VILLAGE OF PEMBERTON -COMMITTEE OF THE WHOLE MEETING AGENDA-

Agenda for the **Committee of the Whole** of Council of the Village of Pemberton to be held **Tuesday**, **February 20, 2018**, at 1:00 p.m. at Council Chambers, 7400 Prospect Street. This is meeting No. 172.

"This meeting is being recorded on audio tape for minute-taking purposes as authorized by the Village of Pemberton Audio Recording of Meetings Policy dated September 14, 2010."

| Ite | em of Business | Page No. |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| 1. | CALL TO ORDER | |
| | In honour of the Lil'wat7ul, the Village of Pemberton acknowledges that we are meeting within the unceded territory of the Lil'wat Nation. | |
| 2. | APPROVAL OF AGENDA | 1 |
| | Recommendation: THAT the agenda be approved as presented. | |
| 3. | APPROVAL OF MINUTES | 3 |
| | a) Committee of the Whole No. 171 – Tuesday, February 6, 2018 | |
| | Recommendation: THAT the minutes of Committee of the Whole Meeting No. 171, held Tuesday, February 6, 2018 be adopted as circulated. | |
| 4. | LOWER MAINLAND LOCAL GOVERNMENT ASSOCIATION (LMLGA) RESOLUTIONS – DRAFT FOR DISCUSSION | 10 |
| | Recommendation: THAT the Committee of the Whole provide direction with respect to the draft resolution to the LGLMA regarding implementation of the <i>Cannabis Act</i> . | |
| | AND THAT Committee of the Whole provide direction with respect to the draft resolution to the LGLMA regarding backcountry tourism. | |
| 5. | CANNABIS LICENSING - DISCUSSION | |
| | Background Information | |
| | Retail Licencing for Non-Medical Cannabis Update – Memorandum by Lidstone & Company Barristers and Solicitors | 14 |
| | Local Government To Do List – Memorandum by Lidstone & Company Barristers and Solicitors | 17 |
| | B.C.'s Approach to Cannabis Legalization – Proposed Regulatory Framework https://www2.gov.bc.ca/gov/content/safety/public-safety/cannabis | |
| | B.C. Cannabis Private Retail Licensing Guide – February 2018 | |

https://news.gov.bc.ca/files/Cannabis_Private_Retail_Licensing_Guide.pdf

| 6. | CANADIAN RED CROSS BC FIRES 2017 SIX MONTH DONOR UPDATE - | 18 |
|----|-----------------------------------------------------------|----|
| | DISCUSSION | |

7. BUDGET SESSION No. 2 – REVISED OPERATING, PROJECT AND CAPITAL EXPENSES AND TAX IMPLICATIONS

Recommendation: THAT the Committee of the Whole provide direction to Staff with respect to any changes to the 2018 Draft Budget as presented.

8. ADJOURNMENT

VILLAGE OF PEMBERTON COMMITTEE OF THE WHOLE MEETING MINUTES

Minutes for the **Committee of the Whole** of Council of the Village of Pemberton, held Tuesday, February 6, 2018, at 1:00 p.m., at Council Chambers, 7400 Prospect Street. This is meeting No. 171.

ATTENDING: Mayor Mike Richman

Councillor James Linklater Councillor Karen Ross Councillor Jennie Helmer Councillor Ted Craddock

STAFF: Nikki Gilmore, Chief Administrative Officer

Sheena Fraser, Manager of Corporate & Legislative Services

Lena Martin, Manager of Finance & Administration

Tim Harris, Manager of Operations & Development Services

Robert Grossman, Fire Chief

Elysia Harvey, Legislative Assistant

PUBLIC: 0

1. CALL TO ORDER

At 12.59 p.m. Mayor Richman called the meeting to order.

In honour of the Lil'wat7ul, the Village of Pemberton acknowledges that we are meeting within the unceded territory of the Lil'wat Nation.

2. APPROVAL OF AGENDA

Moved/Seconded

THAT the agenda be approved and the Council Remuneration for Meetings item be addressed following item 4.

CARRIED

3. APPROVAL OF THE MINUTES

a) Committee of the Whole No. 170 – Tuesday, January 16, 2018

Moved/Seconded

THAT the minutes of Committee of the Whole Meeting No. 170, held Tuesday, January 16, 2018, be adopted as circulated.

CARRIED

4. OUTSTANDING RESOLUTIONS

Sheena Fraser, Manager of Corporate & Legislative Services, presented the outstanding resolution listing noting that there is currently only one item that is outstanding.

Social Procurement Policy

Moved/Seconded

THAT the Committee of the Whole recommend to Council that development of a Social Procurement Policy be moved to the 2019 Budget Deliberation and facilitated in conjunction with the Official Community Plan Review and Update.

CARRIED

5. COUNCIL REMUNERATION FOR MEETINGS

Moved/Seconded

THAT the Committee of the Whole recommend to Council that a remuneration rate for Council Members to attend meetings held by other agencies or organizations outside of meetings held for Village of Pemberton Council business not be supported.

CARRIED

6. BUDGET SESSION NO. 1 - 2018 OPERATING, PROJECT AND CAPITAL EXPENSES

Salary Allocations:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the salary overhead allocations be updated as follows:

Water 24% Sewer 22% Airport 3%

CARRIED

Capital Projects:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the following Capital Projects be approved for the 2018 budget:

| Project | Amount | Funding Source |
|----------------------------------------------------------|------------------|---------------------|
| Admin - Office Printer Lease Renew | \$ 2,306.75 | Taxation |
| Admin - Village Vehicle (for general use | \$ 3,182 | MFA Equipment Loan/ |
| purposes)1 | | Taxation |
| Admin - New Bylaw Services Truck | \$15,000 | MFA Equipment Loan/ |
| | | Taxation |
| Fire - 2018 HVAC Upgrade to the Fire Hall | \$ 60,000 | Fire Reserves |
| Fire - Fire Fighter Benefit – Twinrex Vaccines | Up to \$ 6,000 | Taxation/ Other |
| | | Government Revenue |
| Fire - Fire Fighter Benefit – Wellness Benefit | \$ 7,680 | Taxation (\$5,120) |
| Water - Well 2 Redevelopment | \$ 80,000 | Water Reserves |
| Water - Pioneer Lane Water Line Replacement | \$ 43,000 | Water Reserves |
| Water - Cross Connection Control | \$ 20,000 | Water Reserves |
| Water - 2 New Fire Hydrants (Frontier Street) | \$ 20,000 | Water Reserves |
| Water - Water Source Feasibility Study | \$ 20,000 | Water Reserves |
| Sewer - Air Valves (Blowers) – Wastewater | \$ 50,000 | User Fees |
| Treatment Plant | | |
| Public Works - Paving Pemberton Farm Road | \$100,000 | DCC Roads/ |
| East | | Developer Donation |
| Public Works - New Backhoe Lease | \$18,691.53 | MFA Equipment Loan/ |
| | | Taxation |
| Public Works - Downtown Community Barn Staining Phase II | \$15,000 | Taxation |
| Development - Sea to Sky Invasive Species | \$ 4,960 | Taxation |
| Additional Funding | | |
| Partnership Program - \$1,600 | | |
| Fee-For-Service Field Program – up to | | |
| \$3,360 | | |
| Development - Planning Contractor | \$ 5,000 | Taxation |
| Parks - Zurcher Park Playground Upgrade (The | \$ 30,000 | Taxation/ Surplus |
| Glen)2 | * - • • • | Carry Forward |
| Parks - Zurcher Park Trail Improvement | \$ 5,000 | Taxation |

1. Staff are to investigate options to lease a hybrid and ensure best price

2018 Capital Projects for Further Review:

Moved/Seconded

THAT the following Capital Project items be brought back to the Committee of the Whole for further review on February 20, 2018:

| Project | Amount | Funding Source | Comments |
|-----------------------------------------------------------------|-----------|-----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|
| Admin - Project Coordinator Contract Position | \$ 75,000 | Taxation | To facilitate work related to Boundary Extension, Transit and Development Cost Charge Bylaw Review |
| Admin - Municipal Hall Design | \$ 25,000 | Taxation | Subject to quote |
| Admin - Municipal Natural Assets Initiative | \$ 30,000 | Taxation | Staff to review Initiative requirements with respect to other commitments of the Village (resources, staffing, research) |
| Fire - Fire Hall Wireless System Upgrade | \$ 3,000 | Fire Department Reserves | |
| Fire - ½ Ton Duty Truck/ Lights/ Decals | \$ 6,321 | MFA Equipment Loan/ Taxes/ Other Government Revenue | Staff to show Tax Implication |
| Fire - Fire Hall Office Improvements | \$ 40,000 | Fire Department Reserves | Staff to provide a quote |
| Development - Zoning Bylaw Review & Update – Project Completion | \$ 20,000 | Taxation | Staff to review project timeline and consultant costs |
| Development - Affordable Housing Action Plan - Consultant | \$ 20,000 | Taxation | |
| Public Works – Grizzly Salting Screen | \$ 10,000 | Taxation | |
| Public Works – Snow Bucket | \$ 4,000 | Taxation | |
| Public Works – Snow Blower Skid Steer for Bobcat | \$ 7,000 | Taxation | |
| Parks - Benchlands Staircase Repairs | \$ 50,000 | Taxation | Staff to undertake further investigation respecting cost for repairs and life span of stairs |

One Mile Lake Park Boardwalk Repairs:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that a Parks Reserve of \$50,000 be established for One Mile Lake Park Boardwalk Repairs/Redevelopment;

AND THAT Staff explore design, cost and funding options for the One Mile Lake Park Boardwalk repairs/redevelopment.

CARRIED

Deferred Capital Projects:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the following Capital Projects be deferred to 2019:

- Official Community Plan Review and Update
- Social Procurement Policy Development (to be done in conjunction with the OCP Review)

CARRIED

Airport Budget:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Airport Operating budget be approved.

CARRIED

Sewer Budget:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that sewer rates are increased by \$40,000 to be allocated to Reserves for Future Capital Expenditures, through an increase in sewer rates.

CARRIED

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Sewer Operating budget, that includes \$40,000 to be allocated to Reserves, be approved.

CARRIED

Water Budget:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Water Operating budget, that includes the Capital Projects as approved, be approved.

CARRIED

<u>Legislative Budget:</u>

Moved/Seconded

THAT Staff prepare an overview of Council Salaries between 2012 – 2018 and bring back to the Committee of the Whole Budget Session No. 2, to be held on February 20, 2018, for review.

CARRIED

Fire Budget:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Fire Department Operating budget be approved as presented.

CARRIED

Development Services:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Development Services Operating Budget be approved as presented.

CARRIED

Public Works & Parks:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Public Works Operating Budget be approved as presented.

CARRIED

Transit:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Transit Operating Budget be approved as presented.

CĂRRIĔD

7. ADJOURNMENT

The Committee of the Whole Meeting was adjourned at 5:20 p.m.

Mike Richman

Mayor

Sheena Fraser

Corporate Officer



REPORT TO COMMITTEE OF THE WHOLE

Date: January 25, 2018

To: Nikki Gilmore, Chief Administrative Officer

From: Sheena Fraser, Manager of Corporate and Legislative Services

Subject: Lower Mainland Local Government Association - Resolutions for

Consideration

PURPOSE

The purpose of this report is to present to Committee of the Whole proposed resolutions to be submitted by the Village of Pemberton for consideration by the Lower Mainland Local Government Association (LMLGA).

BACKGROUND

At the Regular Council Meeting No. 1462, held Tuesday, January 16, 2018, discussion took place respecting submitting resolutions to LMLGA to inspire action on issues important to local governments. As a result, the following resolution was passed:

Moved/Seconded

THAT Staff prepare and draft Resolutions regarding Cannabis consultation, the impact of backcountry tourism and transit service to be brought to a future Committee of the Whole meeting for review.

CARRIED

It should be noted that submissions related to resolutions considered and forwarded by local area associations to UBCM or those already considered at a previous UBCM Convention and direction provided will not be entertained to avoid duplication.

CANNABIS CONSULTATION - DISCUSSION & COMMENTS

Since the Federal government introduced the proposed *Cannabis Act* in 2017, concerns have been raised regarding the impacts that the legislation will have on local government, specifically with regards to the strain on resources. Implementation of the legislation will require local governments' direct participation, including bylaw enforcement, policing, licensing, municipal planning (zoning), and fire services. Local governments have voiced concern over the lack of engagement and insufficient lead times to provide feedback on consultations sought by the federal and provincial governments.

Equitable distribution of tax revenues generated through cannabis regulation will assist local governments in assuming the increased responsibilities and financial burdens that will be incurred once implementation of the Cannabis Act takes place. While the Village is now aware that the revenue sharing split will result in 75% share being provided to the Province with 25%

to the Federal Government, the Village would encourage consideration of other methods of distribution to local governments other than the Gas Tax Model.

The purpose of submitting this resolution is to facilitate increased engagement and equitable tax distribution to local governments.

Based on the above, and in accordance with the LMLGA's submission requirements for resolutions, Staff have prepared a draft resolution for consideration attached in Appendix A.

BACKCOUNTRY TOURISM - DISCUSSION & COMMENTS

The rapidly increasing popularity of outdoor recreation has brought positive economic impacts to our community and the Province. Sadly, the increase in visitors has also brought negative impacts that threaten the natural environment and the safety of park users, such as human/wildlife conflicts, the closures of popular destinations due to unmanageable volume, and increased risk in wildfire in remote areas.

Events such as the recent closure by the Province of Keyhole Falls Hot Springs due to increased human/wildlife conflicts and the safety challenges presented by the shocking parking overflow at Joffre Lakes Park in 2016 and 2017 serves to highlight the problem.

In a recent presentation to Council by a representative of BC Parks, Council heard that adequate resources are key to supervising and maintaining popular areas. The additional volume of visitors to parks is posing significant concerns including overflowing garbage receptacles, inadequate restroom facilities, and most importantly campfires that are not properly extinguished and pose a serious risk of wildfire. As well, as a result of limited resources, monitoring, enforcement and presence by Conservation Officers and Park Rangers in the Parks is a challenge. This is an issue that affects communities across the Province.

The Village is committed to the preservation of our natural environment and the safety of visitors as it is to the economic sustainability of the community. As such, Staff have prepared a draft resolution for consideration attached in Appendix A.

TRANSIT SERVICE - DISCUSSION & COMMENTS

In acknowledgement that there is currently a transit issue for the residents of Pemberton and surrounding area, ongoing consultation and feedback is required with BC Transit to facilitate improvements to bus service. The Village should continue to work with BC Transit in an effort to improve transit services in the Pemberton area as expeditiously as possible.

Upon review of this item, Staff believe this issue of transit service is specific to the Pemberton Area and is being addressed through the Sea to Sky Regional Transit working group. It is recommended that a resolution not be submitted to LMLGA at this time, in an effort to submit resolutions that align with LMLGA's specifications:

6. Focus on issues that are relevant to all LMLGA members.

The issue identified in the resolution should be relevant to other local governments in the LMLGA. This will support proper debate on the issue and assist LMLGA or UBCM to represent your concern effectively to the provincial or federal government on behalf of all local governments.

COMMUNICATIONS

No communication components are required at this time.

LEGAL CONSIDERATIONS

There are no legal, legislative or regulatory considerations at this time.

IMPACT ON BUDGET & STAFFING

There is no impact on budget and staffing at this time.

INTERDEPARTMENTAL IMPACT & APPROVAL

There is no interdepartmental impact or approval required at this time.

IMPACT ON THE REGION OR NEIGHBOURING JURISDICTIONS

A review of this initiative has no impact on other jurisdictions at this time.

ALTERNATIVE OPTIONS

There are no alternative options for consideration at this time.

POTENTIAL GOVERNANCE CONSIDERATIONS

Consideration of submitting these resolutions to the LMLGA meets with Strategic Priority No. One: Economic Vitality in which the Village values and supports a competitive and diversified economy with engaged corporate citizens, and Strategic Priority No. Four: Social Responsibility in which the Village strives to create a strong and vibrant community recognizing the importance and benefits of both healthy and engaged citizens as well as an accessible and well managed natural environment.

RECOMMENDATIONS

THAT Committee of the Whole provide direction with respect to the draft resolution to the LGLMA regarding the implementation of the *Cannabis Act*.

AND THAT Committee of the Whole provide direction with respect to the draft resolution to the LGLMA regarding backcountry tourism.

Attachments:

Appendix A – Village of Pemberton draft LMLGA 2018 Resolutions.

| Submitted by: | Sheena Fraser, Manager of Corporate and Legislative Services |
|------------------|--------------------------------------------------------------|
| CAO Approval by: | Nikki Gilmore, Chief Administrative Officer |

APPENDIX A

IMPLEMENTATION OF THE CANNABIS ACT

Village of Pemberton

WHEREAS there has been a lack of communication to local governments regarding how the proposed Cannabis Act, once implemented, will directly impact local government's resources such as bylaw

enforcement, policing costs, fire services, public health, licensing, and municipal planning.

AND WHEREAS in order to offset costs, local governments need to be included in the distribution of tax revenues that will be generated as a result of legalization of Cannabis through the proposed Cannabis

Act

THEREFORE BE IT RESOLVED that Federal and Provincial governments be requested to engage with local governments regarding how they will be directly impacted by the proposed Cannabis legislation, including how much of the burden is expected to be shouldered by local government's resources in the areas of bylaw enforcement, policing costs, fire services, public health, and municipal planning so that

local governments can be prepared when the legislation comes into effect.

AND BE IT FURTHER RESOLVED that the Provincial government be requested to consider a 50/50 tax

share with local government.

BACKCOUNTRY TOURISM

Village of Pemberton

WHEREAS the rapidly increasing popularity of adventure tourism is having adverse impacts to the natural environment, such as increased human/wildlife conflicts, the closures of popular destinations to

unmanageable volume, garbage, and an increased risk of wildfire in remote areas.

THEREFORE BE IT RESOLVED that the Province be requested to match the investment made in their

Tourism Marketing with a commensurate investment in infrastructure, maintenance, enforcement, and staffing to assist in mitigating the resulting challenges of increased visitor volumes at local Provincial

parks and other backcountry areas.

LIDSTONE & COMPANY

BARRISTERS AND SOLICITORS

MEMORANDUM

TO: Clients

FROM: Ian Moore and Sara Dubinsky

DATE: February 5, 2018

RE: Retail Licencing for Non-Medical Cannabis Update

This memo summarizes the Province of British Columbia's newly-released *BC Cannabis Private Retail Licencing Guide: Applications and Operations* (the "Guide").¹ The Guide provides details regarding the Province's intentions for the licencing and operation of non-medical cannabis ("NMC") retail stores.

I. OVERVIEW

- The Government intends to establish a public/private model of NMC retail stores.
- Wholesale distribution of NMC will be managed solely through the Liquor Distribution Branch ("LDB"), which will also run public retail stores.
- <u>The Liquor Control and Licencing Branch ("LCLB") will be responsible for licencing and enforcement.</u>
- NMC retail stores—both public and private—will be subject to a similar set of rules as liquor stores are now.
- <u>Local governments will have significant control over the NMC retail environment</u>.
- The rules governing rural retail stores are still under consideration and may ultimately be different than those for urban areas.

II. LICENCING OF RETAIL STORES

A. Application Requirements

Individuals and businesses wishing to operate an NMC retail store in British Columbia will need to obtain a licence from the Province. Licence applicants will need to:

14 of 48

¹ See https://news.gov.bc.ca/files/Cannabis_Private_Retail_Licensing_Guide.pdf.

- provide information about the proposed location (i.e. PID, proof of ownership or a lease that does not expire for at least 12 months from the date of licence approval, floor plan);
- provide a background check of police/criminal records; and
- obtain the support of their local government.

Applicants with criminal records will not necessarily be prevented from obtaining a licence—the currency and relevance of the record will be assessed. Similarly, those currently operating illegal dispensaries will not be prohibited from receiving a licence nor will they be given preferential treatment in the application process. In short, all applicants will be subject the same requirements and evaluation criteria.

B. <u>Local Government Influence on Licencing</u>

Local governments will have significant control over the NMC retail environment:

- local government support is a mandatory prerequisite to issuance of a Provincial licence to any applicant, including for public retail stores. Local governments will indicate their support (or lack thereof) by means of council/board resolution sent to LCLB after mandatory consultation with residents in the vicinity of a proposed store about community impacts.
- local governments will be able to regulate the location of retail stores, including their distance from schools and other stores, through zoning; and
- local governments will be able to regulate the number of retail stores in their boundaries, including prohibiting them altogether.

Notably, the Province will not be implementing its own regulations regarding the location of NMC stores or the number of stores allowed in each community.

C. Application Process Timeline

While applications will be accepted when the Government launches its application portal in spring 2018, applications will only be assessed once legislation is passed.² Further information regarding how applicants can obtain local government support will be provided in the near future.

-

² Additional information about the application process and portal will be found here: https://www2.gov.bc.ca/gov/content/employment-business/business/liquor-regulation-licensing/cannabis-regulation.

Finally, the Province will not be considering licencing consumption lounges or any other types of licencing (such as online sales, delivery services, or offsite sales at festivals and events) at this time.

III. REGULATING OPERATIONS

A. General Operations Rules

Licenced NMC retail stores will only be able to operate as self-contained businesses and will not be able to combine with existing liquor and/or tobacco stores. Minors will not be allowed to enter NMC retail stores (rural stores may be exempt from these requirements). <u>Unless additional regulations are implemented by a local government</u>, stores will be allowed to be open from 9am to 11pm. Similarly, while the Province is considering security requirements for retail stores, <u>local governments are free to implement their own additional security requirements</u>. Consumption will not be allowed in stores.

B. What Can be Sold?

Licenced NMC stores will be able to sell federally-compliant and LDB-sourced dried cannabis, cannabis oils, and seeds. Cannabis accessories (e.g. pipes, bongs, vaporizers) will also be allowed, while edibles will not; however, the federal government has stated they will be regulating edibles within 12 months of legalization.

C. Compliance

The Province will be establishing a compliance program with education, inspection, and enforcement components. As part of this program, NMC retail employees will be required to attend a mandatory training and every store will be inspected at least once annually, in addition to inspections that occur as a result of complaints received by LCLB. Non-compliant stores will be issued Contravention Notices and non-compliance may lead to monetary penalties, licence suspension, and/or licence cancellation.

IV. RURAL AREAS

The Province is considering implementing distinct rules for NMC stores in rural areas. In particular, they are considering allowing NMC to be sold within existing businesses (e.g. as in the case of liquor) and applying many of the operational requirements of the rural agency store model to the sale of NMC. The Province may also allow accompanied minors to enter retail stores selling NMC in rural areas.

LIDSTONE & COMPANY

BARRISTERS AND SOLICITORS

MEMORANDUM

TO: Clients

FROM: Sara Dubinsky **DATE:** February 6, 2018

RE: Local Government To Do List to Prepare for Cannabis Sales

The Province has just released its proposed scheme for retail cannabis sales in British Columbia. This memo sets out the most pertinent provisions and our recommendations for local governments to prepare for legalization.

- 1. Local government support is a mandatory prerequisite to issuance of a Provincial retail licence
- 2. The Province will not be regulating the location of cannabis retail stores or the number of stores allowed in each community
- 3. Local governments may regulate the number of retail stores within their boundaries, and may prohibit them altogether
- 4. Local governments may regulate the location of retail stores, including their distance from schools and other stores
- **5. Local governments may impose security requirements and additional restrictions on hours of operations** retail stores can otherwise operate between 9 am to 11 pm

The Province is providing for significant local government control over retail cannabis outlets. Local governments should begin to consider and consult with respect to the following:

- Banning retail sales altogether
- Capping the number of retail outlets
- Regulating permissible locations (by zones and/or proximity to certain uses)
- Refusing to support licence applications submitted by existing unlawful retail stores
- Imposition of security requirements and restrictions on hours of operation
- Requiring proof of Provincial licence issuance and successful completion of the Provincial employee training program as prerequisites to business licence issuance
- Adopting procedures for public consultation on licence applications
- Creating a new category of business licence fees
- Regulating public consumption

17 of 48



6 MONTH DONOR UPDATE

British Columbia Fires



DEAR SUPPORTERS:

Six months ago, we saw hundreds of wildfires sweep across British Columbia, devastating many communities in their path. The impact has taken a heavy toll on those who saw their lives turned upside down, some losing their homes, belongings and jobs.

But during these challenging times, we have also seen your kindness give strength to British Columbians as they return and rebuild their lives. Because of you, individuals and families coping with loss and trauma have continued to receive practical and financial help as well as skilled care to support their recovery and mental well-being.

Over these trying months, your generosity has also helped revitalize small businesses, not-for-profit organizations and First Nations cultural livelihoods by providing financial assistance. Through generous government support, we are also helping repair the very fabric of communities by supporting local organizations, municipalities, schools, and First Nations bands.

Thank you once again for your compassion and trust. Your incredible support ensures our friends and neighbours in British Columbia continue to receive the help they need to recover from this disaster.

Sincerely,

Conrad Sauvé
President and CEO



DEAR SUPPORTERS:

Six months after the wildfires, I am struck by the strength and resilience of people. I just returned from Williams Lake where the whole community and surrounding areas are working together to recover from the fires and be more prepared for future risks.

We have teams in Kamloops, Williams Lake and 100 Mile House as well as outreach teams travelling into smaller communities to meet with people, businesses and community organizations affected by the fires and assist them in accessing support. Our priority is providing assistance directly to people affected, followed by working with all levels of government and other agencies to coordinate our work to have the most positive impact.

While we can anticipate some of the challenges people will face, we recognize that disasters affect people in different ways, and every personal situation is unique. We continue to work with the people affected and local leadership to adapt and expand our assistance to support emerging needs. For example, we have extended our help to more communities that experienced financial hardships due to road closures. We have also put in place initiatives to help impacted rural communities meet their immediate needs over the winter months.

Red Cross is committed to working with people to see how we can best assist them along their road to recovery and I want to assure British Columbians that the Canadian Red Cross will be there in the weeks, months and years ahead to help them.

Thank you for your generosity. It is having an incredible impact on those affected by this disaster.

Kimberley Nemrava

Vice President, British Columbia and Yukon

Six months on:

What your support has accomplished



FINANCIAL ASSISTANCE

61,000+ distributions of financial assistance (including electronic funds transfers, cash cards, and cheques) to impacted individuals and families to help during their evacuation and as they recover



SAFETY AND WELL-BEING

5,100+ consultations to provide emotional support for affected individuals

1,000+ referrals to external mental health and wellbeing supports

160+ outreach visits to impacted communities



21,000+ households supported in their return

with help such as financial assistance and clean-up kits

RE-ENTRY AND RECOVERY

2,600+ households received financial assistance for their ongoing recovery, including support for temporary accommodations or mortgage payments, fuel to heat homes, mental health and well-being supports and replacement of medical prescriptions

12 community partnerships to support local organizations

2,500+ cash transfers to eligible small businesses

3,690+ one-on-one meetings with individuals and families needing ongoing help to recover

How your generosity

is helping a BC senior start over

At 86 years old, Al Starkenburg never imagined he would be starting his life from scratch.

"When you hit 86, it becomes more of a dream to say you can start over."

Yet that's exactly where Al found himself this summer. For more than 20 years, Al had built his life in the community of Boston Flats, a mobile home park outside of Ashcroft, B.C. He spent his days visiting with neighbours and restoring antique furniture in his backyard shop. However, the life he knew changed in an instant after a wildfire destroyed nearly all 49 homes in the park.

"I lost everything – my house, my shop, my tools – everything," Al says. "In that moment, I really couldn't see a future."

Al was several hours away from Boston Flats when he heard about the evacuation order. Instead of returning home, he found himself at an emergency reception centre in Kamloops where Emergency Support Services and the Red Cross were helping evacuees with a place to sleep, food and comfort.

"The most difficult part was not knowing where I was going to go. It was a lot of stress."

It was during this time of uncertainty when Al first met with the Canadian Red Cross. "The Red Cross gave me everything I needed in that moment," he recalls. "I can't say enough about how much that meant."

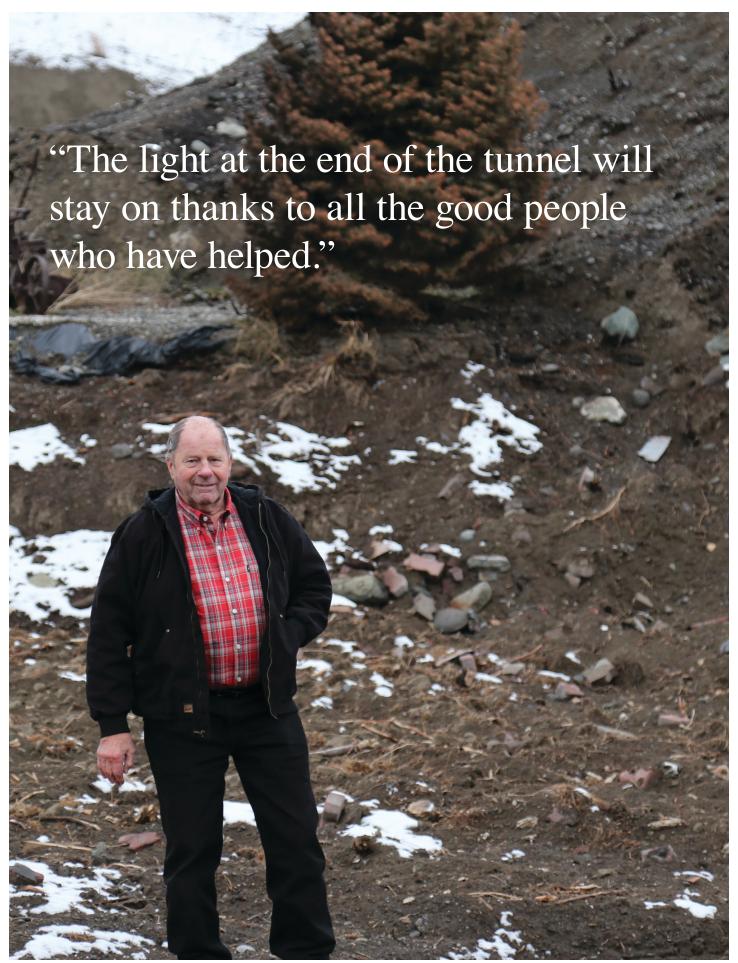
While the financial support has been helpful, Al finds himself at a loss for words when it comes to the kindness and compassion he has received from strangers at the Red Cross and beyond.

"People I don't even know at all have helped me during this," he says.

Six months after the wildfire, Al is hopeful he will soon have a place to call home again. He recently purchased a mobile home with plans to fix it up this year. And while he knows there is still a long road ahead, Al says the care and support he continues to receive keeps him pushing forward.

"The light at the end of the tunnel will stay on thanks to all the good people who have helped."

"The Red Cross gave me everything I needed in that moment."



With your support,

a community comes together in healing

While the impact of last summer's wildfires will be felt for months to come, the Bonaparte Indian Band takes comfort in knowing they can count on the same support they have received since the very beginning.

"The Red Cross helped right away," Band Councillor Frank Antoine says. "Most of our community members went to Kamloops, and the Red Cross gave us a place to go because there was nowhere. The organization did such a wonderful job of helping our community members."

Since then, the Red Cross has joined a collective effort with local businesses and community organizations to help people recover from the fires.

"Knucwentwécw-kp is a part of our language and it means working together, helping one another physically and mentally," says Frank. "The healing process for us is to plan and to work with what nature has to offer us, but also to work with the people around us who helped."

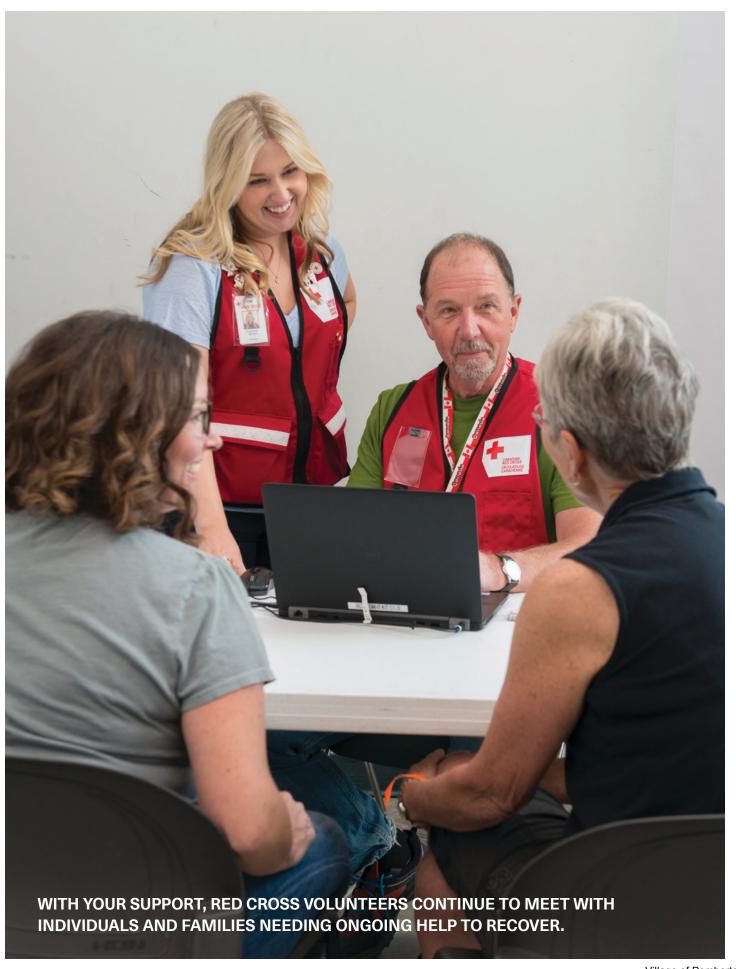
Bringing the community together is an important part of the recovery process, and that includes recognizing the hard work of the heroes that stood by residents throughout the disaster.

With financial support from the Red Cross Community Partnerships Program, a Firefighter's Appreciation Dinner brought together members of the community for a meal and healing through traditional song, drumming and story sharing. It was a meaningful occasion that paid tribute to those who gave so selflessly during the disaster.

"People do it out of the kindness of their hearts...
They believe in helping someone who is in need and we were definitely in need," says Frank. "We're very happy to have that support."

Thanks to the generous support of Canadians, the Government of British Columbia, and the Government of Canada, the Red Cross is supporting community-driven and local initiatives to help communities recover from the British Columbia Fires. For more information, visit: www.redcross.ca/CommunityPartnershipsBC.





Your generosity at work

Financial summary

To date, \$50.8 million has already been spent and committed to assist those impacted by the fires.

The Canadian Red Cross thanks generous individuals, governments, community groups and corporate partners who donated funds in support of people impacted by the British Columbia Fires. Together, we continue to have a lasting impact on individuals, families and entire communities as they recover.

TOTAL FUNDS DONATED

\$23 million

GOVERNMENT FUNDS

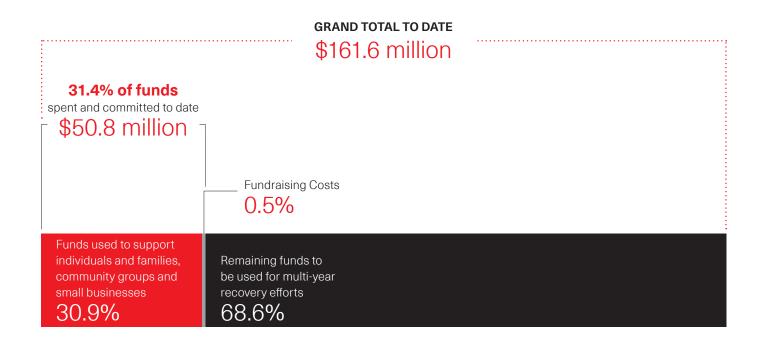
\$38.6 million thanks to theGovernment of Canada\$100 million thanks to theGovernment of British Columbia

GRAND TOTAL

\$161.6 million

\$50.8 MILLION

SPENT OR COMMITTED AS OF DECEMBER 31, 2017



Your generosity at work

Financial details

| BREAKDOWN OF FUNDS | ALLOCATED TO DATE | SPENT AND COMMITTED TO DATE |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------------|
| TO SUPPORT INDIVIDUALS AND FAMILIES Providing help such as: food, water, winter clothing, items for babies or children, personal services such as hygiene products, and items that may help people return to work. Red Cross could also offer some financial assistance for: repairs to damaged homes, temporary accommodations or mortgage payments, firewood or other fuel to heat homes, mental health and well-being supports, sourcing of traditional food, replacement of prescription medication or dentures, and extermination services. | \$109.8 MILLION | \$41.1 MILLION |

TO SUPPORT COMMUNITY GROUPS

Ensuring the needs of the community are reflected in relief and recovery activities. This has included funding a variety of projects and initiatives such as welcome back gatherings for the community, support for emotional and psychological well-being, and support to First Nations communities with traditional harvesting for the winter months. Further information regarding Red Cross funding for community organizations can be found online by visiting: www.redcross.ca/CommunityPartnershipsBC.

TO CURRORE FUNDING CRAME PURINIFICATION NOT FOR PROFIT

| 10 SUPPORT ELIGIBLE SWALL BUSINESSES, NOT-FOR-PROFIT | \$29.1 IVIILLIUN | \$6.8 IVIILLIUIV |
|--------------------------------------------------------------------------------------|------------------|------------------|
| ORGANIZATIONS, AND FIRST NATIONS CULTURAL LIVELIHOODS | | |
| Experience has shown us that support for small businesses, not-for-profit | | |
| organizations and cultural livelihoods that support First Nations communities are | | |
| essential to the full recovery of the people and communities affected by a disaster. | | |
| This financial support has provided assistance with unexpected costs as a result | | |
| of the fires. A second phase of funding will help small businesses with fixed and | | |
| new expenses they incurred when they lost business due to the fires. These | | |
| funds could help business owners with things like uninsured losses, deductibles, | | |
| equipment, minor repairs to property, and clean-up of property. | | |
| | | |

\$50.8 Million spent or committed (As of December 31, 2017)

\$1.1 MILLION

\$21.6 MILLION

\$2 MILLION

\$0.9 MILLION

UNDERSTANDING THE NUMBERS

FUNDRAISING COSTS



Allocation of funds to date: This is the projected budget across each area of spending for the grand total including the funds from the Government of British Columbia (\$100 million) and the Government of Canada (\$38.6 million) and the generous donors of the Red Cross (\$23 million). The allocations reflect the needs of the people and the community that have been identified to date. Many needs emerge over time and the above allocation amounts may be adjusted accordingly. Funds will be spent over the coming years.



Spent and committed to date: These are the funds that have been already spent to assist those impacted by the fires, as well as funds that have been committed with signed contracts or agreements for recovery projects or initiatives.



Fundraising costs: The fundraising cost related to this emergency appeal will not exceed five per cent. Fundraising costs are associated to the total funds donated to date (\$23 million), not the grand total including the funds from the Government of British Columbia and the Government of Canada. These costs can include donation processing fees; credit card and bank fees; service fees for call centres and digital platforms; and ongoing communications and reporting to donors.

Thank you for your kindness and generosity.

With your support, the Red Cross continues to be there for individuals and families recovering from these devastating wildfires.



REPORT TO COMMITTEE OF THE WHOLE

Date: February 20, 2018

To: Nikki Gilmore, Chief Administrative Officer

From: Lena Martin, Manager of Finance and Administration

Subject: Council Budgeting Session #2

2018 REVISED Operating, Project and Capital Expenses and Tax Implications

PURPOSE

To present to the Committee of the Whole the revised 2018 Operating, Project and Capital Expenses Budget along with Tax Implications for review and comment.

BACKGROUND

At the Regular Council Meeting No. 1461, held Tuesday, December 12, 2017, Council approved the 2018 budget deliberation schedule. The first session took place at the Committee of the Whole meeting, held February 6, 2018, and the Committee made several recommendations to Council which will brought forward for ratification at the Regular Council meeting to be held on February 20th. The recommendations are attached to this report as **Appendix A**.

This is the second of three sessions scheduled and will focus on the 2018 Operating, Project and Capital Expenses with Tax Implications.

DISCUSSION AND COMMENTS

The Committee has reviewed the 2018 Budget as prepared through consultation with the Village Department Managers. At the last Committee of the Whole meeting discussion on several Capital Project items was deferred and the Committee requested further information from Staff on a number of other items including; an overview of the Total Debt Outstanding, Council Remuneration Schedule from 2012 – 2018, Reserves Listing and a listing of Municipal Tax Implications for the average home in Pemberton.

At this time, the Budget is presented as balanced with the following Capital Projects still under consideration and not included in Current Budget:

| Affordable Housing Action Plan | \$20,000 |
|------------------------------------|----------|
| Municipal Natural Assets (Council) | 30,000 |
| Grizzly Salting Screen | 10,000 |
| Snow Bucket | 4,000 |
| Snow Blower Skid Steer | 7,000 |
| Benchlands Stairs | 50,000 |
| Project Coordinator (\$75,000) | |
| Or Transit Contractor | 45,000 |

*BC Hydro Box Covers Grant (*NEW*)
**Asset Management – Year 1

6,000 (2,000 Grant/ 4,000 VOP Share) 70,000 (10,000 Grant/ 60,000 Gas Tax)

*The Village applied for a BC Hydro beautification grant to cover three hydro boxes in the Village – the locations are the Pemberton and District Community Centre, Signal Hill Elementary and Portage Station. Funding for the boxes is limited to 1/3 of the costs to a maximum of \$2,000. The Village will be engaging the community and students to submit art work for the designs and a small working group will be established to select the winning designs. Staff became aware of the awarding of the grant after the last COW and have now updated the Capital Project Listing to include the Village's share.

**The quote for Phase 2 of the Underground Services Asset Management Project has been updated. The total project estimate has been increased to \$115,000 phased over two (2) years. Funded through a \$10,000 Provincial Infrastructure Grant contribution and Gas Tax Reserves of \$60,000 in year one and \$45,000 in year two (the previous allocation at the last COW meeting was \$20,000 from Gas Tax Reserves).

Staff were able to include the following projects to the Budget previously presented by reviewing Building Permit revenue estimates and deferring the White Building Improvements to 2019.

Zoning Bylaw Final DCC Bylaw Boundary Expansion Planning Contractor

No Increase to Taxation No Increase to Taxation No Increase to Taxation No Increase to Taxation

Total Debt Outstanding:

Below is a listing of outstanding debt as at December 31, 2017:

Village of Pemberton
Long and Short Term Debt Totals
Year Ending December 31, 2017

| Project | Outstanding Balance | Year Completed |
|-----------------------|------------------------|-------------------|
| Sander/Plow | \$19,291 | 2018 |
| Bobcat | \$6,883 | 2018 |
| Vadim Software | \$60,000 | 2020 |
| Zone 4 Rockfall | \$94,760 | 2021 |
| Flail Mower | \$68,983 | 2021 |
| Water Well | \$204,606 | 2022 |
| Poplar Sewer | \$196,992 | 2024 |
| Sewer Treatment Plant | \$998,659 | 2025 |
| Land and Buildings | \$353,104 | 2027 |
| Fire Truck | \$513,084 | 2036 |
| Water Line | \$306,886 | 2036 |
| Industrial Park Sewer | \$1,204,661 | 2036 |
| Reservoir | \$1,135,110 | 2040 |
| Total | \$5,163,019 | |

Council Remuneration Schedule for 2012 - 2018:

Discussion took place at the Committee of the Whole with respect to Council remuneration and the increases that Council has received over time. In 2012, the Council Remuneration Bylaw No. 704, 2012 was passed which established the annual salary for the Mayor at \$25,000 and \$12,500 for Council Members. Under the Bylaw, remuneration was to increase annually in conjunction with and equivalent to the cost of living amount for non-union staff. In this regard, the Committee requested that Staff provide an overview of the remuneration increases since 2012 which has been set out in the chart below:

| Council Salary vs. CPI Growth – 2012 to 2018 | | | | | | | | |
|----------------------------------------------|----------|----------|----------|----------|----------|----------|----------|---------|
| | | | | | | | proposed | |
| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | Total % |
| Mayor | \$25,500 | \$25,807 | \$25,807 | \$25,832 | \$26,090 | \$26,586 | \$26,918 | |
| Councillor | \$12,750 | \$12,903 | \$12,903 | \$12,916 | \$13,045 | \$13,293 | \$13,459 | |
| % increased | | 1.20% | 0.00% | 0.10% | 1.00% | 1.9% | 1.25% | 5.45% |
| CPI increase or per resolution | | 1.20% | 0.00% | 2.00% | 2.00% | 2.25% | 1.25% | 8.70% |
| Variance (%) | 0.00% | 0.00% | 0.00% | 1.90% | 1.00% | 0.35% | 0.00% | 3.25% |

Total Reserve Listing:

As per the Committee's request below is a listing of the total Reserves as at December 31, 2017:

| Reserves for Capital Purposes - Bylaw #595, 2007 | | |
|----------------------------------------------------------------------|----------------|----------------|
| Year Ending December 31, 2017 | | |
| | | |
| General Reserve (Land) Opening Balance (OB) | | (\$346,560.50) |
| Acquisition of Land 7452 Frontier Street | \$300,000.00 | |
| Apply Parking in Lieu - Unexpended Grant to Land Acquisition | | (\$25,000.00) |
| Apply DCC Parks to Land Acquisition | | (\$70,842.50) |
| Move Rec Site Festival Parking Revenue to Capital Recreation Reserve | \$23,250.00 | |
| Move Surplus Transfer at YE to Capital Reserve (Unrestricted Roads) | \$54,153.00 | |
| Accrual for Land Acquisition Expenses 1350 Aster Street | \$65,000.00 | |
| General Reserve (Land) Closing Balance (CB) | | \$0.00 |
| | | |
| Capital Reserve (Road) OB | | (\$117,748.57) |
| Transfer to Future Reserve Capital Road | (\$119,165.00) | |
| 2016 Surplus Transfer to Roads (unrestricted) | (\$54,153.00) | |
| Rec Reserve (restricted) | (\$23,250.00) | |
| Capital Reserve (Road) CB | | (\$314,316.57) |
| Capital Reserve (Fire) OB | | \$0.00 |
| Transfer Remaining BC Wildfire Revenue to Reserves | (99,556.00) | |
| Transfer Lil'wat 'w Contribution to Reserves | \$(77,473.20) | |
| Capital Reserve (Fire) CB | | (\$177,029.20) |

| Equipment Replacement OB | | (\$22,968.72) |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|
| 2017 Budget Carry Forward - Apply to New Server | | |
| Equipment Replacement CB | | (\$22,968.72) |
| Centennial Building | | (\$7,161.22) |
| Centernial Building | | (\$7,101.22) |
| Water General OB | | (\$55,253.00) |
| Transfer to Future Reserve Water | | (\$216,000.00) |
| Apply to PH Water Phase II | \$111,500.00 | |
| Water General CB | | (\$159,753.00) |
| DCC for Capital Purposes | | \rightarrow |
| Year Ending December 31, 2017 | | |
| Teal Ending December 31, 2017 | | |
| DCC (General) OB | | \$(293,741.53) |
| BP#1655 7359 Industrial Way | | \$(20,840.40) |
| Benchlands Phase 1C (2017 Subphase, 9 lots) | | \$(20,181.33) |
| BP#1675 1947 Stonecutter Place | | \$(5,115.60) |
| BP#1684 1936 Carpenter Rd | | \$(2,898.00) |
| BP#1699 1925 Carpenter Rd | | \$(8,164.80) |
| BP#1711 1962 Venture | | \$(10,180.80) |
| Apply to Land Acquisition 7452 Frontier Street | \$ 70,842.50 | Ψ(10,100.00) |
| 2017 Interest Earned | φ : 6,6 :=:66 | \$(2,322.24) |
| Closing Balance | | \$(292,602.20) |
| John S. C. Company of the Company of | | *(===,=====) |
| DCC (Water) OB | | \$(180,451.17) |
| BP #1655 - 7359 Industrial Way | | \$(12,074.20) |
| Benchlands Phase 1C (2017 Subphase (9 lots)) | | \$(8,908.38) |
| BP#1675, 1947 Stonecutter Place | | \$(2,963.80) |
| BP#1684 - 1936 Carpenter Rd | | \$(1,679.00) |
| BP #1699-1925 Carpenter Rd | | \$(4,730.40) |
| BP1709- 1935 Carpenter Rd | | \$(5,898.40) |
| 2017 Interest Earned | | \$(1,733.64) |
| Closing Balance | | \$(218,438.99) |
| | | |
| DCC (Sewer) OB | | \$(107,747.71) |
| BP #1655 - 7359 Industrial Way | | \$(26,215.90) |
| Benchlands Phase 1C (2017 Subphase (9lots)) | | \$(19,122.66) |
| BP#1675, 1947 Stonecutter Place | | \$(6,435.10) |
| BP#1684 - 1936 Carpenter Rd | | \$(3,645.50) |
| BP #1699-1925 Carpenter Rd | | \$(10,270.80) |
| BP1709- 1935 Carpenter Rd | | \$(12,806.80) |
| 2017 Interest Earned | | \$(1,489.96) |
| Closing Balance | | \$(187,734.43) |
| Gas Tax - Community Works OB | | \$(536,819.12) |
| Gas Tax - Community Works OB Gas Tax Payment #1 | | \$(76,912.15) |
| Gas Tax Tayment #1 Gas Tax Cracksealing Phase II | \$ 10,339.00 | ψ(10,312.10) |
| Gas Tax Chacksealing Phase II | \$ 333,795.00 | |
| Gas Tax Payment #2 | Ψ 333,7 93.00 | \$(76,912.15) |
| Odo Tax i dymont #2 | | ψ(10,912.13) |

| Gas Tax Interest Earned 0.8% | | \$(2,772.08) |
|------------------------------------------------|-----------------|----------------|
| Gas Tax - Community Works CB | | \$(349,281.50) |
| | | |
| Parking in Lieu OB | | \$(25,000.00) |
| Apply to Land Acquisition 7452 Frontier Street | \$ 25,000.00 | |
| Parking in Lieu CB | | \$ - |

Municipal Tax Implications:

As per the Committee's request, Staff have prepared an overview of the municipal tax implications for the average home in Pemberton, shown on **Appendix B**, which is based upon the approved projects from the last COW meeting. As seen in the Appendix, higher assessment growth by ratio in Residential Assessments shows a larger than average increase in Municipal Tax.

Budget Deliberation Schedule:

The future meeting schedule, as approved at the Regular Council Meeting No. 1461, held Tuesday, December 12, 2017 are shown below.

| Date | Description | |
|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Tuesday, March 6 | Budget Information Session (prior to Council) | |
| 5:30 PM | | |
| Tuesday, March 20 | Committee of the Whole Meeting | |
| 1:00 PM (If required) | Council Budgeting Session #3 – 2018 Project and Capital Expenses and Tax Implications for final review prior to Bylaws coming forward for adoption. | |
| Tuesday, April 10 | Regular Council Meeting | |
| 5:30 PM | 2018 Tax Rates Bylaw 1 st , 2 nd and 3 rd readings | |
| Tuesday, April 24 | Regular Council Meeting | |
| 5:30 PM | 2018 Tax Rates Bylaw 4 th & Final | |
| | 2018 - 2022 Five Year Financial Plan 1st, 2nd and 3rd readings | |
| Tuesday, May 8 | Regular Council Meeting | |
| 5:30 PM | 2018 - 2022 Five Year Financial Plan 4th & Final | |

COMMUNICATIONS

Notification of the budget deliberation schedule was placed in the Pique Newspaper on Thursday, January 25th, 2018 and February 15th, 2018 as well as included in the Village's eNEWS, on the Village Website and Facebook page.

As well, residents will again be able to participate in the budget process by submitting their questions to the Village at budget@pemberton.ca which can be found on the Village website as a link. The answers will be summarized and included in the Budget Information Session to be held on Tuesday, March 6, 2018 prior to the Regular Council meeting.

LEGAL CONSIDERATIONS

The development and review of the annual budget meets with the requirements as set out in legislation.

IMPACT ON BUDGET & STAFFING

The development of the annual budget is a component of the day to day operations of the Finance Department and has been incorporated into the annual work plan.

INTERDEPARTMENTAL IMPACT & APPROVAL

The Finance Department coordinates with Managers on each department budget and will move forward with the projects as approved by Council.

IMPACT ON THE REGION OR NEIGHBOURING JURISDICTIONS

Development of the 2018 draft budget has no impact on the region or neighboring jurisdictions at this time.

ALTERNATIVE OPTIONS

There are no alternative options for consideration.

POTENTIAL GOVERNANCE CONSIDERATIONS

The development of the 2018 Draft Budget meets with Strategic Theme Two: Good Governance being an open and accountable government and to fiscal responsibility. As well, it meets with Strategic Theme Three: Excellence in Service by continuing to deliver quality municipal services.

RECOMMENDATIONS

THAT the Committee of the Whole provide direction to Staff with respect to any changes to the 2018 Draft Budget as presented.

Attachments:

Appendix A: Budget Session #1 Recommendations to Council from the Committee of the Whole

Appendix B: 2018 Municipal Tax Implications Appendix C: 2018 Draft Budget Version 2

CHIEF ADMINISTRATIVE OFFICER REVIEW

| Submitted by: | Lena Martin, Manager of Finance and Administrative Services |
|------------------|-------------------------------------------------------------|
| CAO Approval by: | Nikki Gilmore, Chief Administrative Officer |

APPENDIX A

Below are the recommendations to Council from the Committee of the Whole following Budget Session No. 1 held on Tuesday, February 6, 2018. These recommendations will be put forward for ratification by Council at the Regular Meeting to be held at 9AM on February 20, 2018.

RECOMMENDATIONS

Salary Allocations:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the salary overhead allocations be updated as follows:

Water 24% Sewer 22% Airport 3%

CARRIED

Capital Projects:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the following Capital Projects be approved for the 2018 budget:

| Project | Amount | Funding Source |
|-----------------------------------------------------------|-------------|------------------------------------|
| Admin - Office Printer Lease Renew | \$ 2,306.75 | Taxation |
| Admin - Village Vehicle (for general use | \$ 3,182 | MFA Equipment Loan/ Taxation |
| purposes)1 | | |
| Admin - New Bylaw Services Truck | \$15,000 | MFA Equipment Loan/ Taxation |
| Fire - 2018 HVAC Upgrade to the Fire Hall | \$ 60,000 | Fire Reserves |
| Fire - Fire Fighter Benefit – Twinrex Vaccines | | Taxation/ Other Government Revenue |
| Fire - Fire Fighter Benefit – Wellness Benefit | \$ 7,680 | Taxation (\$5,120) |
| Water - Well 2 Redevelopment | \$ 80,000 | Water Reserves |
| Water - Pioneer Lane Water Line Replacement | \$ 43,000 | Water Reserves |
| Water - Cross Connection Control | \$ 20,000 | Water Reserves |
| Water - 2 New Fire Hydrants (Frontier Street) | \$ 20,000 | Water Reserves |
| Water - Water Source Feasibility Study | \$ 20,000 | Water Reserves |
| Sewer - Air Valves (Blowers) – Wastewater | \$ 50,000 | User Fees |
| Treatment Plant | | |
| Public Works - Paving Pemberton Farm Road | \$100,000 | DCC Roads/ Developer Donation |
| East | | |
| Public Works - New Backhoe Lease | \$18,691.53 | MFA Equipment Loan/ Taxation |
| Public Works - Downtown Community Barn | \$15,000 | Taxation |
| Staining Phase II | | |
| Development - Sea to Sky Invasive Species | \$ 4,960 | Taxation |
| Additional Funding | | |
| Partnership Program - \$1,600 | | |
| Fee-For-Service Field Program – up to | | |
| \$3,360 | | |

| Development - Planning Contractor | \$ 5,000 | Taxation |
|----------------------------------------------|-----------|---------------------------------|
| Parks - Zurcher Park Playground Upgrade (The | \$ 30,000 | Taxation/ Surplus Carry Forward |
| Glen)2 | | |
| Parks - Zurcher Park Trail Improvement | \$ 5,000 | Taxation |

1. Staff are to investigate options to lease a hybrid and ensure best price

One Mile Lake Park Boardwalk Repairs:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that a Parks Reserve of \$50,000 be established for One Mile Lake Park Boardwalk Repairs/Redevelopment;

AND THAT Staff explore design, cost and funding options for the One Mile Lake Park Boardwalk repairs/redevelopment.

CARRIED

Deferred Capital Projects:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the following Capital Projects be deferred to 2019:

- Official Community Plan Review and Update
- Social Procurement Policy Development (to be done in conjunction with the OCP Review)

CARRIED

Airport Budget:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Airport Operating budget be approved.

CARRIED

Sewer Budget:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that sewer rates are increased by \$40,000 to be allocated to Reserves for Future Capital Expenditures, through an increase in sewer rates.

CARRIED

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Sewer Operating budget, that includes \$40,000 to be allocated to Reserves, be approved.

CARRIED

Water Budget:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Water Operating budget, that includes the Capital Projects as approved, be approved.

CARRIED

Fire Budget:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Fire Department Operating budget be approved as presented.

CARRIED

Development Services:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Development Services Operating Budget be approved as presented.

CARRIED

Public Works & Parks:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Public Works Operating Budget be approved as presented.

CARRIED

Transit:

Moved/Seconded

THAT the Committee of the Whole recommend to Council that the 2018 Transit Operating Budget be approved as presented.

CARRIED

Average Municipal Tax Increase 2018

| Assessment Type | Area | 2017 Assessment | 2017 Municipal Tax | 2018 Assessment | 2018 Municipal Tax | Assessment Change (\$) | Tax Change (\$) |
|--------------------|--------------------|--------------------|-----------------------|--------------------|--------------------------|---------------------------|--------------------|
| Residential | • | | | | | | |
| House | Poplar (H) | \$580,000 | \$1,233.50 | \$675,000 | \$1,323.26 | \$95,000 | \$89.76 |
| House | Laurel Street (H) | \$565,000 | \$1,201.60 | \$660,000 | \$1,293.85 | \$95,000 | \$92.25 |
| House | Hemlock (H) | \$652,000 | \$1,386.63 | \$787,000 | \$1,542.82 | \$135,000 | \$156.19 |
| House | Pinewood (H) | \$838,000 | \$1,782.20 | \$1,007,000 | \$1,974.11 | \$169,000 | \$191.91 |
| House | Greenwood (H) | \$803,000 | \$1,707.77 | \$909,000 | \$1,781.99 | \$106,000 | \$74.22 |
| House | Elmwood (H) | \$617,000 | \$1,312.19 | \$781,000 | \$1,531.06 | \$164,000 | \$218.87 |
| Duplex | Laburnum (| \$592,000 | \$1,259.02 | \$668,000 | \$1,309.54 | \$76,000 | \$50.51 |
| Townhouse | Flint Street (TH) | \$231,700 | \$492.76 | \$319,000 | \$625.36 | \$87,300 | \$132.60 |
| Townhouse | Park Street (TH) | \$409,200 | \$870.26 | \$486,300 | \$953.33 | \$77,100 | \$83.08 |
| Townhouse | Laurel Street (TH) | \$388,000 | \$825.17 | \$486,000 | \$952.75 | \$98,000 | \$127.57 |
| Townhouse | Vine (TH) | \$392,000 | \$833.68 | \$463,000 | \$907.66 | \$71,000 | \$73.98 |
| Light Industry | | | | | | | |
| Business | Venture Place | \$431,000 | \$3,116.51 | \$487,800 | \$3,251.34 | \$56,800 | \$134.82 |
| Commercial | | | | | | | |
| Business | Downtown | \$2,857,200 | \$13,672.12 | \$3,088,900 | \$13,624.72 | \$231,700 | (\$47.40) |
| Business | Downtown | \$1,881,000 | \$9,000.86 | \$2,051,000 | \$9,046.68 | \$170,000 | \$45.82 |
| Business | Industrial Park | \$775,000 | \$3,708.49 | \$796,000 | \$3,511.05 | \$21,000 | (\$197.44) |
| Business | Industrial Park | \$163,300 | \$781.41 | \$189,800 | \$837.18 | \$26,500 | \$55.77 |
| Rec./Non-Profit | | 1 | | | | | |
| | Downtown | \$391,100 | \$831.76 | \$408,000 | \$799.84 | \$16,900 | (\$31.93) |
| | Airport | \$2,530,000 | \$5,380.63 | \$2,760,000 | \$5,410.66 | \$230,000 | \$30.03 |
| | | | | | | | |
| | Meadows | \$348,633 | \$741.45 | \$406,804 | \$797.49 | \$58,171 | \$56.04 |
| | Downtown | \$521,191 | \$1,108.43 | \$514,091 | \$1,007.82 | (\$7,100) | (\$100.62) |

APPENDIX C

| ACCOUNT CODE | ion ending December 31, 2017 ACCOUNT NAME | | 2017 YE Estimated | 2017 Budget | 2018 Budget | Budget \$ | Budget % |
|------------------------------------|----------------------------------------------------------------------------------|----|----------------------|-------------------|-------------------------|----------------------|--------------|
| | Allocate Admin General Taxation | | 1,318,774 | 1,318,774 | 1,344,400 | 25,626 | 102% |
| | Allocate Legislative General Taxation Allocate Fire General Taxation | | 94,697 387,615 | 94,697 387,615 | 101,469 348,364 | 6,772 (39,251) | 107% 90% |
| | Allocate Development General Taxation | | 327,790 | 327,790 | 416,805 | 89,015 | 127% |
| | Allocate Public Works/ Parks General Taxation | | 1,088,206 | 1,088,206 | 1,022,573 | (65,633) | 94% |
| | Allocate Transit General Taxation | | 33,881 | 51,750 | 34,460 | (17,290) | 67% |
| | Reclass Sewer General Taxation | | (107,934) | (107,934) | (39,972) | 67,962 | 37% |
| | Allocate Airport General Taxation | | 51,200 | 51,200 | 32,994 | (18,206) | 64% |
| 1-1-005000-6501 | Transfer to/from Surplus | 1* | (610,829) | (610,829) | (466,723) | 144,106 | 76% |
| 1-1-006000-1301 | Residential (Class 1) | | (871,713) | (871,711) | (975,234) | (103,522) | 112% |
| 1-1-006000-1302 | Utilities (Class 2) | | (79,065) | (79,065) | (64,239) | 14,826 | 81% |
| 1-1-006000-1305 | Light Industry (Class 5) | | (17,002) | (17,002) | (16,108) | 894 | 95% |
| 1-1-006000-1306 | Commercial (Class 6) | | (306,221) | (306,221) | (331,883) | (25,663) | 108% |
| 1-1-006000-1307 | Frontage Collection | | (300,095) | (300,098) | (300,098) | (0) | 100% |
| 1-1-006000-1308 | Recreation/Non-Profit (Class 8) | | (8,776) | (8,776) | (8,910) | (134) | 102% |
| L-1-006000-1309 | Farm (Class 9) | | (370) | (370) | (532) | (162) | 144% |
| L-1-006000-1310 | Community Enhancement Levy | | (15,002) | (15,000) | (15,000) | - | 100% |
| L-1-006000-1311 L-1-006000-1312 | Community Initiatives and Opportunities Community Centre Parcel Tax | | (29,999) | (30,000) | (30,000) | - | 100% 0% |
| -1-006000-1313 | Tax Penalties | | (59,099) | (69,000) | (62,000) | 7,000 | 90% |
| L-1-006000-1314 | Tax Interest | | (16,712) | (19,435) | (18,000) | 1,435 | 93% |
| 1-1-006000-1315 | Reserve Tax Collection | 2* | (119,165) | (119,165) | (177,987) | (58,822) | 149% |
| L-1-006200-1350 | GIL - BC Rail | 3* | (8,804) | (21,000) | (6,000) | 15,000 | 29% |
| L-1-006200-1351 | GIL - BC Hydro | | (31,333) | (30,000) | (32,000) | (2,000) | 107% |
| L-1-006200-1352 | GIL - Federal Government | | (5,781) | (6,500) | (5,800) | 700 | 89% |
| -1-006300-1375 | 1% Revenue Grant - Telus | | (7,169) | (7,700) | (7,100) | 600 | 92% |
| L-1-006300-1376 | 1% Revenue Grant - BC Hyrdo | | (31,364) | (26,700) | (31,000) | (4,300) | 116% |
| L-1-006300-1377 | 1% Revenue Grant - Shaw | | (4,628) | (4,300) | (4,600) | (300) | 107% |
| L-1-006400-1400 | Collections for School | | (1,194,650) | (1,194,650) | (1,194,650) | - | 100% |
| 1-1-006400-1401 | Collections for Policing Costs | | (185,644) | (185,644) | (185,644) | - | 100% |
| 1-1-006400-1402 | Collections for SLRD Collections for STSRHD | | (872,988) | (873,012) | (873,012) | - | 100% |
| L-1-006400-1404 L-1-006400-1405 | | | (26,708) | (26,700) (146) | (26,700) (146) | - | 100% 100% |
| L-1-006400-1406 | Collections for MFA Collections for BCAA | | (145) (39,778) | (39,777) | (39,777) | _ | 100% |
| L-1-006600-1450 | Investment Interest Income | 4* | (36,001) | (6,000) | (6,000) | _ | 100% |
| L-1-006650-1450 | Interest Revenue - Accounts Receivable | 4 | (1,286) | (5,000) | (1,500) | 3,500 | 30% |
| L-1-006900-1504 | Licenses - Commercial Vehicles | | (565) | (500) | (500) | - | 100% |
| L-1-007000-1550 | Sundry Revenue | | (4,998) | (6,000) | (4,500) | 1,500 | 75% |
| L-1-007000-1551 | Revenue - Tax Certificates | | (5,570) | (3,000) | (3,000) | - | 100% |
| L-1-007000-1552 | VOP Admin Fee - Fire Protection | | (17,299) | (17,299) | (17,299) | - | 100% |
| -1-007000-1553 | VOP Admin Fee - Rescue Service | | (5,454) | (5,454) | (5,454) | - | 100% |
| -1-007100-1600 | Rentals | 5* | (80,216) | (83,076) | (80,000) | 3,076 | 96% |
| -1-007200-1671 | Grants - Provincial - SFC | | (389,870) | (376,000) | (376,000) | - | 100% |
| -1-007300-1555 | SOS - Admin reclass | 6* | (4,378) | (10,000) | (10,000) | - | 100% |
| -1-007300-1556 | SOS - Water Reclass | | (417,969) | (368,857) | (333,879) | 34,978 | 91% |
| L-1-007300-1557 | SOS - Sewer Reclass | | (182,310) | (177,170) | (306,099) | (128,929) | 173% |
| -1-007300-1558 | SOS - Airport Reclass Total Revenues | | (27,016) | (30,134) | (41,735) (2,798,014) | (11,601) (58,823) | 138% 102% |
| | | | | | | - | |
| L-2-008700-6475 | Transfer - School Levy | | 1,194,650 | 1,194,650 | 1,194,650 | - | 100% |
| -2-008700-6476 | Transfer - Police Tax | | 185,644 | 185,644 | 185,644 | - | 100% |
| -2-008700-6477 | Transfer - SLRD | | 872,988 | 873,012 | 873,012 | - | 100% |
| -2-008700-6479 | Transfer - STSRHD | | 26,708 | 26,700 | 26,700 | - | 100% |
| -2-008700-6480 | Transfer - MFA | | 145 | 146 | 146 | - | 100% |
| -2-008700-6481 -2-008800-6501 | Transfer - BCAA | | 39,778 99,985 | 39,777 99,985 | 39,777 99,985 | 0 | 100% 100% |
| -2-008800-6501 -2-008800-6502 | Reclass Frontage to Water Revenue Fund Reclass Frontage to Sewer Revenue Fund | | 99,985 200,113 | 200,113 | 200,113 | (0) | 100% |
| L-2-008800-6502 | Transfer to General - Capital | | 200,113 | 200,113 | 200,113 | (U) - | 0% |
| 2-008800-6504 | Transfer to General - Capital Transfer to Future Reserves - Capital | 2* | 119,165 | 119,165 | 177,987 | 58,822 | 149% |
| -2-008800-6509 | Transfer to Future Reserves Transfer to/from Future Reserves | 4 | 115,105 | 113,103 | 1//,50/ | 30,022 | 147/0 |
| 000000-0000 | Total Expenses | | 2,739,176 | 2,739,192 | 2,798,014 | 58,822 | 102% |
| | | | | | | | |

^{1*} Surplus Reduced as Projects Complete
2* 4% Tax Increase as per 2017 Council Resolution, transfer to Road Reserve
3* BCR properties sold, transfers to taxation collected in 2018
4* Development Bonds Returned
5* Pemberton Music Festival removed
6* Overhead Allocation to Departments updated

| ٧il | lage | οf | Pem | he | rton |
|-----|------|----|-----|----|------|
| | | | | | |

| Statement of Operat ACCOUNT CODE | ion ending December 31, 2017 ACCOUNT NAME | | 2017 YE Estimated | 2017 Budget | 2018 Budget | Budget \$ | Budget % |
|--------------------------------------|------------------------------------------------------------------------------------|----|----------------------|------------------|------------------|---------------------|--------------|
| | Allocate Admin General Taxation | | (1,318,774) | (1,318,774) | (1,344,400) | (25,626) | 102% |
| | Surplus Carry Forward, 2017 Projects | | (28,132) | (28,132) | (59,799) | (31,667) | 213% |
| 01-1-106800-1471 | Fines - Dog Ticketing Fees | | - (4.000) | (200) | (200) | - (4.000) | 100% |
| 1-1-106800-1472 | Fines - Traffic Offense Ticketing Fees | | (1,800) | (1,000) | (2,000) | (1,000) | 200% |
| 1-1106800-1473 1-1-106900-1500 | Fines - Other Bylaw Enforcement Fines | | (400) | - | - | - | 0% 0% |
| 1-1-106900-1500 | Admin - Application Fees Licenses - Dog | | (4,292) | (5,000) | (5,000) | - | 100% |
| 1-1-106900-1502 | Licenses - Business | | (45,080) | (43,171) | (45,000) | (1,829) | 104% |
| 01-1-100300-1503 | Grant - Provincial Project - General | 1* | (8,083) | (8,755) | (19,670) | (10,915) | 225% |
| 01-1-107200-1673 | Grant - Other Project - General | - | - | - | - | (10,515) | 0% |
| 01-1-107200-1674 | Contribution - Other Govt - General | | (5,000) | (12,926) | (10,926) | 2,000 | 85% |
|)1-1-107200-1675 | Contribution - Other - General | | - | - | - | - | 0% |
| 1-1-107200-1676 | Transit - Contributions | | (7,851) | (7,733) | (8,125) | (392) | 105% |
| 1-1-107300-1925 | Admin - Other Revenue - Misc | | (8,070) | - | (3,000) | (3,000) | 0% |
| 1-1-107300-1927 | Other Revenue - Gas Tax | | - | - | - | - | 0% |
| 1-1-107500-1990 | MFA Proceeds | | (353,104) | | | - | 0% |
| 1-1-107600-6500 | Admin - Transfer from Reserve | | - | (22,968) | (22,968) | 0 | 100% |
| | Total Revenues | | (1,780,586) | (1,448,659) | (1,521,088) | 259,498 | 105% |
| 1-2-108000-6000 | Admin - Salaries | 2* | 712,689 | 721,583 | 800,011 | 78,428 | 111% |
| 1-2-108000-6002 | Admin - Benefits | 2* | 116,253 | 112,000 | 120,903 | 8,903 | 108% |
| 1-2-108000-6003 | Admin - Travel, Meals & Accomodation | | 8,727 | 16,000 | 16,000 | - | 100% |
| 1-2-108000-6004 | Admin - Interest, Comm. & Bank Fees | | 4,880 | 5,000 | 5,130 | 130 | 103% |
| 1-2-108000-6005 | Admin - Advertising | | 7,439 | 25,000 | 12,000 | (13,000) | 48% |
| 1-2-108000-6006 | Admin - Insurance | 3* | 18,681 | 21,000 | 21,000 | - | 100% |
| 1-2-108000-6007 | Admin - Photocopier | | 4,229 | 4,500 | 4,590 | 90 | 102% |
| 1-2-108000-6008 | Admin - Postage | | 7,187 | 12,000 | 10,000 | (2,000) | 83% |
| 1-2-108000-6010 | Admin - Sundry | | 3,840 | 4,000 | 4,000 | - | 100% |
| 01-2-108000-6011 01-2-108000-6012 | Admin - Telephone | | 11,003 | 12,000 | 12,000 | | 100% 60% |
| 01-2-108000-6012 | Admin - Hydro Admin - IT/Software | 4* | 10,527 23,308 | 24,000 43,000 | 14,500 27,676 | (9,500) (15,324) | 64% |
| 1-2-108000-0014 | Admin - Flections | 4 | 23,308 | 43,000 | 30,000 | 30,000 | 0% |
| 1-2-108000-0013 | Admin - Community School Expense | | 10,490 | 10,178 | 10,500 | 30,000 | 103% |
| 01-2-108000-6019 | Admin - Memberships and Prof. Fess | | 4,949 | 5,000 | 5,000 | 322 | 100% |
| 01-2-108000-6020 | Admin - Training | | 11,087 | 17,500 | 17,500 | _ | 100% |
| 1-2-108000-6021 | Admin - Consultation & Special Evt. | | 4,840 | 5,000 | 5,000 | _ | 100% |
| 1-2-108000-6022 | Admin - Bad Debt | | - | ., | -, | - | 0% |
| 1-2-108000-6525 | Admin - Lease Interest | | 6,734 | 7,174 | 8,656 | 1,482 | 121% |
| 1-2-108000-6527 | Admin - Lease Principal | 5* | 398,217 | 42,970 | 58,847 | 15,876 | 137% |
| 1-2-108000-6999 | Penny Rounding Expense | | (7) | | | - | 0% |
| 1-2-108100-6100 | Admin - Accounting | | 25,410 | 26,000 | 26,000 | - | 100% |
| 1-2-108100-6101 | Admin - Legal | | 37,766 | 44,000 | 44,880 | 880 | 102% |
| 1-2-108100-6103 | Admin - Contract & Consultant Labour | 6* | 25,603 | 49,700 | 40,000 | (9,700) | 80% |
| 1-2-108100-6104 | Admin - Records Management | | 8,632 | 13,200 | 13,200 | - | 100% |
| 1-2-108200-6125 | Admin - Maintenance | 7* | 40,677 | 59,000 | 35,450 | (23,550) | 60% |
| 1-2-108200-6126 | Admin - Parts & Supplies | | 16,060 | 12,000 | 15,500 | 3,500 | 129% |
| 1-2-108200-6127 | Admin - Hardware | 7* | 1,699 | | 13,000 | 13,000 | 0% |
| 1-2-108200-6128 | Bylaw - Fuel & Oil | | 1,056 | 1,000 | 1,500 | 500 | 150% |
| 1-2-108200-6129 | Bylaw - Servicing | | 4,457 | | 4,000 | 4,000 | 0% |
| 1-2-108250-6023 | Amortization Expense - General | | - | - | - | - | 0% |
| 1-2-108300-6450 | Promotions/Community Enhancement | | 12,153 | 15,000 | 15,000 | - | 100% |
| 1-2-108300-6451 | Community Init. & Opport. Fund | | 22,250 | 30,000 | 30,000 | - | 100% |
| 1-2-108300-6454 | Climate Action Carbon Tax Credits | 4* | 2,700 | 1,500 | 2,000 | 500 | 133% |
| 1-2-108400-6170 | Project Admin - General Expense Admin - Bylaw Enforcement Exp | 1* | 16,690 | 45,934 | 50,560 | 4,626 | 110% |
| 1-2-108400-6175 1-2-108400-6454 | Admin - Bylaw Enforcement Exp Admin - Emergency Management | 8* | 7,665 1,877 | 8,000 5,000 | 8,160 8,420 | 160 3,420 | 102% 168% |
| 1-2-108400-6454 | Project - Capital Land Expense - Admin | 9. | 1,0// | 5,000 | 0,420 | 3,420 | 0% |
| 1-2-108400-6551 | Project - Capital Land Expense - Admin Project - Cap. Mach & Equip. Exp - Admin | 7* | 15,927 | 44,460 | 30,000 | (14,460) | 67% |
| 1-2-108400-6555 | Project - Cap - Building | 7* | - | 5,959 | 105 | (5,854) | 2% |
| | Total Expenses | | 1,605,695 | 1,448,659 | 1,521,088 | 72,429 | 105% |
| | | | | | | | |

^{1*} Community Wildfire Protection - Approved Budget, Wellness Almanac
2* Emergengy Coordinator Increased to FT, 2017 savings from unfilled positions in Finance
3* Includes New Vehicle Insurance
4* New IT Contract, reallocated to Departments
5* Principal Payment Increase on 2017 Equipment Loans
6* Finance Contrator Temporary to fill unfilled position
7* Projects Carried Forward from Surplus
8* New Epact Emergency Line

| Statement of Operat | ement of Operation ending December 31, 2017 OUNT CODE ACCOUNT NAME | | 2017 Budget | 2018 Budget | Budget \$ | Budget % |
|---------------------|-----------------------------------------------------------------------|----------|----------------|----------------|--------------|-------------|
| | Allocate Legislative General Taxation | (94,697) | (94,697) | (101,469) | (6,772) | 107% |
| | Total Revenues | (94,697) | (94,697) | (101,469) | (6,772) | 107% |
| 01-2-158000-0000 | Legislative Expenses - Other | 3,574 | 2,000 | 2,000 | - | 100% |
| 01-2-158000-6000 | Legislative Indemnities | 80,717 | 79,157 | 80,742 | 1,585 | 102% |
| 01-2-158000-6002 | Legislative - Benefits | 370 | 240 | 377 | 137 | 157% |
| 01-2-158000-6003 | Leg. Exp Travel, Training & Accom. | 6,652 | 12,000 | 12,000 | - | 100% |
| 01-2-158000-6005 | Leg. Exp Advertising | 88 | 800 | 500 | (300) | 63% |
| 01-2-158000-6006 | Leg. Exp Insurance | 750 | 500 | 750 | 250 | 150% |
| 01-2-158000-6011 | Leg. Exp Telephone | 64 | - | 100 | 100 | 0% |
| 01-2-158000-6014 | Leg. Exp IT/Computer Allowance | - | - | 5,000 | 5,000 | 0% |
| 01-2-158000-6017 | Governance Expenses - Public Relations | - | - | - | | |
| | Total Expenses | 92,215 | 94,697 | 101,469 | 6,772 | 107% |
| | (Surplus) / Deficit | (2,482) | 0 | - | | |

| ACCOUNT CODE | on ending December 31, 2017 ACCOUNT NAME | | 2017 YE Estimated | 2017 Budget | 2018 Budget | Budget \$ | Budget % |
|-----------------|----------------------------------------------------|----|----------------------|----------------|----------------|--------------|-------------|
| | Allocate Fire General Taxation | | (387,615) | (387,615) | (348,364) | 39,251 | 90% |
| | Surplus/Deficit Fire | | 36,920 | 36,920 | - | (36,920) | 0% |
| | Surplus/Deficit Resuce | | 918 | 918 | - | (918) | 0% |
| 1-1-206500-1425 | SLRD Contributions - Fire Protection | | (193,284) | (192,976) | (167,510) | 25,466 | 87% |
| 1-1-206500-1426 | SLRD Contributions - Rescue Service | | (64,275) | (65,193) | (65,561) | (368) | 101% |
| 1-1-206500-1427 | LilWat Contributions - Capital | 1* | (77,473) | | (98,016) | (98,016) | 0% |
| 1-1-207201-1673 | FD - Capital - Grants Other | | | - | - | - | 0% |
| 1-1-207300-1925 | F/D - Other Revenue | | (217,708) | (100,000) | - | 100,000 | 0% |
| 1-1-207500-1990 | F/D - MFA Proceeds | | | - | - | - | 0% |
| 1-1-207600-6500 | Fire - Transfer from Reserve | | | | (100,000) | (100,000) | 0% |
| | Total Revenues | | (902,517) | (707,947) | (779,451) | (71,505) | 110% |
| 1-2-208000-0000 | F/D - Rescue Dept Expense | 2* | 64,664 | 64,275 | 65,561 | 1,286 | 102% |
| 1-2-208000-6001 | F/D - Honorarium & Wages | | 206,844 | 188,997 | 218,904 | 29,907 | 116% |
| 1-2-208000-6002 | F/D - Benefits | | 21,649 | 21,300 | 29,406 | 8,106 | 138% |
| 1-2-208000-6003 | F/D - Travel & Training | | 21,948 | 35,000 | 35,000 | - | 100% |
| 1-2-208000-6005 | F/D - Advertising | | 1,520 | 2,000 | 2,000 | - | 100% |
| 1-2-208000-6006 | F/D - Insurance | | 18,926 | 20,000 | 20,000 | - | 100% |
| 1-2-208000-6009 | F/D - Fees & Supplies | | 17,299 | 18,684 | 19,000 | 316 | 102% |
| 1-2-208000-6010 | F/D - Sundry | | 10,291 | 8,377 | 8,545 | 168 | 102% |
| 1-2-208000-6011 | F/D - Telephone | | 6,188 | 6,000 | 6,120 | 120 | 102% |
| 1-2-208000-6012 | F/D - Hydro | | 11,147 | 9,264 | 11,000 | 1,736 | 119% |
| 1-2-208000-6014 | F/D - IT/Software | | 6,715 | 2,500 | 3,600 | 1,100 | 144% |
| 1-2-208000-6017 | F/D - Rental Fees | | 25,735 | 25,735 | 25,735 | - | 100% |
| 1-2-208000-6019 | F/D - Memberships and Professional Fees | | 1,472 | 1,500 | 1,500 | - | 100% |
| 1-2-208100-6101 | F/D - Legal | | 981 | 1,500 | 1,000 | (500) | 67% |
| 1-2-208200-6125 | F/D - Maintenance | | 22,960 | 22,000 | 22,440 | 440 | 102% |
| 1-2-208200-6126 | F/D - Parts & Supplies | | 41,380 | 50,000 | 50,000 | - | 100% |
| 1-2-208200-6128 | F/D - Fuel & Oil | | 5,847 | 4,755 | 6,244 | 1,489 | 131% |
| 1-2-208200-6129 | F/D - Servicing | | 12,829 | 18,000 | 14,000 | (4,000) | 78% |
| 1-2-208400-6170 | Project - Non Capital Exp - Fire | | 62,499 | 100,000 | - | (100,000) | 0% |
| 1-2-208600-6453 | F/D - Public Relations | | 430 | 2,000 | 1,000 | (1,000) | 50% |
| 1-2-208900-6525 | Fire - Debt Servicing Interest Expense | | 11,204 | 11,204 | 11,204 | - | 100% |
| 1-2-208900-6527 | Fire - Debt Servicing Principal | | 16,524 | 19,856 | 19,856 | - | 100% |
| 1-2-208800-6507 | Transfer to Future Reserves - Wildfire | | 99,556 | | | | |
| 1-2-208800-6507 | Transfer to Future Reserves - LilWat contribution | 1* | 77,473 | | 98,016 | | |
| eserve used | 2018 HVAC upgrade from Wildfire reserves | 3* | 7,800 | 20,000 | 60,000 | | |
| eserve used | Office Improvement | | | | 40,000 | | |
| apital Projects | | | 400.000 | == 000 | | | |
| | Project - Cap Mach/Equip - Wireless System upgrade | | 128,638 | 55,000 | 3,000 | | |
| | Project - Cap Mach/Equip - Leased 1/2 ton Duty | | | | | | |
| .07% MFA | Truck, add Lights/Paint 1/2 year payments | | | | 6,321 | | |
| | Total Expenses | | 902,517 | 707,947 | 779,451 | 71,504 | 110% |
| | | | | | | | |

^{1*} New Service Contributor
2* Operations increase by COI (2.0%)
3* BC Wildfire Reserves allocated to repair HVAC exhaust

| Statement of Operat ACCOUNT CODE | ion ending December 31, 2017 ACCOUNT NAME | | 2017 YE Estimated | 2017 Budget | 2018 Budget | Budget \$ | Budget % |
|-------------------------------------|-------------------------------------------|----|----------------------|----------------|----------------|--------------|-------------|
| | Allocate Development General Taxation | | (327,790) | (327,790) | (416,805) | (89,015) | 127% |
| 01-1-256900-1500 | DS - Application Fees | 1* | (69,487) | (33,000) | (33,000) | - | 100% |
| 01-1-256900-1501 | Licenses - Building Permits | 1* | (158,625) | (67,300) | (103,750) | (36,450) | 154% |
| 01-1-256900-1505 | Permit - Water Sprinkling | | (300) | - | - | - | 0% |
| 01-1-257200-1673 | Grants - Other | | - | - | | - | 0% |
| 01-1-257300-1920 | DS - Recovery Revenue | 1* | (98,973) | (35,000) | (40,000) | (5,000) | 114% |
| 01-1-257300-1925 | DS - Other Revenue - Misc | | (1,980) | - | - | - | 0% |
| | Total Revenues | | (657,154) | (463,090) | (593,555) | (130,465) | 128% |
| | | | | | | - | |
| 01-2-258000-0000 | DS - Admin | | 8,145 | 6,500 | 8,200 | 1,700 | 126% |
| 01-2-258000-6000 | DS - Salaries | 2* | 327,501 | 260,040 | 346,107 | 86,067 | 133% |
| 01-2-258000-6002 | DS - Benefits | 2* | 56,874 | 40,000 | 59,149 | 19,149 | 148% |
| 01-2-258000-6003 | DS - Travel, Meals & Accomodation | | 2,786 | 4,000 | 3,000 | (1,000) | 75% |
| 01-2-258000-6005 | DS - Advertising | | 3,781 | 3,000 | 3,800 | 800 | 127% |
| 01-2-258000-6006 | DS - Insurance | | - | - | - | - | 0% |
| 01-2-258000-6011 | DS - Telephone | 2* | 985 | - | 1,600 | 1,600 | 0% |
| 01-2-258000-6014 | DS - IT/Software | 3* | 5,061 | 5,000 | 12,200 | 7,200 | 244% |
| 01-2-258000-6019 | DS - Memberships and Professional Fess | 2* | 1,152 | 2,000 | 2,040 | 40 | 102% |
| 01-2-258000-6020 | DS - Training | 2* | 2,043 | 3,500 | 5,500 | 2,000 | 157% |
| 01-2-258100-6101 | DS - Legal | | 16,770 | 14,050 | 17,000 | 2,950 | 121% |
| 01-2-258100-6102 | DS - Engineering Consulting | | | - | - | - | 0% |
| 01-2-258100-6103 | DS - Contractors & Consult. | | 79,878 | 90,000 | 90,000 | - | 100% |
| 01-2-258200-6125 | DS - Maintenance | | - | - | 4,960 | 4,960 | 0% |
| 01-2-258200-6126 | DS - Parts & Supplies | | 639 | - | - | - | 0% |
| 01-2-258400-6170 | Project Dev Non Capital Exp | | - | - | | - | 0% |
| 01-2-258400-6173 | Projects - Recoverable DS Expenses | | 98,973 | 35,000 | 40,000 | 5,000 | 114% |
| 01-2-258400-6552 | Project - Cap. Eng. Struct DS | | - | - | - | - | 0% |
| | Total Expenses | | 604,587 | 463,090 | 593,555 | 130,465 | 128% |
| | (Surplus) / Deficit | | (52,568) | (0) | - | | |

^{1* 2017} Recovery Revenue to be updated, based on Development

^{2*} Building Inspector Full Year 2018 3* New IT Supplier, GIS, Autocad Memberships

| Villa | ge | of | Pem | bert | on |
|-------|----|----|-----|------|----|
|-------|----|----|-----|------|----|

| ACCOUNT CODE | ion ending December 31, 2017 ACCOUNT NAME | | 2017 YE Estimated | 2017 Budget | 2018 Budget | Budget \$ | Budget % |
|------------------------------------|---------------------------------------------------------------------------------------|------------|-------------------------|-------------------------|-------------------------|--------------------|--------------|
| | Allocate Public Works/ Parks General Taxation Surplus Carry Forward, 2017 Projects | | (1,088,206) (15,000) | (1,088,206) (15,000) | (1,022,573) (63,000) | 65,633 (48,000) | 94% 420% |
| 01-1-307200-1671 | Project - General - Prov. Grant | 2* | | (30,000) | (10,000) | 20,000 | 33% |
| 1-1-307201-1671 | Project Works Capital - Provincial Grant | | (2,923) | (1,139,056) | (1,108,155) | 30,901 | 97% |
| 1-1-307201-1673 | Grant Project - Other | 1* | | (300,000) | (50,000) | 250,000 | 17% |
| 1-1-307201-1674 | Capital Project - Contrib Other Govt | | | - | - | - | 0% |
| 1-1-307201-1675 | Project Works - Contribution Other | | | - | - | - | 0% |
| 1-1-307300-1925 | Works - Other Revenue - Misc | | (447) | - | - | - | 0% |
| 11-1-007400-1975 | DCC Roads Contribution | 1* | (=0.00=) | | (50,000) | (50,000) | 0% |
| 1-1-307500-1990 | MFA Proceeds PW | | (59,837) | - | - | - | 0% |
| 1-1-307600-6500 | Public Works - Transf fr Reserve | 2* | | _ | (20,000) | (20,000) | 0% |
| 1-1-357200-1673 | Projects - General Parks - Grants Other | 3* | (1,000) | (50,000) | (300,000) | (250,000) | 600% |
| 1-1-357201-1672 | Parks Cap Other Govt Contr | | (=// | - | (000,000) | - | 0% |
| 1-1-357600-6500 | Parks - Transfer from Reserve | 4* | (300,000) | | | - | 0% |
| | Total Revenues | | (1,467,413) | (2,622,262) | (2,623,728) | (1,465) | 100% |
| 1 2 209000 0000 | Works Administration | | F2F | 1 500 | 1 520 | 20 | 1020/ |
| 1-2-308000-0000 1-2-308000-6000 | Works - Administration Works - Salaries | 5* | 535 | 1,500 | 1,539 | 39 | 103% 110% |
| 1-2-308000-6000 1-2-308000-6002 | Works - Salaries Works - Benefits | 5* 5* | 389,419 72,063 | 361,897 70,000 | 398,365 78,446 | 36,468 8,446 | 110% |
| 1-2-308000-6002 | Works - Travel, Meals & Accomodation | 5* 5* | 2,011 | 1,000 | 2,000 | 1,000 | 200% |
| 1-2-308000-6005 | Works - Advertising | 3 | 174 | 1,500 | 1,000 | (500) | 67% |
| 1-2-308000-6006 | Works - Insurance | 6* | 18,441 | 18,000 | 19,860 | 1,860 | 110% |
| 1-2-308000-6011 | Works - Telephone | | 1,442 | 3,000 | 2,000 | (1,000) | 67% |
| 1-2-308000-6012 | Works - Hydro | | 25,143 | 26,000 | 26,676 | 676 | 103% |
| 1-2-308000-6014 | Works - IT Software | 7* | | | 1,800 | 1,800 | 0% |
| 1-2-308000-6019 | Works - Memberships and Profesional Fees | | 38 | 400 | 400 | - | 100% |
| 1-2-308000-6020 | Works - Training | 5* | 2,008 | 4,500 | 6,500 | 2,000 | 144% |
| 1-2-308000-6174 | Works - Labour Relations Expense | | 542 | | 6,236 | 6,236 | 0% |
| 1-2-308000-6525 | Works - Lease Interest | | 3,888 | 3,770 | 5,071 | 1,301 | 134% |
| 1-2-308000-6527 | Works - Lease Principal | | 158,986 | 106,608 | 85,661 | (20,947) | 80% |
| 1-2-308100-6101 | Works - Legal | | - | 1,000 | 1,000 | - | 100% |
| 1-2-308100-6102 | Works - Engineering Consulting | | | 42.225 | 27.400 | 45.245 | 0% |
| 1-2-308100-6103 1-2-308200-6125 | Works - Contractors & Consultants Works - Maintenance | 8* 9* | 6,042 55,728 | 12,235 63,000 | 27,480 43,200 | 15,245 (19,800) | 225% 69% |
| 11-2-308200-6126 | Works - Maintenance Works - Parts & Supplies | 9* | 55,728 14,773 | 21,800 | 43,200 18,000 | | 83% |
| 1-2-308200-6128 | Works - Fuel & Oil | | 28,593 | 37,000 | 32,000 | (3,800) (5,000) | 86% |
| 1-2-308200-6128 | Works - Servicing | | 69 | 37,000 | 32,000 | (3,000) | 0070 |
| 1-2-308200-6176 | Works - Road Maintenance | | 98,354 | 170,000 | 170,000 | _ | 100% |
| 1-2-308200-6177 | Works - Trail Maintenance | | - | 5,000 | 1,040 | (3,960) | 21% |
| 1-2-308400-6170 | Project - Non Capital Exp - Works | 2* | - | 30,000 | 30,000 | - | 100% |
| 1-2-308400-6551 | Project - Cap. Mach & Equip. Exp - PW | | 20,257 | 24,000 | - | (24,000) | 0% |
| 1-2-308400-6552 | Project - Cap. Eng. Struct PW | | 59,205 | 1,440,752 | 1,108,155 | (332,597) | 77% |
| 1-2-308400-6555 | Project - Cap - Building | | 18,664 | 35,000 | | (35,000) | 0% |
| 1-2-308800-6509 | Transfer to Future Reserves | | - | - | - | - | 0% |
| 1-2-358000-6006 | Parks - Insurance | 4* | 6,300 | 8,750 | 8,750 | - | 100% |
| 1-2-358000-6012 | Parks - Hydro | | 4,703 | 3,000 | 5,000 | 2,000 | 167% |
| 1-2-358200-6125 | Parks - Maintenance | | 29,761 | 44,000 | 30,000 | (14,000) | 68% |
| 1-2-358200-6126 | Parks - Parts & Supplies | | 13,233 | 15,000 | 15,300 | 300 | 102% |
| L-2-358200-6127 L-2-358200-6128 | Parks - Hardware Parks - Fuel & Oil | | 5,638 | 5,000 3,550 | 2,500 5,750 | (2,500) 2,200 | 50% 162% |
| 1-2-358200-6128 | Projects - General - Parks | | 3,036 | 3,330 | 35,000 | 35,000 | 0% |
| 1-2-358400-6170 | Project - Capital Land Expense - Parks | 4* | 300,000 | - | 33,000 | 33,000 | 0% |
| 1-2-358400-6552 | Project - Capital Land Expense - Parks Project - Cap. Eng. Struct Parks | 3* | 13,741 | 105,000 | 305,000 | 200,000 | 290% |
| eserve transfer | Reserve - Transfer for Future Capital Expenditures | | 15,, 71 | 100,000 | 50,000 | 200,000 | 25070 |
| eserve transfer | Paving Farm Road/ offset by DCC Road Reserves an | d Develope | er Donation | | 100,000 | | |
| · | Total Expenses | | 1,349,750 | 2,622,262 | 2,623,728 | 1,466 | 100% |
| | • | | | | | | |

^{1*} Developer Grant - Farm Road Paving

^{2*} Asset Management Grant

^{3*} WB Soccer Fields Grant

^{4*} BCR Properties Land Purchase

^{5* 1/2} year Water Operator confirmed, PW Supervisor back to PW wages

^{5&}quot; 1/2 year water Operator confirmed, PW Supervisor bac 6* New Backhoe 7* New IT contract for VOP 8* Bus Shelter Lights, Project Carry Forward from Surplus 9* Projects Carried Forward from Surplus

| Statement of Operat ACCOUNT CODE | tion ending December 31, 2017 ACCOUNT NAME | | 2017 YE Estimated | 2017 Budget | 2018 Budget | Budget \$ | Budget % |
|-------------------------------------|--------------------------------------------|----|----------------------|----------------|----------------|--------------|-------------|
| | Allocate Transit General Taxation | | (33,881) | (51,750) | (34,460) | 17,290 | 67% |
| 01-1-507700-1700 | Adult Monthly Passes | 1* | (47,470) | (35,000) | (45,000) | (10,000) | 129% |
| 01-1-507700-1701 | Senior/Student Monthly Passes | | (17,450) | (15,000) | (17,000) | (2,000) | 113% |
| 01-1-507700-1702 | Adult Commuter Tickets | | (36,792) | (21,000) | (35,350) | (14,350) | 168% |
| 01-1-507700-1703 | Senior/Student Tickets | | (2,670) | (4,000) | (2,600) | 1,400 | 65% |
| 01-1-507700-1704 | Local Adult Tickets | | (8,400) | (6,000) | (8,000) | (2,000) | 133% |
| 01-1-507700-1705 | Local Senior/Student Tickets | | (1,296) | (2,000) | (1,100) | 900 | 55% |
| 01-1-507700-1706 | Local Transit Farebox | | (50,107) | (51,557) | (51,557) | - | 100% |
| 01-1-507700-1710 | Greyhound Ticket Sales | 3* | (10,516) | (15,000) | - | 15,000 | 0% |
| 01-1-507700-1720 | Whistler Transit Farebox Contribution | | (46,903) | (50,000) | (42,000) | 8,000 | 84% |
| 01-1-507700-1721 | BC Bus Pass Programme | | (8,486) | - | (8,000) | (8,000) | 0% |
| 01-1-507700-1723 | BCT Municipal Admin Charge Allowance | | (7,845) | (7,733) | (8,027) | (294) | 104% |
| 01-1-507700-1724 | Partner Contributions | | (66,347) | (72,450) | (68,920.67) | 3,529 | 95% |
| 01-1-507700-1725 | BCT Contributions | | (264,222) | (261,000) | (260,771) | 229 | 100% |
| Reserve Transfer | Transfer from Transit Reserve | 2* | | | (38,185) | (38,185) | 0% |
| | Total Revenues | | (602,385) | (592,490) | (582,786) | 9,704 | 98% |
| 01-2-508000-7000 | Transit - Admin Fee | | 7,851 | 7,733 | 8,027 | 294 | 104% |
| 01-2-508000-7001 | Transit - Operating Contract | | 575,363 | 569,757 | 573,759 | 4,002 | 101% |
| 01-2-508000-7002 | Transit - Greyhound Ticket Purchases | 3* | 5,491 | 15,000 | - | (15,000) | 0% |
| 01-2-508000-7005 | Transit - Misc Expense | | 840 | - | 1,000 | 1,000 | 0% |
| New | Transfer to Partner Reserve (Restricted) | | 12,840 | | | | |
| | Total Expenses | | 602,385 | 592,490 | 582,786 | (9,704) | 98% |
| | (Surplus) / Deficit | | 0 | | 0 | | |

| With New Projects | General Fund Total (Surplus) / Deficit | (430,171) | 0 | 0 | |
|-------------------|----------------------------------------|-----------|---|---|--|
| | | | | | |

 ^{1*} Ticket Revenue Estimates Increased as per BC Transit Budget
 2* Using Reserves Collected by BC Transit to offset Operating/ decrease in taxation
 3* Greyhound Ticket Supplier Closed

| Village of Pem | perton | | | | | | |
|------------------|-----------------------------------------|----|--------------|-------------|-------------|-----------|--------|
| • | ration ending December 31, 2017 | | 2017 | 2017 | 2018 | Budget | Budget |
| ACCOUNT CODE | ACCOUNT NAME | | YE Estimated | Budget | Budget | \$ | % |
| 03-1-406100-1325 | Water - Village User Rates | 1* | (730,873) | (683,000) | (727,465) | (44,465) | 107% |
| | Water - Frontage Taxes Reclassed | | (100,106) | (99,985) | (99,985) | - | 100% |
| | Water - Connection Fees | | (22,000) | (8,500) | (8,670) | (170) | 102% |
| 03-1-406100-1329 | | | (10,233) | (7,279) | (8,000) | (721) | 110% |
| 03-1-406100-1333 | Water - OB User Rates | 1* | (10,989) | (19,461) | (12,000) | 7,461 | 62% |
| | Water - IP User Rates | 1* | (72,645) | (64,240) | (74,236) | (9,997) | 116% |
| 03-1-406100-1335 | Water - PNID User Rates | 1* | (65,448) | (100,000) | (107,000) | (7,000) | 107% |
| | Water - Investment Income | | (, -, | (1,000) | (1,020) | (20) | 102% |
| 03-1-407201-1675 | Capital Projects - Contributions | | | - | - | - | |
| | Water - Other Revenue | | (364,384) | (339,039) | | 339,039 | 0% |
| 03-1-407600-6500 | Water - Transfer from Reserve | 2* | (111,500) | (111,500) | (184,827) | (73,327) | 166% |
| | Total Revenue | | (1,488,178) | (1,434,004) | (1,223,204) | 210,801 | 85% |
| 03-2-408000-0000 | Water - Administration | | 4,983 | 6,000 | 6,000 | _ | 100% |
| 03-2-408000-6000 | | | 479,743 | 445,015 | 439,744 | (5,271) | 99% |
| 03-2-408000-6002 | | | 10,491 | 10,000 | 10,910 | 910 | 109% |
| | Water - Travel & Training | | 10,431 | 1,000 | 1,000 | - | 100% |
| | Water - Interest & Bank Charges | | _ | - | - | _ | 0% |
| | Water - Advertising | | 1,555 | 3.742 | 2,000 | (1,742) | 53% |
| | Water - Insurance | 3* | 15,503 | 17,000 | 17,000 | (1,7 72) | 100% |
| | Water - Telephone | 3 | 2,202 | 1,500 | 2,500 | 1,000 | 167% |
| 03-2-408000-6012 | • | | 56,461 | 60,000 | 60,000 | - | 100% |
| | Water - IT/Software | 4* | 838 | 00,000 | 1,800 | 1,800 | 0% |
| | Water - Purchases | • | 24,717 | 25,000 | 25,650 | 650 | 103% |
| 03-2-408000-6020 | | | 699 | 1,500 | 1,000 | (500) | 67% |
| | Water - Licenses & Permits | | - | 800 | 800 | - | 100% |
| 03-2-408100-6101 | | | 414 | 6,000 | 2,000 | (4,000) | 33% |
| | Water - Engineering | | _ | 5,000 | 5,000 | - | 100% |
| | Water - Contractors & Consultants | | - | - | 120,000 | 120,000 | 0% |
| 03-2-408200-6125 | Water - Maintenance | 5* | 78,892 | 123,000 | 78,000 | (45,000) | 63% |
| 03-2-408200-6126 | Water - Parts & Supplies | | 2,613 | 6,500 | 4,000 | (2,500) | 62% |
| 03-2-408200-6128 | Water - Fuel | | 2,528 | , - | 3,000 | 3,000 | 0% |
| 03-2-408250-6023 | Amortization Expense - Water | | , - | - | | - | |
| 03-2-408400-6170 | Project - Non Capital Exp - Water | | 109 | 15,000 | 500 | (14,500) | 3% |
| 03-2-408400-6553 | Project - Cap. Village Core Exp - Water | | 470,359 | 361,648 | 63,000 | (298,648) | 17% |
| 03-2-408400-6554 | Project - Cap. Ind Park Exp - Water | | 10,772 | 20,000 | | (20,000) | 0% |
| 03-2-408800-6509 | Transfer to/from Future Reserves | 1* | 216,000 | 216,000 | 270,000 | 54,000 | 125% |
| 03-2-408900-6525 | Water - Interest Expense | | 51,536 | 51,536 | 51,536 | 0 | 100% |
| | Water - Principal Payment | | 57,763 | 57,763 | 57,763 | 0 | 100% |
| 03-2-409100-6024 | Water - Contingency | | - | - | - | - | 0% |
| | Total Expenses | | 1,488,179 | 1,434,004 | 1,223,204 | (264,975) | 85% |
| - | (Surplus) / Deficit | | 0 | (0) | | | |

^{1*} User Rate increase for Reserve Transfer as per Bylaw
2* Reserves transferred for Capital Projects

^{3*} New Transfer station connected from Farm Road Development 4* New IT contract for VOP

^{5*} Soda Ash and Hydrant Servicing

| • | ration ending December 31, 2017 ACCOUNT NAME | | 2017 YE Estimated | 2017 Budget | 2018 Budget | Budget \$ | Budget % |
|------------------|----------------------------------------------|----|----------------------|----------------|----------------|--------------|-------------|
| | Reclass General Taxation | | 107,934 | 107,934 | 39,972 | (67,962) | 37% |
| 05-1-456100-1325 | Sewer - Village User Rates | 1* | (693,035) | (685,500) | (725,275) | (39,775) | 106% |
| | Sewer - Frontage Taxes Reclassed | | (200,381) | (198,423) | (200,113) | (1,690) | 101% |
| 05-1-456100-1327 | Sewer - Connection Fees | | (8,000) | (7,000) | (7,140) | (140) | 102% |
| 05-1-456100-1329 | Sewer - Penalties | | (9,996) | (7,000) | (7,140) | (140) | 102% |
| 05-1-456100-1333 | Sewer - OB User Rates | 1* | (1,489) | (3,060) | (1,583) | 1,477 | 52% |
| 05-1-456100-1334 | Sewer - IP User Rate | 1* | (39,306) | (30,600) | (32,302) | (1,702) | 106% |
| 05-1-456600-1450 | Sewer - Investment Income | | | (1,727) | (300) | 1,427 | 17% |
| 05-1-457300-1925 | Sewer - Other Revenue | | (972) | - | - | - | 0% |
| 05-1-457300-1981 | Sewer - LSA Annual Commuted Revenue | | (2,229) | (3,919) | (2,229) | 1,691 | 57% |
| - | Total Revenues | | (847,475) | (829,295) | (936,110) | (106,815) | 113% |
| | | | | | | - | |
| 05-2-458000-0000 | Sewer - Administration | | 3,004 | 5,000 | 5,000 | - | 100% |
| 05-2-458000-6000 | Sewer - Salaries | 2* | 265,716 | 252,170 | 397,465 | 145,295 | 158% |
| 05-2-458000-6002 | Sewer - Benefits | | 9,691 | 15,000 | 10,079 | (4,921) | 67% |
| 05-2-458000-6003 | Sewer - Travel & Conference | | 940 | 1,000 | 1,000 | - | 100% |
| 05-2-458000-6005 | Sewer - Advertising | | 188 | 500 | 500 | - | 100% |
| 05-2-458000-6006 | Sewer - Insurance | | 27,675 | 30,283 | 30,283 | - | 100% |
| 05-2-458000-6011 | Sewer - Telephone | | 3,693 | 5,000 | 4,500 | (500) | 90% |
| 05-2-458000-6012 | Sewer - Hydro | | 48,684 | 50,000 | 51,500 | 1,500 | 103% |
| 05-2-458000-6014 | Sewer - IT/Software | 3* | 54 | | 1,800 | 1,800 | 0% |
| 05-2-458000-6020 | Sewer - Training | | 1,551 | 1,500 | 1,500 | - | 100% |
| 05-2-458100-6101 | Sewer - Legal | | 414 | 3,000 | 3,000 | - | 100% |
| 05-2-458100-6102 | Sewer - Engineering | | - | 13,000 | - | (13,000) | 0% |
| 05-2-458100-6103 | Sewer - Contractors & Consultants | 4* | - | 18,000 | 20,000 | 2,000 | 111% |
| 05-2-458200-6125 | Sewer - Maintenance | | 123,483 | 194,500 | 112,141 | (82,359) | 58% |
| 05-2-458200-6126 | Sewer - Parts & Supplies | | 688 | 38,000 | 5,000 | (33,000) | 13% |
| 05-2-458200-6128 | Sewer - Fuel | | - | - | - | - | 0% |
| 05-2-458250-6023 | Amortization Expense - Sewer | | - | - | - | - | 0% |
| 05-2-458400-6553 | Project - Cap. Village Core Exp - Sewer | | - | - | 50,000 | 50,000 | 0% |
| 05-2-458800-6509 | Transfer to/from Future Reserves | | - | - | - | - | 0% |
| 05-2-458900-6525 | Sewer - Interest Expense | | 74,012 | 74,012 | 74,012 | (0) | 100% |
| 05-2-458900-6527 | Sewer - Principal Payment | | 128,330 | 128,330 | 128,330 | 0 | 100% |
| | Transfer to/from Future Reserves | | | | 40,000 | | |
| | Total Expenses | | 688,123 | 829,295 | 936,110 | 106,815 | 113% |
| | Sewer Fund Total (Surplus) / Deficit | | (159,351) | 0 | 0 | | |

^{1*} Sewer Rate Increase Transfer for Future Capital2* Overhead Allocations Updated

^{3*} New IT contract for VOP

^{4*} Sewer Rate Analysis

| • | ration ending December 31, 2017 | | 2017 | 2017 | 2018 | Budget | Budget |
|------------------|----------------------------------------|----|--------------|-----------|----------|-----------|--------|
| ACCOUNT CODE | ACCOUNT NAME | | YE Estimated | Budget | Budget | \$ | % |
| | Reclass General Taxation | | (51,200) | (51,200) | (32,994) | 18,206 | 64% |
| | Surplus Carry Forward, 2016 Projects | | (24,520) | (24,520) | - | 24,520 | 0% |
| 07-1-557100-1602 | Air - Lease & Maintenance Fees | | (20,981) | (18,500) | (18,870) | (370) | 102% |
| 07-1-557200-1671 | Grant - Provincial Project - General | | (195,673) | (146,066) | - | 146,066 | 0% |
| 07-1-557300-1925 | Airport - Other Revenue | | (5,404) | (9,500) | (7,616) | 1,884 | 80% |
| 07-1-557300-1931 | Airport - Tie Down Fees | | (1,304) | (500) | (1,000) | (500) | 200% |
| 07-1-557300-1932 | Airport - Landing Fees | | (1,048) | - | (1,000) | (1,000) | 0% |
| | Total Revenues | | (300,129) | (250,286) | (61,480) | 188,806 | 25% |
| 07-2-558000-0000 | Airport - Admin | | 181 | 500 | 510 | 10 | 102% |
| 07-2-558000-6000 | Airport - Salaries | 1* | 27,824 | 30,134 | 43,735 | 13,601 | 145% |
| 07-2-558000-6002 | Airport - Benefits | | - | - | - | - | 0% |
| 07-2-558000-6005 | Airport - Advertising | | 202 | 500 | 510 | 10 | 102% |
| 07-2-558000-6006 | Airport - Insurance | | 3,706 | 3,707 | 3,781 | 74 | 102% |
| 07-2-558000-6010 | Airport - Sundry | | - | 200 | 204 | 4 | 102% |
| 07-2-558000-6012 | Airport - Hydro | | 2,898 | 2,500 | 3,000 | 500 | 120% |
| 07-2-558000-6014 | Airport- IT | | 2,140 | 2,500 | 500 | (2,000) | 20% |
| 07-2-558100-6101 | Airport - Legal | | 7,359 | 3,000 | 4,660 | 1,660 | 155% |
| 07-2-558100-6103 | Airport - Contractors & Consultants | | 1,500 | - | - | - | 0% |
| 07-2-558200-6125 | Airport - Maintenance | 2* | 6,910 | 12,490 | 4,580 | (7,910) | 37% |
| 07-2-558200-6126 | Airport - Parts & Supplies | | 297 | - | - | - | 0% |
| 07-2-558200-6176 | Air - Roads | | - | - | - | - | 0% |
| 07-2-558250-6023 | Amortization Expense - Airport | | - | | | - | 0% |
| 07-2-558400-6552 | Project - Capital Eng Struct - Air | 3* | 247,112 | 194,755 | - | (194,755) | 0% |
| | Total Expenses | | 300,129 | 250,286 | 61,480 | (188,806) | 25% |
| - | Airport Fund Total (Surplus) / Deficit | | - | (0) | (0) | | |

^{1*} Overhead Allocations Updated
2* No AWOS Maintenance scheduled
3* Runway Projects Completed

| 2,310 0,020 | \$ 154,449 |
|--------------------|----------------------------------------------------------------------------------------|
| 2,310 : 0,020 : | • |
| 2,310 : 0,020 : | • |
| 0,020 | 92 310 |
| | 32,310 |
| 2,639) - | 150,020 |
| - | (2,639) |
| | - |
| 6,053) | (186,053) |
| - | - |
| 0,918 | 70,918 |
| 1,407) | (1,407) |
| 2,531) | (432,531) |
| - | - |
| 4,932) | (154,932) |
| | |
| 3,935 | 73,935 |
| 0,833) | (60,833) |
| 0,465 | 130,465 |
| 4,010 | 64,010 |
| 3,848 | 53,848 |
| 5,124 | 15,124 |
| | 5,949 |
| - | - |
| 2,500 | 282,500 |
| | |
| | - |
| | |
| U 003) | (640,002) |
| 0,553) | (640,993) |
| 0 : | - |
| | (5,071) |
| 5,071) | (5,071) |
| - 227) | - (02.227) |
| | (93,327) |
| | 250,838 |
| 1,121 | 51,121 |
| 0 | 0 |
| | |
| | |
| | |
| | |
| | |
| | 70 (43 (15) 7 (66) 13 6 5 1 28 (64) (64) (9) 25 |