	1,919	1,800	3,000	1,200	167%
05-2-458000-6020	S .	399	1,500	1,500	-	100%
05-2-458100-6101	•		3,000	1,500	(1,500)	50%
	Sewer - Engineering		-	-	-	0%
	Sewer - Contractors & Consultants	2,964	20,000	25,000	5,000	125%
05-2-458200-6125	Sewer - Maintenance	124,270	112,141	127,998	15,857	114%
05-2-458200-6126	Sewer - Parts & Supplies	2,587	5,000	5,000	-	100%
05-2-458200-6128	Sewer - Fuel		-		-	0%
05-2-458250-6023	Amortization Expense - Sewer		-		-	0%
05-2-458400-6553	Project - Cap. Village Core Exp - Sewer	3,865	50,000	50,000	-	100%
05-2-458400-6554	Project - Cap. Ind Park Exp - Sewer	5,350	-	-	-	0%
05-2-458900-6525	Sewer - Interest Expense	74,012	74,012	74,012	0	100%
05-2-458900-6527	Sewer - Principal Payment	128,330	128,330	128,330	0	100%
05-2-458800-6509	Transfer to/from Future Reserves	40,000	40,000	80,000	40,000	200%
	Total Expenses	884,658	936,110	1,018,034	81,924	109%
NEW Capital and P	· ·					
	Confined Space Entry Program (WCB Requirement)		\$	3,000		
	New SCADA computer/program WWTP		\$	20,000		
	Annual Outfall Cleaning from Ryan River sediment		\$	10,000		
	Additional Scada for Lift Stations (2 per year)		\$	8,000		
	Annual Environmental Monitoring Program (Provincial	regulated program N	EW) \$	12,000		
	Suplus/Deficit \$	(110,101) \$	0 \$	0		114%
	<u> </u>	, .				

Village of Pem Statement of Ope ACCOUNT CODE	aberton ration ending December 31, 2018 ACCOUNT NAME		2018 Actual	2018 Budget	2019 Budget	yr to yr Budget \$	yr to yr Budget %
	Reclass General Taxation		(32,994)	(32,994)	(27,276)	5,718	83%
	Surplus Carry Forward, 2018 Projects			-		-	0%
07-1-557100-1602	Air - Lease & Maintenance Fees		(22,680)	(18,870)	(22,000)	(3,130)	117%
07-1-557200-1671	Grant - Provincial Project - General		2,175	-		-	0%
07-1-557300-1925	Airport - Other Revenue		(8,352)	(7,616)	(6,000)	1,616	79%
07-1-557300-1931	Airport - Tie Down Fees		(1,220)	(1,000)	(1,030)	(30)	103%
07-1-557300-1932	Airport - Landing Fees		(1,400)	(1,000)	(1,030)	(30)	103%
	Total Revenues		(64,472)	(61,480)	(57,336)	4,144	93%
07-2-558000-0000	Airport - Admin		140	510	525	15	103%
07-2-558000-6000	Airport - Salaries	1*	43,737	43,735	44,769	1,034	102%
07-2-558000-6002	Airport - Benefits			-	-	-	0%
07-2-558000-6005	Airport - Advertising			510	525	15	103%
07-2-558000-6006	Airport - Insurance		3,724	3,781	3,781	(0)	100%
07-2-558000-6010	Airport - Sundry			204	210	6	103%
07-2-558000-6012	Airport - Hydro		2,424	3,000	3,136	136	105%
07-2-558000-6014	Airport- IT			500	515	15	103%
07-2-558100-6101	Airport - Legal		-	4,660	2,874	(1,786)	62%
07-2-558100-6103	Airport - Contractors & Consultants			-	-	-	0%
07-2-558200-6125	Airport - Maintenance	2*	160	4,580	500	(4,080)	11%
07-2-558200-6126	Airport - Parts & Supplies			-	500	500	0%
07-2-558200-6176	Air - Roads			-	-	-	0%
07-2-558250-6023	Amortization Expense - Airport				-	-	0%
07-2-558400-6552	Project - Capital Eng Struct - Air	3*		-	-	-	0%
	Total Expenses		50,184	61,480	57,336	(4,144)	93%
	Airport Fund Total (Surplus) / Deficit		(14,288)	(0)	-		

Village of Pemberton

Statement of Operation ending December 31, 2018 Consolidated	2018	2018	2019	Budget	Budget
	Actual	Budget	Budget	\$	%
Revenues:					
Taxation	2,018,310	2,015,259	2,155,952	140,693	107%
Water and sewer user rates	1,799,038	1,682,090	1,776,090	94,000	106%
User charges	1,743,991	1,576,620	1,757,932	181,312	112%
Penalties and interest income	33,463	16,640	24,354	7,714	146%
Government transfers:					
Provincial	1,972,531	1,815,825	5,443,160	3,627,335	300%
Federal				-	0%
Other local governments	875,651	365,870	420,300	54,430	115%
Investment income	62,075	7,320	21,020	13,700	287%
Other revenues	1,947,465	450,741	179,479	(271,262)	40%
Collections on behalf of other governments	2,481,520	2,319,929	2,481,520	161,591	107%
Expenditures:	12,934,044	10,250,294	14,259,807	4,009,513	139%
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General government	2,120,858	2,195,903	2,215,291	19,387	101%
Fire protection services	586,086	552,258	680,366	128,108	123%
Development and planning services	543,854	593,556	605,404	11,849	102%
Public works and parks	855,604	986,877	1,023,389	36,512	104%
Recreation					
Water utility	650,817	832,441	813,582	(18,859)	98%
Sewer utility	706,199	717,780	759,703	41,924	106%
Airport services	50,184	61,480	57,336	(4,144)	93%
Transfers to other governments	2,480,256 7,993,858	2,319,929 8,260,224	2,481,520 8,636,592	161,591 376,368	107% 105%
Annual (Surplus) / Deficit	(4,940,185)	(1,990,070)	(5,623,215)		
ADJUSTMENTS REQUIRED TO BALANCE FINANCIAL PLAN TO CON	FORM WITH LEGISLAT	IVE REQUIREMENTS	i		
Non-cash items included in Annual (Surplus)/Deficit Amortization on tangible capital assets		-	-	-	
Amortization on tangible capital assets		-	-	-	
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit	440.440	-	-	-	1000
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures	4,610,340	2,734,260	5,091,595	2,357,335	186%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds	(318,365)	(302,000)	-	302,000	0%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments	(318,365) 210,652	(302,000) 212,270	217,263	302,000 4,993	0% 102%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments Capital Equipment payments	(318,365) 210,652 138,738	(302,000) 212,270 144,507	- 217,263 142,549	302,000 4,993 (1,959)	0% 102% 99%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments Capital Equipment payments Transfers to/from Statutory Reserves	(318,365) 210,652 138,738 (106,456)	(302,000) 212,270 144,507 (156,456)	217,263 142,549 (50,000)	302,000 4,993 (1,959) 106,456	0% 102% 99% 32%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments Capital Equipment payments Transfers to/from Statutory Reserves Transfers from Non-Statutory Reserves	(318,365) 210,652 138,738 (106,456) (428,298)	(302,000) 212,270 144,507 (156,456) (609,339)	217,263 142,549 (50,000) (119,699)	302,000 4,993 (1,959) 106,456 489,640	0% 102% 99% 32% 20%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments Capital Equipment payments Transfers to/from Statutory Reserves Transfers from Non-Statutory Reserves Transfers to Non-Statutory Reserves	(318,365) 210,652 138,738 (106,456) (428,298) 722,056	(302,000) 212,270 144,507 (156,456) (609,339) 601,038	217,263 142,549 (50,000) (119,699) 669,805	302,000 4,993 (1,959) 106,456 489,640 68,767	0% 102% 99% 32% 20% 111%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments Capital Equipment payments Transfers to/from Statutory Reserves Transfers from Non-Statutory Reserves	(318,365) 210,652 138,738 (106,456) (428,298)	(302,000) 212,270 144,507 (156,456) (609,339)	217,263 142,549 (50,000) (119,699)	302,000 4,993 (1,959) 106,456 489,640	0% 102% 99% 32% 20% 111%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments Capital Equipment payments Transfers to/from Statutory Reserves Transfers from Non-Statutory Reserves Transfers to Non-Statutory Reserves	(318,365) 210,652 138,738 (106,456) (428,298) 722,056	(302,000) 212,270 144,507 (156,456) (609,339) 601,038	217,263 142,549 (50,000) (119,699) 669,805	302,000 4,993 (1,959) 106,456 489,640 68,767	0% 102% 99% 32% 20%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments Capital Equipment payments Transfers to/from Statutory Reserves Transfers from Non-Statutory Reserves Transfers to Non-Statutory Reserves Transfers to Non-Statutory Reserves Transfers to/(from) Unappropriated Surplus	(318,365) 210,652 138,738 (106,456) (428,298) 722,056 (634,210)	(302,000) 212,270 144,507 (156,456) (609,339) 601,038 (634,210)	217,263 142,549 (50,000) (119,699) 669,805 (745,729)	302,000 4,993 (1,959) 106,456 489,640 68,767	0% 102% 99% 32% 20% 111%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments Capital Equipment payments Transfers to/from Statutory Reserves Transfers from Non-Statutory Reserves Transfers to Non-Statutory Reserves Transfers to/(from) Unappropriated Surplus Financial Plan Balance	(318,365) 210,652 138,738 (106,456) (428,298) 722,056 (634,210)	(302,000) 212,270 144,507 (156,456) (609,339) 601,038 (634,210)	217,263 142,549 (50,000) (119,699) 669,805 (745,729)	302,000 4,993 (1,959) 106,456 489,640 68,767	0% 102% 99% 32% 20% 111%
Amortization on tangible capital assets Cash items NOT included in Annual (Surplus)/Deficit Capital expenditures Loan proceeds Long term debt payments Capital Equipment payments Transfers to/from Statutory Reserves Transfers from Non-Statutory Reserves Transfers to Non-Statutory Reserves Transfers to/(from) Unappropriated Surplus Financial Plan Balance General Fund (Surplus) / Deficit	(318,365) 210,652 138,738 (106,456) (428,298) 722,056 (634,210) (745,729)	(302,000) 212,270 144,507 (156,456) (609,339) 601,038 (634,210)	217,263 142,549 (50,000) (119,699) 669,805 (745,729)	302,000 4,993 (1,959) 106,456 489,640 68,767	0% 102% 99% 32% 20% 111%